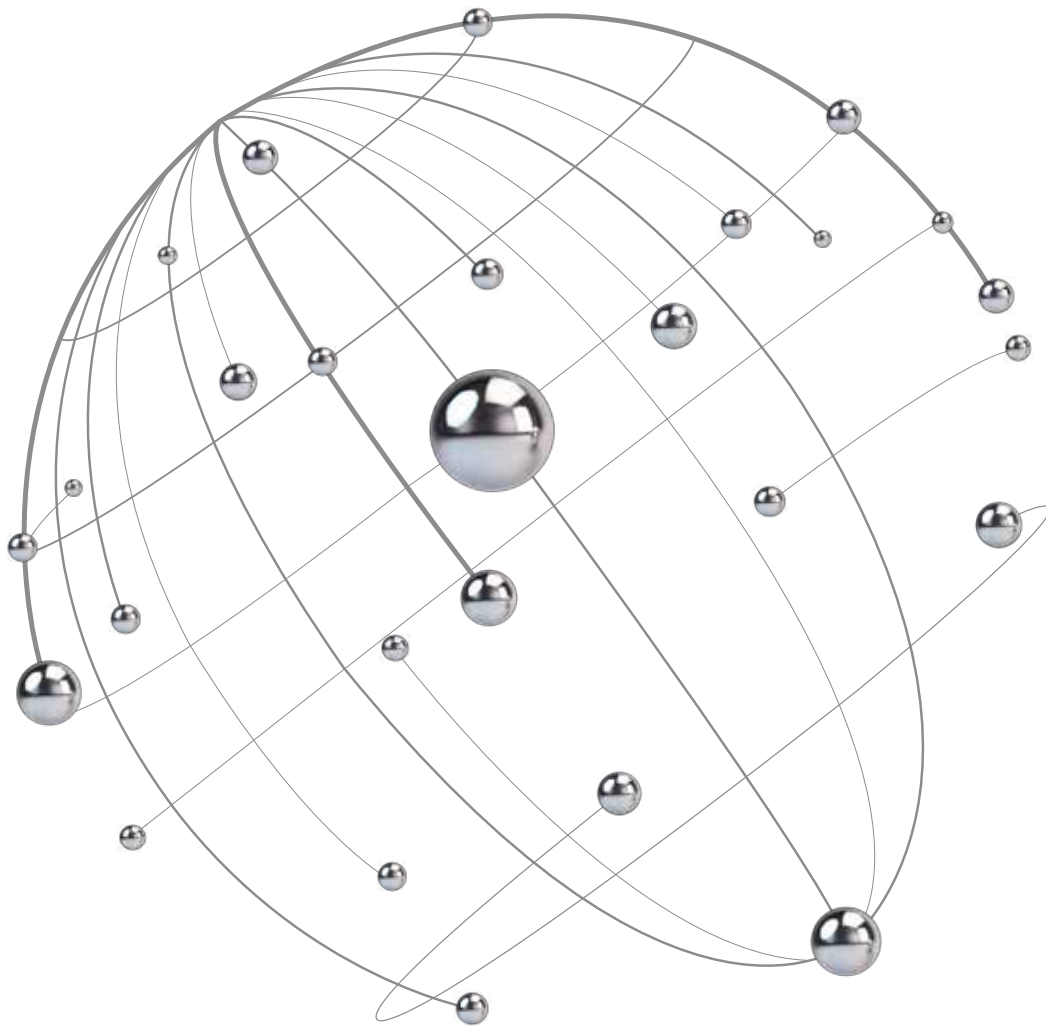


**10<sup>th</sup>**  
Anniversary



Boilermech Holdings Berhad (897694-T)



# A New Decade of Growth

ANNUAL REPORT 2016

## VISION

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TO BE A REGIONAL LEADER IN  
WASTE-TO-ENERGY (RENEWABLE)  
AND SUSTAINABLE ENVIRONMENTAL  
SOLUTIONS

## MISSION

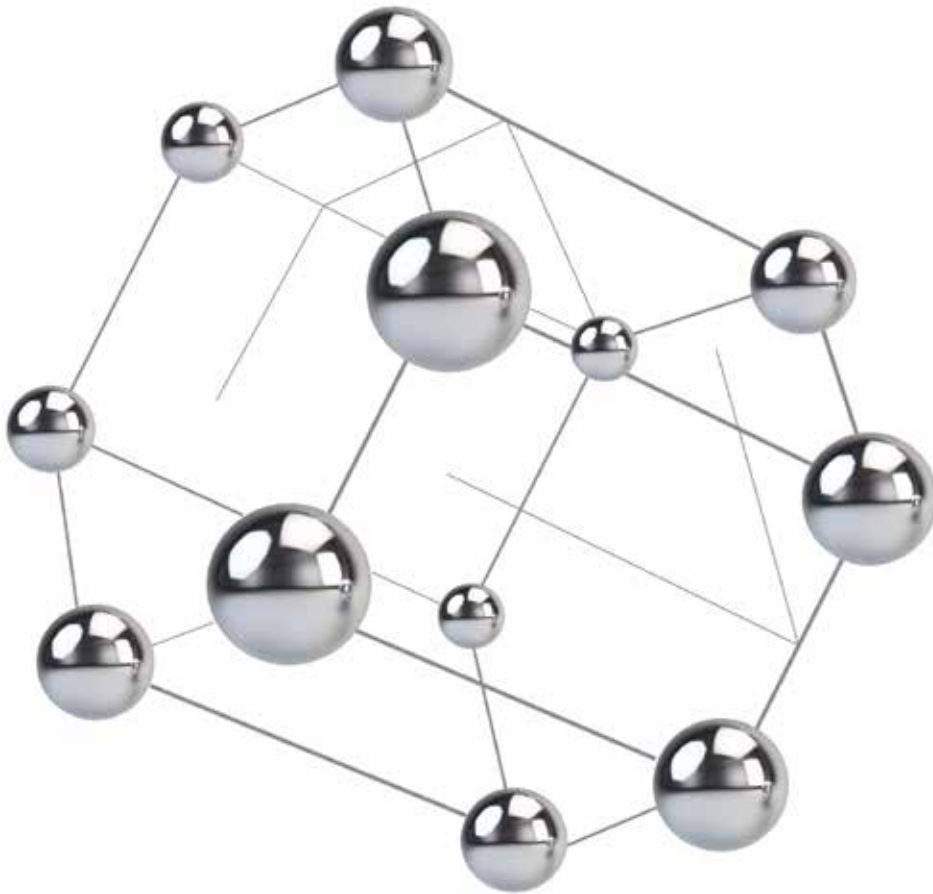
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TO CREATE AND SHARE VALUE  
WITH OUR STAKEHOLDERS THROUGH  
THE OFFERING OF INNOVATIVE,  
SUSTAINABLE AND HIGH QUALITY  
RENEWABLE ENERGY SOLUTIONS

## VALUES

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INTEGRITY  
TEAMWORK  
PERSEVERANCE  
INNOVATIVENESS



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## A NEW DECADE OF GROWTH

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2016 marks the beginning of a new decade of growth for Boilermech. The year saw our newly renovated corporate office expanding in capacity while we continued to also expand business capabilities. Having diversified our product portfolio from palm oil mill boilers to higher specification boilers for power plants, and enhanced oil recovery technology; Boilermech is now ready to leverage on our expertise and venture into solutions for the water treatment industry. This marks a new milestone in our history and ensures a sustainable future.

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# CORPORATE INFORMATION

## BOARD OF DIRECTORS

**Dr. Chia Song Kun**

Non-Independent Non-Executive Chairman

**Leong Yew Cheong**

Managing Director

**Chia Lik Khai**

Deputy Managing Director

**Chia Seong Fatt**

Alternate Director to Deputy Managing Director,  
Chia Lik Khai

**Gan Chih Soon**

Executive Director

**Tee Seng Chun**

Alternate Director to Executive Director,  
Gan Chih Soon

**Low Teng Lum**

Independent Non-Executive Director

**Mohd Yusof bin Hussian**

Independent Non-Executive Director

**Ho Cheok Yuen**

Independent Non-Executive Director

**Adrian Chair Yong Huang**

Independent Non-Executive Director

## AUDIT COMMITTEE

**Low Teng Lum**

Chairman, Independent Non-Executive Director

**Dr. Chia Song Kun**

Member, Non-Independent Non-Executive  
Director

**Mohd Yusof bin Hussian**

Member, Independent Non-Executive Director

**Ho Cheok Yuen**

Member, Independent Non-Executive Director

**Adrian Chair Yong Huang**

Member, Independent Non-Executive Director

## NOMINATION COMMITTEE

**Low Teng Lum**

Chairman, Independent Non-Executive Director

**Dr. Chia Song Kun**

Member, Non-Independent Non-Executive  
Director

**Mohd Yusof bin Hussian**

Member, Independent Non-Executive Director

**Ho Cheok Yuen**

Member, Independent Non-Executive Director

## REMUNERATION COMMITTEE

**Dr. Chia Song Kun**

Chairman, Non-Independent Non-Executive  
Director

**Low Teng Lum**

Member, Independent Non-Executive Director

**Leong Yew Cheong**

Member, Managing Director

**Adrian Chair Yong Huang**

Member, Independent Non-Executive Director

## COMPANY SECRETARIES

**Tan Bee Hwee**

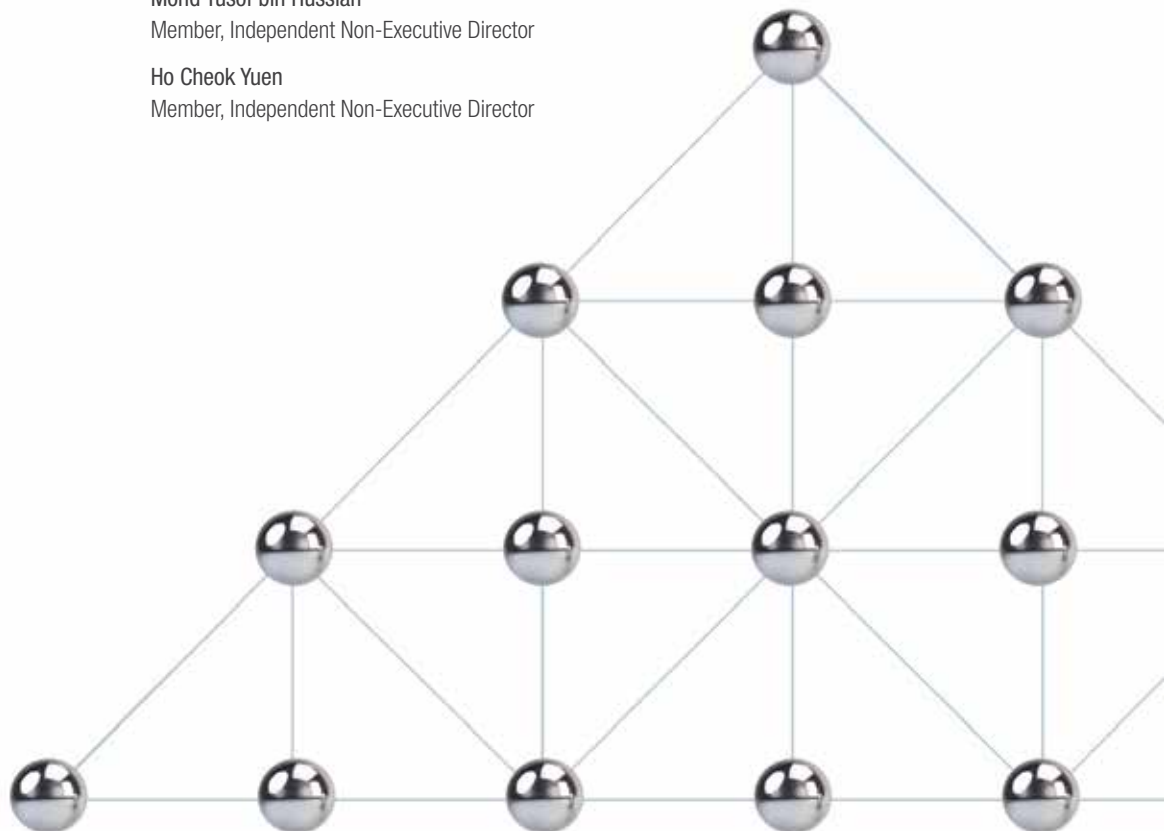
(MAICSA 7021024)

**Wong Wai Foong**

(MAICSA 7001358)

**Angeline Ng Sek Oi**

(MAICSA 7054606)



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## REGISTERED OFFICE

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Unit 30-01, Level 30, Tower A  
Vertical Business Suite  
Avenue 3, Bangsar South  
No. 8, Jalan Kerinchi  
59200 Kuala Lumpur  
Telephone 03-2783 9191  
Facsimile 03-2783 9111

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## HEAD OFFICE

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Lot 875, Jalan Subang 8  
Taman Perindustrian Subang  
47620 Subang Jaya  
Selangor Darul Ehsan  
Telephone 03-8023 9137  
Facsimile 03-8023 2127  
Website: [www.boilermech.com](http://www.boilermech.com)

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## PRINCIPAL BANKERS

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Hong Leong Islamic Bank  
(686191-W)  
Hong Leong Bank Berhad  
(97141-X)  
HSBC Bank Malaysia Berhad  
(127776-V)  
Malayan Banking Berhad  
(3813-K)  
OCBC Bank (Malaysia) Berhad  
(295400-W)  
Public Bank Berhad  
(6463-H)  
United Overseas Bank (Malaysia) Bhd  
(271809-K)

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## AUDITORS

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Messrs Crowe Horwath  
(AF1018)  
Level 16 Tower C  
Megan Avenue II  
12 Jalan Yap Kwan Seng  
50450 Kuala Lumpur  
Telephone 03-2788 9999  
Facsimile 03-2788 9998

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## SHARE REGISTRAR

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Tricor Investor & Issuing House Services  
Sdn Bhd (11324-H)  
Unit 32-01, Level 32, Tower A  
Vertical Business Suite  
Avenue 3, Bangsar South  
No. 8, Jalan Kerinchi  
59200 Kuala Lumpur  
Telephone 03-2783 9299  
Facsimile 03-2783 9222

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## STOCK EXCHANGE LISTING

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Main Market of Bursa Malaysia  
Securities Berhad  
Stock Name: BOILERM  
Stock Code: 0168



# FINANCIAL HIGHLIGHTS

	2012 RM Mil	2013 RM Mil	2014 RM Mil	2015 RM Mil	2016 RM Mil
Revenue	149.7	165.8	242.0	277.9	<b>260.1</b>
Profit before taxation	22.2	30.2	38.2	52.2	<b>39.6</b>
Profit after taxation after Minority Interest	19.3	23.7	31.0	39.2	<b>30.8</b>
Total Assets	140.3	177.0	214.2	229.2	<b>299.0</b>
Net Tangible Assets	59.7	78.7	104.8	131.2	<b>157.7</b>



**REVENUE (RM Mil)**

2016	260.1
2015	277.9
2014	242.0
2013	165.8
2012	149.7

**PROFIT BEFORE TAXATION (RM Mil)**

2016	39.6
2015	52.2
2014	38.2
2013	30.2
2012	22.2

**PROFIT AFTER TAXATION AFTER MINORITY INTEREST (RM Mil)**

2016	30.8
2015	39.2
2014	31.0
2013	23.7
2012	19.3

**TOTAL ASSETS (RM Mil)**

2016	299.0
2015	229.2
2014	214.2
2013	177.0
2012	140.3

**NET TANGIBLE ASSETS (RM Mil)**

2016	157.7
2015	131.2
2014	104.8
2013	78.7
2012	59.7



# BOARD OF DIRECTORS



**DR CHIA  
SONG KUN**

**MR LEONG  
YEW CHEONG**

**MR CHIA  
LIK KHAI**

**MR CHIA  
SEONG FATT**

**MR GAN  
CHIH SOON**





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**MR TEE  
SENG CHUN**

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**MR LOW  
TENG LUM**

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**EN MOHD YUSOF  
BIN HUSSIAN**

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**MR HO  
CHEOK YUEN**

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**MR ADRIAN CHAIR  
YONG HUANG**

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# DIRECTORS' PROFILE



## DR CHIA SONG KUN

Non-Independent Non-Executive Chairman

Dr Chia Song Kun, a Malaysian aged 66, is the Non-Independent Non-Executive Chairman of the Company. He was appointed to the Board on 4 March 2011. He is also the Chairman of the Remuneration Committee and a member of the Audit Committee and the Nomination Committee.

He graduated with a Bachelor of Science (Honours) degree majoring in Mathematics from University of Malaya in 1973 and obtained a Master's degree in Business Administration in 1988 from the same university.

He began his career in 1973 as a tutor in University of Malaya and subsequently joined University Teknologi MARA, Shah Alam, Selangor Darul Ehsan as a lecturer where he served for eleven (11) years until 1984. He left the educational institution in 1984 to set up CBG Holdings Sdn Bhd to commence the business of distributing fishmeal and other feed-meal raw materials.

He was a founder member of Inti Universal Holdings Berhad (presently known as Inti Universal Holdings Sdn Bhd) which operates one of the leading private university colleges in Malaysia. On 5 July 2008, he was conferred the honorary degree of Doctor of Laws (Hon LLD) by the Honorary Awards Board of the University of Hertfordshire in recognition of his outstanding contribution to the development of business and education in Malaysia.

He is also the founder and Managing Director of QL Resources Berhad ("QL") which is listed on the Main Market of Bursa Malaysia Securities Berhad ("Bursa Securities"). Together with the help of his family members, he successfully nurtured, developed and transformed the QL group of companies ("QL Group") into a billion ringgit sustainable and scalable multinational agro-food corporation.

He is the director and substantial shareholder of CBG Holdings Sdn Bhd, a major shareholder of QL which in turn is a substantial shareholder of the Company by virtue of its shareholdings in QL Green Resources Sdn Bhd ("QLGR"). He is also a director of QLGR.

Dr Chia Song Kun is the father of Mr Chia Lik Khai and brother-in law to Mr Chia Seong Fatt.

Dr Chia Song Kun attended all six (6) Board of Directors' meetings held during the financial year ended 31 March 2016 ("financial year").

Save for the disclosure in Item 5 of the Section on "Other Disclosure Requirements" in this Annual Report, he has no conflict of interest with the Company. He has no conviction for any offences (except for traffic offences, if any) within the past ten years.



### MR LEONG YEW CHEONG

Managing Director

Mr Leong Yew Cheong, a Malaysian aged 61, is the Managing Director of the Company and was appointed to the Board on 26 October 2010. He is also a member of the Remuneration Committee. He holds a Bachelor of Science in Mechanical Engineering from the University of Huddersfield, United Kingdom. He brings with him approximately thirty six (36) years of experience in the boiler manufacturing industry and has strong business contacts with customers operating in the palm oil industry and other end-user industries, as well as supplies of spare parts and boiler components.

He began his career in 1980 as a project engineer in a boiler manufacturing company and was responsible for the designing, installation and commissioning of boilers. During his tenure there, he held various positions including Operations Manager and General Manager. He played an instrumental role in achieving many key achievements and milestones including the spearheading of a team of engineers to design and install its first biomass boiler that utilises treated empty fruit bunches, rice husk and palm shell. He left the said company as its Executive Director.

He is presently responsible for overseeing the overall operations of the Group with emphasis on strategic business planning and development.

Mr Leong Yew Cheng does not hold any directorship in any other public listed companies.

He has no family relationship with any director and/or major shareholder of the Company.

Mr Leong Yew Cheong attended all six (6) Board of Directors' meetings held during the financial year.

Mr Leong Yew Cheong has no conflict of interest with the Company, and he has no conviction for any offences (except for traffic offences, if any) within the past ten years.



### MR CHIA LIK KHAI

Deputy Managing Director

Mr Chia Lik Khai, a Malaysian aged 37, is the Deputy Managing Director of the Company. He was appointed to the Board on 26 October 2010 as an Executive Director and was re-designated as Deputy Managing Director on 25 February 2015. He graduated from the MBA program of Wharton Business School, University of Pennsylvania, United States where he focused on Entrepreneurship and Corporate Finance. He also received his Master of Science and Bachelor of Science in Electrical Engineering from University of Michigan, Ann Arbor, United States. His graduate studies specialised in Communication Integrated Circuits design and advanced semiconductor.

Prior to 2009, he was with McKinsey & Company in Shanghai, where he was an affiliate of the Global Energy & Materials and High-Tech practice. During his tenure there, he focused on serving global clients in renewable energy, consumer products and high-tech sectors on strategy, mergers and acquisitions as well as sales and marketing topics.

He also possesses extensive management experience in high-tech telecommunications and internet commerce. He spent eight (8) years in the semiconductor industry with Agilent and Avago Technologies in Silicon Valley, where he assumed multiple roles as R&D staff, New Product Manager and Marketing Manager. In his capacity as Product Marketing Manager in Avago Technologies, he managed multiple wireless product lines and Greater China regional business.

He subsequently joined QL Resources Berhad as Group Corporate Development Director and was appointed as the Executive Director of a few subsidiaries of QL Resources Berhad in 2009. In the same year, he was appointed as a Non-Independent Non-Executive director in EITA Resources Berhad ("EITA"). The EITA group of companies is involved in the distribution and manufacturing of electrical related products. On 17 September 2010, he was appointed as an Executive Director of QLGR, a substantial shareholder of the Company.

He is presently responsible for overseeing the overall corporate planning, finance and investor relations functions of the Group.

Mr Chia Lik Khai is the son of Dr. Chia Song Kun and the nephew to Mr Chia Seong Fatt.

Mr Chia Lik Khai attended all six (6) Board of Directors' meetings held during the financial year.

Save for the disclosure in Item 5 of the Section on "Other Disclosure Requirements" in this Annual Report, he has no conflict of interest with the Company. He has no conviction for any offences (except for traffic offences, if any) within the past ten years.

## DIRECTORS' PROFILE



### MR CHIA SEONG FATT

Alternate Director to Deputy Managing Director, Chia Lik Khai

Mr Chia Seong Fatt, a Malaysian aged 60, is the Alternate Director to Deputy Managing Director, Chia Lik Khai. He was appointed to the Board on 4 March 2011. He obtained his Bachelor of Science (Honours) degree majoring in Chemistry from University of London in 1979.

He practiced as an industrial chemist for three (3) years before pursuing further studies in University of Malaya. In 1984, he graduated from the aforementioned university with a Masters degree in Business Administration. He served for seven (7) years as Managing Director in Sri Tawau Farming Sdn Bhd, a company involved in layer farming. The company is an associated company of Lay Hong Berhad, a company listed on the Main Market of Bursa Securities.

In 1991, he was appointed as Managing Director of QL Farms Sdn Bhd, a subsidiary of QL Group. In January 1996, he was appointed as an Executive Director of QL Feedingstuffs Sdn Bhd, in charge of the crude palm oil milling operations in Tawau. He was appointed as Executive Director of QL Resources Berhad in 2000.

He is a director and substantial shareholder of Farsathy Holdings Sdn Bhd, a major shareholder of QL which in turn is a substantial shareholder of the Company by virtue of its shareholdings in QLGR. He is also a director of QLGR.

Mr Chia Seong Fatt is the brother-in-law to Dr. Chia Song Kun and the uncle to Mr Chia Lik Khai.

Mr Chia Seong Fatt attended five (5) out of six (6) Board of Directors' meetings held during the financial year.

Save for the disclosure in Item 5 of the Section on "Other Disclosure Requirements" in this Annual Report, he has no conflict of interest with the Company. He has no conviction for any offences (except for traffic offences, if any) within the past ten years.



### MR GAN CHIH SOON

Executive Director

Mr Gan Chih Soon, a Malaysian aged 42, is the Executive Director of the Company. He was appointed to the Board on 25 February 2015. He obtained his Bachelor of Science in Mechanical Engineering from University of Oklahoma, United States of America.

He started his career in 1997 as a Project Engineer in Vickers Hoskins (M) Sdn Bhd, a boiler manufacturing company. Upon his promotion to Senior Engineer, he led teams to manage the installation and commissioning of boilers in countries such as Indonesia, Thailand, Papua New Guinea, Myanmar and Venezuela. He was later promoted to Project Manager where he was responsible for the overall project management, material procurement and site execution and commissioning of boilers within the biomass industry.

He joined Boilermech Group in 2005 as Operations Manager and has since been promoted to General Manager and subsequently as Executive Director. He is presently responsible for overseeing the operations, sales and marketing functions of Boilermech Group.

Mr Gan Chih Soon does not hold any directorship in any other public listed companies.

He has no family relationship with any director and/or major shareholder of the Company.

Mr Gan Chih Soon attended all six (6) Board of Directors' meetings held during the financial year.

Mr Gan Chih Soon has no conflict of interest with the Company, and he has no conviction for any offences (except for traffic offences, if any) within the past ten years.



### MR TEE SENG CHUN

Alternate Director to Executive Director, Gan Chih Soon

Mr Tee Seng Chun, a Malaysian aged 52, is the Alternate Director to Executive Director, Gan Chih Soon. He was appointed to the Board on 25 February 2015. He obtained his Bachelor of Science in Agricultural Engineering from University Pertanian Malaysia, Malaysia in 1988 and the Steam Engineer Certificate from Jabatan Keselamatan dan Kesihatan Pekerjaan, Malaysia in 1993.

He started his career in 1988 in Kuala Lumpur Kepong Berhad as a Cadet Engineer where he was posted to a palm oil mill in Sabah. He then joined Austral Enterprise as an Assistant Mill Engineer where he obtained his Steam Engineer Certificate in 1993 from Jabatan Keselamatan dan Kesihatan Pekerjaan.

In 1994, he joined Vickers Hoskins (M) Sdn Bhd as a Project Engineer and was involved in the installation, modification and upgrading work of no less than 200 boilers. He was promoted to Project Manager in 1998 and subsequently to Operations Manager in 2000. During his tenure in Vickers Hoskins, he underwent training at Babcock Limited Co. in United Kingdom in designing boiler thermal performance as well as circulation performance.

His experience includes the design and implementation of heat recovery steam generating systems, mini Co-Generation Plant for the wood and palm oil industries. He was also involved in providing advice on the first unit of full water cooled moving grate boiler in a glove factory in Ipoh, which might eventually prove to be a solution for the general industry to utilize biomass fuel instead of fossil fuel.

He joined Boilermech Group in 2005 and is responsible for overseeing the business development, engineering and design and quality assurance functions of Boilermech Group.

Mr Tee Seng Chun does not hold any directorship in any other public listed companies.

He has no family relationship with any director and/or major shareholder of the Company.

Mr Tee Seng Chun attended all six (6) Board of Directors' meetings held during the financial year.

Mr Tee Seng Chun has no conflict of interest with the Company, and he has no conviction for any offences (except for traffic offences, if any) within the past ten years.



### MR LOW TENG LUM

Independent Non-Executive Director

Mr Low Teng Lum, a Malaysian aged 62, is the Independent Non-Executive Director of the Company. He was appointed to the Board on 27 October 2010. He is also the Chairman of the Audit Committee and the Nomination Committee and a member of the Remuneration Committee.

He obtained his qualifications from the Association of Chartered Certified Accountants and Institute of Chartered Secretaries and Administrators, both of the United Kingdom, in 1977. He attended the Applied Management Program of Swedish Institute of Management in 1990. In 1996, he obtained his Master in Public Administration from the John Fitzgerald Kennedy School of Government, Harvard University.

He is a Chartered Accountant of the Malaysian Institute of Accountants, a Fellow member of the Association of Chartered Certified Accountants ("ACCA") and an Associate member of the Institute of Chartered Secretaries and Administrators, the Malaysian Institute of Taxation and the Association of Corporate Treasurers, United Kingdom. He is also a member of the Malaysian Alliance of Corporate Directors and its training faculty.

He has been a member of the Taxation and Trade committees of the Malaysian International Chamber of Commerce and Industry since 2002 and 2005 respectively. He was a founding committee member of the Confederation of Malaysian Brewers.

Over the course of his career, he has held various accounting and financial positions in Arthur Young & Company (presently known as Ernst & Young), Guthrie Malaysia Holdings Berhad, Palmco Holdings Berhad, Guinness Anchor Berhad and General Corporation Berhad. During his 14 year tenure with Southern Steel Berhad, he was promoted from Finance Manager to General Manager (Commercial), Senior General Manager (Rod Division) and Chief Operating Officer (Steel Business Unit). He retired from Guinness Anchor Berhad in April 2011, as both the Finance Director and member of the Board of Directors, after 10 years of service.

Mr Low Teng Lum is also a director in Permaju Industries Berhad and Salutica Berhad.

He has no family relationship with any director and/or major shareholder of the Company.

Mr Low Teng Lum attended all six (6) Board of Directors' meetings held during the financial year.

Mr Low Teng Lum has no conflict of interest with the Company, and he has no conviction for any offences (except for traffic offences, if any) within the past ten years.

## DIRECTORS' PROFILE



### ENCIK MOHD YUSOF BIN HUSSIAN

Independent Non-Executive Director

Encik Mohd Yusof bin Hussian, a Malaysian aged 67, is the Independent Non-Executive Director of the Company. He was appointed to the Board on 4 March 2011. He is also a member of the Audit Committee and the Nomination Committee.

He is a graduate of Universiti Teknologi MARA, a Fellow member of the Association of Chartered Certified Accountants (UK), a member of the Chartered Institute of Purchasing and Supply (UK) and a Chartered Accountant of the Malaysian Institute of Accountants. He is also a Certified Financial Planner. He was formerly a member of the ACCA Malaysian Advisory Committee.

He started his career with Coopers & Lybrand from 1971 to 1976 as an external auditor. Later he joined PTM Thompson Advertising Sdn Bhd, an affiliate of J. Walter Thompson Group in USA, as Finance and Administration Manager cum Company Secretary. He left the company and joined Shell Malaysia in 1986. During his tenure there, he held various positions within the company and the refinery which included amongst others, Internal Auditor, Treasurer, Finance and Services Manager and Procurement Contract Manager. He resigned as a Special Project Manager from the company and refinery in 1999 on early retirement.

He holds directorships in Proton Commerce Sdn Bhd (an associate company of Proton Holdings Berhad), UDA Holdings Berhad and Tune Insurance Malaysia Berhad.

En Mohd Yusof bin Hussian is a major shareholder and the principal consultant of his family owned company which specialises in training and consultancy.

He has no family relationship with any director and/or major shareholder of the Company.

En Mohd Yusof bin Hussian attended all six (6) Board of Directors' meetings held during the financial year.

En Mohd Yusof bin Hussian has no conflict of interest with the Company, and he has no conviction for any offences (except for traffic offences, if any) within the past ten years.



### MR HO CHEOK YUEN

Independent Non-Executive Director

Mr Ho Cheok Yuen, a Singaporean aged 67, is the Independent Non-Executive Director of the Company. He was appointed to the Board on 18 November 2014. He is also a member of the Audit Committee and the Nomination Committee.

He obtained his Bachelor of Science (Honours) in Naval Architecture from University of Newcastle-Upon-Tyne, United Kingdom in 1971 and his Master of Science in Industrial Engineering from National University of Singapore, Singapore in 1979. He obtained his Master of Science in Mechanical Engineering from National University of Singapore, Singapore in 1989 and Master of Business Administration from Brunel University, United Kingdom in 1997. He has been a Chartered Engineer (UK) since 1989 and is a Member of the Society of Naval Architects and Marine Engineers (Singapore), the Society of Naval Architects and Marine Engineers (USA), the Royal Institution of Naval Architects (UK) and the American Bureau of Shipping.

He started his career in November 1971 in the Republic of Singapore Navy where he had served as a HQ Staff Naval Architect and as superintendent engineer. He later joined the Marine Department of Singapore as a Marine Surveyor from 1975 to 1976. He joined Keppel Group in 1976 and had served in various subsidiaries, rising up the ranks until his retirement in 2014. He started in career in Keppel Group as a Drawing Office Manager and Naval Architect in Keppel Shipyard Limited from 1976 to 1980. He then served Far East Livingston Shipbuilding Limited ("FELS"), which is part of the Keppel Group, from 1980 to 1996 where he held the positions of Assistant Manager and later as Manager of Engineering Department, Manager of Design Department, Contracts Manager and Corporate Development Manager. He later served as Assistant General Manager of Keppel FELS Ltd from 1996 to 2001, overseeing the engineering, estimating and purchasing functions of the company. In Keppel AMFELS Inc, a fully owned subsidiary located in Texas, USA, he served as Vice Chairman, Chief Executive Officer and President from 2001 to 2007 and as Interim President/Chief Executive Officer from September to December 2013. He served as Senior General Manager (Group Procurement) in Keppel Offshore & Marine Limited from 2007 to 2010 and was then appointed as Director (Global Engineering) in Keppel Integrated Engineering Limited from 2010 to 2012. He re-joined Keppel Offshore & Marine Limited as Senior General Manager (Special Projects) where he was responsible for project management until his retirement in 2014.

Mr Ho Cheok Yuen does not hold any directorship in any other public listed companies.

He has no family relationship with any director and/or major shareholder of the Company.

Mr Ho Cheok Yuen attended five (5) out of six (6) Board of Directors' meetings held during the financial year.

Mr Ho Cheok Yuen has no conflict of interest with the Company, and he has no conviction for any offences (except for traffic offences, if any) within the past ten years.



## MR ADRIAN CHAIR YONG HUANG

Independent Non-Executive Director

Mr Adrian Chair Yong Huang, a Malaysian aged 42, is the Independent Non-Executive Director of the Company. He was appointed to the Board on 20 November 2014. He is also a member of the Audit Committee and the Remuneration Committee.

He obtained his Bachelor of Laws (Honours) from University of Leicester, United Kingdom in 1995 under full scholarship as a recipient of the British High Commissioner's Chevening Awards. He was a Barrister-at-Law of Gray's Inn in 1996 and was called to the Bar of England and Wales in the same year. He was subsequently called to the Malaysian Bar as an Advocate & Solicitor in 1997.

He began his career in 1997 as an Associate in Messrs Skrine. In 2000, he joined G02020.com as the Group Manager, Legal and Secretarial and later joined Messrs Zul Rafique & Partners in 2001 as a Senior Associate. He subsequently joined Messrs Kadir Andri & Partner in 2002 and has been a partner there since 2004.

In 2015, he set up his own legal firm, Messrs Putri Norlisa Chair (PNC LAW), where he is currently the Managing Partner and Head of the Corporate Department.

He has led many headlining transactions and industry firsts, advising on energy and utility work, infrastructure, oil and gas, petrochemicals, telecommunications, rail, aviation, media, theme parks, satellite, logistics, healthcare, education, technology, mining and FMCG work, and led on complex cross border transactions involving multiple jurisdictions.

He has experience working with investment banks, international law firms, private equity houses, banks, government investment houses, and has established close ties with many of his clientele, the bulk of which are international or large local corporates with an international dimension, some of whom he has served regularly for more than 10 years.

Mr Adrian Chair Yong Huang does not hold any directorship in any other public listed companies.

He has no family relationship with any director and/or major shareholder of the Company.

Mr Adrian Chair Yong Huang attended all six (6) Board of Directors' meetings held during the financial year.

Mr Adrian Chair Yong Huang has no conflict of interest with the Company, and he has no conviction for any offences (except for traffic offences, if any) within the past ten years.

This year marks our new milestone of entering a new decade of growth. We have transformed from a palm oil mill boiler manufacturer into a diversified environmental technology solution provider.





# CHAIRMAN'S STATEMENT

We have come to another year and a new milestone at Boilermech. This year the Group celebrates its 10th year since it began its business operations as a boiler manufacturing company. It is indeed heartening to note that through hard work, determination and dedication, the Group has grown steadily from strength to strength, from its modest beginning back in 2005, to the Company's listing on the Ace Market of Bursa Malaysia Securities Berhad in 2011, and now as a company listed on the Main Market of Bursa Malaysia with a market capitalization of RM516 million.

## FINANCIAL PERFORMANCE

Boilermech has produced another year of positive results, amidst the challenging economic climate in the region which had affected the Group's performance during the financial year ended 31 March 2016.

The Group recorded revenue of RM260.1 million and profit after tax of RM30.9 million during the financial year under review. The strong US Dollar against regional currencies such as our Ringgit ("RM") and Indonesian Rupiah ("IDR") had resulted in a slowdown in demand for boilers, particularly from our major customer, Indonesia, hence affecting our revenue and profits. The USD had strengthened from RM3.70 as at 31 March 2015 to RM3.90 as at 31 March 2016, rising to as high as RM4.45 in September 2015. The USD remained strong against the IDR, from 13,086 IDR as at 31 March 2015 to 13,272 IDR as at 31 March 2016, rising to as high as 14,600 IDR during the financial year. Fortunately, the Group adopts prudent hedging practices to mitigate its exposure against foreign exchange risks.

## CORPORATE DEVELOPMENTS

During the financial year under review, the Company had acquired a new subsidiary via the acquisition of 60.23% equity interest in Teknologi Enviro-Kimia (M) Sdn Bhd ("TEK"), marking Boilermech's entry into the water treatment business. TEK is well established in the business of total water management, water treatment chemicals and equipment supplies and field application services, for both industrial and municipal, including palm oil plantations. We believe the acquisition of TEK fits well with the Group's strategic plans to diversify into other industries which are able to complement our existing business in the boiler and palm oil industry.

We had also announced the signing of a Memorandum of Understanding with turbine producing company, Jasa Aman Engineering Sdn Bhd ("Jasa Aman"), setting the basis for a proposed agency agreement with Jasa Aman for Boilermech to act as its exclusive agent to market, sell, install and service their Prime brand steam turbine generators. With this proposed collaboration, we hope to package our boilers with their turbines as a one stop solution for power islands for palm oil mills.

## INDUSTRY TRENDS AND PROSPECTS

The key factors driving the growth of the palm oil market are growing demand of biofuels, rising global population and growing economy. However, market expansion is hindered by adverse weather conditions, price fluctuations and impacts on the environment. The recent El-Nino induced dry weather had affected production output, whilst the continued downtrend of crude palm oil ("CPO") prices and the economic slowdown in China, a major palm oil consuming country, had affected the overall demand and export of palm oil.

We do not expect substantial changes in CPO prices and palm oil exports in the near future, although over the long term, global demand for palm oil is expected to show an increasing trend as an expanding global population gives rise to increased consumption of palm oil based products.

Meanwhile, while we continue our efforts in promoting our core business of producing boilers for palm oil mills, we have also started to expand towards higher specification boilers for power plants and grid connected power generation systems. We are also excited about our venture in the water treatment business and see great potential in water treatment engineering as a strategic long term growth area in the Southeast Asia region.

With sound enterprise risk management and internal control systems in place, together with the steady hand of my fellow Board members in steering the Group's strategic direction and synergistic support of our capable Management team and staff, we are prepared to face the challenges ahead and we remain optimistic of Boilermech's continued business growth and development.

## NOTE OF APPRECIATION

On behalf of my fellow Board members, I wish to convey my heartfelt gratitude to our shareholders for your continuous support and faith in the Company. I am pleased to announce that the Board is recommending a proposed final single tier dividend of 1.50 sen per ordinary share for our shareholders' approval at the Company's forthcoming Annual General Meeting.

My sincere appreciation is also extended to our customers, suppliers, vendors, contractors and various stakeholders. Last but not least, a big "Thank You" to my fellow Board members, the Management and staff of Boilermech, past and present. It is through your support and hard work that the Group has made it to where it is today and I look forward to our continued teamwork in bringing the Group towards a sustainable future and continued success.

Thank you.

## DR CHIA SONG KUN

Chairman

The Group's total assets increased from RM229.2 million the previous year to RM299.0 million as at 31 March 2016, one of the reason for which was the acquisition of our new subsidiary, Teknologi Enviro-Kimia (M) Sdn Bhd ("TEK"), which contributed approximately 10% to the Group's total assets.



## REVIEW OF OPERATIONS BY

# MANAGING DIRECTOR

## FINANCIAL REVIEW

I am pleased to report another year of positive results for the Group, although the slowdown in economic growth throughout the region in the past year did pose its challenges to us. The strong US Dollar against regional currencies had slowed the demand for boilers from one of our biggest customer, Indonesia. Weak crude palm oil prices, slower demand for palm oil from major consuming country, China and the El-Nino induced drought which curbed palm oil production, had affected the palm oil market in the region and these in turn had affected the Group's performance.

Nevertheless, we pulled through and were able to produce noteworthy results. During the financial year ended 31 March 2016, the Group achieved revenue of RM260.1 million and posted pre-tax and after-tax profits of RM39.6 million and RM30.9 million respectively. Shareholders' funds had increased from RM131.2 million in the previous year to RM161.6 million. The Group's total assets increased from RM229.2 million the previous year to RM299.0 million as at 31 March 2016, one of the reason for which was the acquisition of our new subsidiary, Teknologi Enviro-Kimia (M) Sdn Bhd ("TEK"), which contributed approximately 10% to the Group's total assets.

## OPERATIONAL REVIEW

During the financial year under review, the Group had experienced a general slowdown in boiler activities from palm oil mills. We continue to intensify our marketing efforts within the country and across the region. We have set up office and formed a team in Jakarta under our Indonesian subsidiary, PT Boilermech to cater to our Indonesian customers and to expand further into the vast Indonesian palm oil market.

Moving beyond the scope of the standard palm oil mill boilers, we have started to make inroads in the production of boilers of higher specifications for power plants and grid connected power generation systems. We have recently secured a number of such projects in Malaysia and Thailand and are hopeful that these high valued projects will not only contribute to the Group's revenue, but will help boost the Group's profile as we diversify our product portfolio and extend our reach into other countries in the region.

We have also ventured into the water treatment business with our recent acquisition of 60.23% equity interest in TEK. TEK and its subsidiaries are principally engaged in the business of providing cost effective and sustainable total water management systems, covering the supply of water treatment chemicals and equipment and field application services. TEK is currently one of the leading water treatment companies in Malaysia and we definitely see the potential of aligning TEK's businesses with Boilermech's business in the boiler and palm oil industry.

Meanwhile, in view of the current economic environment and in line with our prudent spending practices, we have decided to put on hold development activities on the property in Pulau Indah Industrial Park, Klang until such time when it would be more feasible to proceed with development plans.

While the economy is not expected to improve drastically in the near future, I am confident that with our continuous marketing efforts, business expansion and product and technology development, the Group will continue to maintain the consistent growth we have been enjoying thus far.

## ACKNOWLEDGEMENT AND APPRECIATION

As we celebrate our 1st decade in business, we look back on our achievements with humble pride and gratitude. Since our small set-up back in 2005, the Group has grown in size and reputation to become the top boiler manufacturer in the country and we endeavor to continue our efforts to maintain this position. We would not have achieved this today without the steadfast support of our shareholders, employees, business associates and stakeholders. I wish to convey my sincere appreciation to all of you and look forward to your continuous support as we journey on to the next phase.

Thank you.

## LEONG YEW CHEONG

Managing Director

# CORPORATE GOVERNANCE STATEMENT

The Board of Directors ("Board") of Boilermech Holdings Berhad ("Boilermech" or "Company") recognises the importance of adopting high standards of corporate governance in the Company in order to safeguard stakeholders' interests as well as enhancing shareholders' value.

This corporate governance statement ("Statement") sets out how the Company has applied the 8 Principles of the Malaysian Code on Corporate Governance 2012 ("MCCG 2012") and observed the 26 Recommendations supporting the Principles during the financial year ended 31 March 2016 ("financial year"). Where a specific Recommendation of the MCCG 2012 has not been observed during the financial year, the non-observation, including the reasons thereof and, where appropriate, the alternative practice, if any, is mentioned in this Statement.

## PRINCIPLE 1 – ESTABLISH CLEAR ROLES AND RESPONSIBILITIES OF THE BOARD AND MANAGEMENT

The Board recognises the key role it plays in charting the strategic direction of the Company and has assumed the following principal responsibilities in discharging its fiduciary and leadership functions:

- reviewing and adopting a strategic plan for the Company, which also addresses the sustainability of the Company's and subsidiaries' ("Group") businesses;
- reviewing and approving the annual business plan and annual budget of the Group's business units;
- overseeing the conduct of the Group's business and evaluating whether or not its businesses are being properly managed;
- identifying principal business risks faced by the Group and ensuring the implementation of appropriate internal controls and mitigating measures to address such risks;
- ensuring that all candidates appointed to senior management positions are of sufficient calibre, including having in place a process to provide for the orderly succession of senior management personnel and members of the Board;
- overseeing the development and implementation of a shareholder communications policy; and
- reviewing the adequacy and integrity of the Group's internal control and management information systems.

To assist in the discharge of its stewardship role, the Board has established Board Committees, namely the Audit Committee, Nomination Committee and Remuneration Committee, to examine specific issues within their respective terms of reference as approved by the Board and report to the Board with their recommendations. The ultimate responsibility for decision making, however, lies with the Board.

The Board has also established an Executive Committee ("EXCO"), whose members comprise of the Managing Director, Deputy Managing Director, Executive Directors and Financial Controller. The EXCO's primary duty is to ensure the Board's strategies and directions are executed effectively and efficiently in the achievement of the Group's corporate objectives. The day-to-day management and operations of the Group is delegated to the Managing Director, supported by his fellow Executive Directors and the Senior Management team. The Group's performance and operational matters is reported to the Board on a quarterly basis.

### (i) Board Charter

The Board has established clear functions reserved for the Board and those delegated to Management to enhance accountability. There is a formal schedule of matters reserved to the Board for its deliberation and decision to ensure the direction and control of the Company are in its hands.

Key matters reserved for the Board include, inter-alia, quarterly and annual financial statements for announcement, investment and divestment, as well as monitoring of the Group's financial and operating performance. Such delineation of roles is clearly set out in the Board Charter ("Charter"), which serves as a reference point for Board activities.

The Charter provides guidance for Directors and Management regarding the responsibilities of the Board, its Committees and Management, the requirements of the Directors in carrying out their stewardship role and in discharging their duties towards the Company as well as boardroom activities. The salient features of the Charter are disclosed in the Company's website at [www.boilermech.com](http://www.boilermech.com) in line with Recommendation 1.7 of the MCCG 2012.

### (ii) Code of Ethics and Whistleblower Policy

The Company has in place a Code of Ethics, which sets out the standards of conduct expected from its Directors and employees. The Code of Ethics for Directors includes principles relating to Directors' duties, conflicts of interest and dealings in securities. The Code of Ethics for employee promotes integrity and ethical conduct in all aspects of the Company's operations, including privacy and confidentiality of information, dealings in securities and conflicts of interest. It also sets out prohibited activities or misconducts such as gifts, bribes, dishonest behavior and sexual harassment.

The Company also has in place a Whistleblower Policy, with the aim of providing an avenue for raising concerns relating to possible breaches of business conduct, non-compliance of laws and regulatory requirements as well as other malpractices.

The Board recognizes the importance of adhering to the Code of Ethics and has taken measures to put in place a process to ensure its compliance. Every employee is given a copy of the Code of Ethics and Whistleblower policy.

### **(iii) Sustainability of Business**

The Board is mindful of the importance of business sustainability and, in conducting the Group's business, the impact on the environmental, social and governance aspects is taken into consideration. The Group also embraces sustainability in its operations.

The Group's activities on corporate social responsibilities for the financial year are disclosed in the Corporate Social Responsibility Report section of this Annual Report.

### **(iv) Access to Information and Advice**

Directors are provided with the relevant information and reports on financial, operational, corporate, regulatory, business development and audit matters for decisions to be made on an informed basis and for the effective discharge of the Board's responsibilities.

Procedures have been established for timely dissemination of Board and Board Committee papers to all Directors prior to the Board and Board Committee meetings, to facilitate decision making by the Board and to deal with matters arising from such meetings.

Senior Management of the Group and external advisers are invited to attend Board meetings to provide additional insights and professional views, advice and explanations on specific items on the meeting agenda. Besides direct access to Management, Directors may obtain independent professional advice at the Company's expense, if considered necessary, in accordance with established procedures set out in the Board Charter in furtherance of their duties.

The Board may seek independent professional advice at the Company's expense in discharging its duties for the Company. Individual Directors may obtain independent professional advice in fulfilling their duties, subject to approval by the Chairman or the Board, and depending on the quantum of the fees involved.

### **(v) Company Secretaries**

The Company has appointed three qualified named Company Secretaries for the Company and its subsidiaries. The secretaries are all members of the Malaysian Institute of Chartered Secretaries and Administrators ("MAICSA") and they play a supportive role by ensuring adherence to the Board policies and procedures from time to time.

All Directors have unrestricted access to the advice and services of the Company Secretaries to enable them to discharge their duties effectively.

The roles and responsibilities of the Company Secretaries are as follows:

- advise the Board and Management on corporate governance issues;
- ensure compliance by the Group of the Main Market Listing Requirements ("Listing Requirements") of Bursa Malaysia Securities Berhad ("Bursa Securities"), Companies Act, 1965 ("Act") and related statutory obligations under the Act;
- ensure that all Board and Board Committee meetings are properly convened;
- attend Board, Board Committee and general meetings and ensure proper recording of minutes;
- ensure proper upkeep of the statutory registers and records of the Company; and
- assist the Chairman in the preparation for and conduct of meetings.

## **PRINCIPLE 2 – STRENGTHEN COMPOSITION OF THE BOARD**

The Board consists of eight (8) members, comprising three (3) Executive Directors, one (1) Non-Independent Non-Executive Director and four (4) Independent Non-Executive Directors. This composition fulfills the requirements as set out in the Listing Requirements of Bursa Securities, which stipulate that at least two (2) Directors or one-third of the Board, whichever is higher, must be Independent. The profile of each Director is set out in the Directors' Profile section of this Annual Report. The Directors, with their diverse backgrounds and specializations, collectively bring with them a wide range of experience and expertise in areas such as engineering, entrepreneurship, finance, taxation, accounting, audit, legal and economics.

## CORPORATE GOVERNANCE STATEMENT

### (i) Nomination Committee – Selection and Assessment of Directors

The Nomination Committee comprise of the following members, all of whom are Non-Executive Directors:

- Mr Low Teng Lum (Chairman of Committee and Independent Non-Executive Director);
- Dr Chia Song Kun (Non-Independent Non-Executive Director);
- En Mohd Yusof bin Hussian (Independent Non-Executive Director); and
- Mr Ho Cheok Yuen (Independent Non-Executive Director).

During the financial year ended 31 March 2016, the Nomination Committee had convened three (3) meetings, attended by the members as follows:-

Name	Meeting Attendance
Mr Low Teng Lum	3/3
Dr Chia Song Kun	3/3
En Mohd Yusof bin Hussian	3/3
Mr Ho Cheok Yuen	3/3

The Nomination Committee recognizes the importance of the roles the Committee plays not only in the selection and assessment of Directors but also in other aspects of corporate governance which the Committee can assist the Board to discharge its fiduciary and leadership functions.

The Board has stipulated specific terms of reference for the Nomination Committee, which cover, inter-alia, assessing and recommending to the Board the candidacy of Directors, appointment of Directors to Board Committees and continuous education programmes for the Board. The terms of reference require the Nomination Committee to review annually the required mix of skills and experience of the Directors; succession plans and board diversity; training courses for Directors and other qualities of the Board, including core-competencies which the Independent Non-Executive Directors should bring to the Board. The Committee is also entrusted to assess annually the effectiveness of the Board, as a whole, Board Committees and the contribution of each individual Director.

As part of the recruitment process for new Board members, the Nomination Committee identifies suitable candidates and conducts interviews with shortlisted candidates prior to recommendation to the Board for new appointments of Directors. There were no new appointments to the Board during the financial year under review.

In the selection process for new Board candidates and in the annual assessment of Directors, the Nomination Committee will carry out its review and assessment based on the individual's integrity, character, professionalism, competency, time commitment, industry skills, qualification, knowledge, experience and performance in discharging his or her role as a Director and in meeting the needs of the Company. In the case of Independent Non-Executive Directors, the Committee shall further evaluate the candidate's ability to act and discharge his or her responsibilities as an Independent Non-Executive Director.

The Nomination Committee also considers the mix of skills of the Board members to ensure they represent a diversity of background and experience. The Board does not have a specific policy on setting targets to cover diversity in gender, age and ethnicity for the Board. However, the Board is continuously looking into inviting people of talent to the Board, based on the qualities mentioned above, bearing in mind the need for diversity, including gender, age and ethnicity diversity.

During the financial year under review, the Nomination Committee had conducted an assessment of the performance of the Board, as a whole, the Audit, Nomination and Remuneration Committees and individual Directors, based on self and peer assessment approach. From the results of the assessment, including the mix of skills and experience possessed by the Directors, the Board had considered and endorsed the recommendations on the re-election and re-appointment of Directors at the Company's forthcoming Annual General Meeting ("AGM").

Article 78 of the Company's Articles of Association provides that one-third (1/3) of the Board members shall retire at every AGM and shall be subjected to re-election by shareholders. Newly appointed directors shall hold office until the next AGM following their appointment and shall be subjected to re-election by the shareholders. Article 78 further provides that all Directors shall retire once every three (3) years.

Directors who are subject to retirement and re-election at the AGM will be assessed by the Nomination Committee, whose recommendations will be submitted to the Board for decision, and thereafter tabled for shareholders' approval at the AGM.

At the forthcoming Sixth AGM of the Company, the Directors who will be retiring by rotation according to Article 78 of the Company's Articles of Association are Dr Chia Song Kun, En Mohd Yusof bin Hussian and Mr Chia Lik Khai. All of them, being eligible, have offered themselves for re-election at the said AGM.

A summary of the activities of the Nomination Committee in the discharge of its duties during the financial year under review were as follows:-

- carried out the annual performance evaluation of the Board, Board Committees and Individual Directors.
- assessed the Directors who were subject to retirement at the Company's AGM and recommended for their re-election at the said AGM.
- assessed the training needs of the Directors.

## (ii) Remuneration Committee

The Remuneration Committee is responsible for setting the policy framework and recommending to the Board the remuneration of Executive Directors so as to ensure that the Company is able to attract and retain its Directors needed to run the Group successfully. The Remuneration Committee also recommends the framework of fees payable to Non-Executive Directors. The final decision on the remuneration package offered to the Executive Directors and the fees payable to Non-Executive Directors are ultimately the collective responsibility of the Board.

The Remuneration Committee comprise of the following members:

- Dr Chia Song Kun (Chairman of Committee and Non-Independent Non-Executive Director);
- Mr Leong Yew Cheong (Managing Director);
- Mr Low Teng Lum (Independent Non-Executive Director);
- Mr Adrian Chair Yong Huang (Independent Non-Executive Director).

During the financial year ended 31 March 2016, the Remuneration Committee had convened three (3) meetings, attended by the members as follows:-

Name	Meeting Attendance
Dr Chia Song Kun	3/3
Mr Leong Yew Cheong	3/3
Mr Low Teng Lum	3/3
Mr Adrian Chair Yong Huang	3/3

## (iii) Directors' Remuneration

The components of Directors' remuneration are structured so as to link rewards to corporate and individual performance in the case of Executive Directors. In the case of Non-Executive Directors, the level of remuneration reflects the experience and level of responsibilities undertaken by the individual Non-Executive Director concerned.

Directors do not participate in discussion of their individual remuneration.

The Directors' remuneration for the financial year ended 31 March 2016, categorized into appropriate components, distinguishing between Executive and Non-Executive Directors, is as follows:

	Fees (RM)	Salaries and allowances (RM)	Bonus (RM)	Benefits-in-kind (RM)
Executive Directors	36,000	1,564,500	1,422,078	73,566
Non-Executive Directors	473,412	–	–	–

The number of Directors of the Company, whose remuneration band falls within the following successive bands of RM50,000, is as follows:

Range of remuneration	Executive	Non-Executive
Less than RM50,000	1	–
RM50,001 to RM100,000	–	3
RM100,001 to RM150,000	–	2
RM150,001 to RM200,000	1	–
RM200,001 to RM250,000	1	–
RM250,001 to RM300,000	1	–
RM300,001 to RM350,000	1	–

## CORPORATE GOVERNANCE STATEMENT

### PRINCIPLE 3 – REINFORCE INDEPENDENCE OF THE BOARD

The positions of Chairman and Chief Executive Officer of the Company are held by the Non-Independent Non-Executive Chairman and Managing Director respectively. The Board is aware of the MCCG 2012 which recommends the appointment of an Independent Non-Executive Director as Board Chairman. The Board is nonetheless of the view that the current number of Independent Non-Executive Directors which exceeds the minimum requirements set by the Listing Requirements of Bursa Securities, coupled with the use of the Board Charter which formally sets out the schedule of matters reserved solely for the Board for decision making, provides the relevant check and balance on boardroom decisions.

The Chairman is responsible for ensuring the adequacy and effectiveness of the Board's governance process and acts as a facilitator at Board meetings to ensure that contributions from Directors are forthcoming on matters being deliberated and that no Board member dominates discussion. The Managing Director, supported by fellow Executive Directors and the Executive Management team, implements the Group's strategies, policies and decision adopted by the Board and oversees the operations and business development of the Group.

The Independent Non-Executive Directors bring to the Board objective and independent views, advice and judgment on interests, not only of the Group, but also of shareholders, employees, customers, suppliers and the communities in which the Group conducts its business. Independent Non-Executive Directors are essential for protecting the interests of shareholders and can make significant contributions to the Company's decision making by bringing in the quality of detached impartiality.

During the financial year under review, the Board had assessed the independence of its Independent Non-Executive Directors and was satisfied with the level of independence of the Independent Non-Executive Directors. The Board Charter provides a limit of a cumulative term of nine (9) years on the tenure of an Independent Director. However, an Independent Director may continue to serve on the Board upon reaching the 9-year limit subject to the Independent Director's re-designation as a Non-Independent Non-Executive Director. In the event the Board intends to retain the Director as Independent after the latter has served a cumulative term of nine (9) years, the Board must justify the decision and seek shareholders' approval at general meeting. In justifying the decision, the Board is required to assess the candidate's suitability to continue as an Independent Director based on the criteria on independence as adopted by the Board.

At the date of this Statement, none of the Independent Directors has exceeded the 9-year independence tenure.

### PRINCIPLE 4 – FOSTER COMMITMENT OF DIRECTORS

The Board ordinarily meets at least four (4) times a year, scheduled well in advance before the end of the preceding financial period to facilitate the Directors in planning their meeting schedule for the year. Additional meetings are convened when urgent and important decisions need to be made between scheduled meetings. Board and Board Committees papers, which are prepared by Management, provide the relevant facts and analysis for the convenience of Directors. The meeting agenda, the relevant reports and Board papers are furnished to the Directors and Board Committees members before the meeting to allow them sufficient time to peruse for effective discussion and decision making during meetings. At the quarterly Board meetings, the Board reviews the business performance of the Group and discusses major operational and financial issues. All pertinent issues discussed at Board meetings in arriving at the decisions and conclusions are properly recorded by the Company Secretaries by way of minutes of meetings.

During the financial year ended 31 March 2016, the Board had convened six (6) Board meetings attended by the Directors as follows:

Name of Director	Designation	Board Meeting Attendance
Dr Chia Song Kun	Chairman	6/6
Mr Leong Yew Cheong	Managing Director	6/6
Mr Chia Lik Khai	Deputy Managing Director	6/6
Mr Chia Seong Fatt	Alternate Director to Chia Lik Khai	5/6
Mr Gan Chih Soon	Executive Director	6/6
Mr Tee Seng Chun	Alternate Director to Gan Chih Soon	6/6
Mr Low Teng Lum	Independent Non-Executive Director	6/6
En Mohd Yusof bin Hussian	Independent Non-Executive Director	6/6
Mr Ho Cheok Yuen	Independent Non-Executive Director	5/6
Mr Adrian Chair Yong Huang	Independent Non-Executive Director	6/6

As stipulated in the Board Charter, the Directors shall devote sufficient time and efforts to carry out their responsibilities. The Board shall obtain this commitment from the Directors at the time of their appointment. Each Director is expected to commit their time as and when required to discharge their relevant duties and responsibilities, besides attending meetings of the Board and Board Committees. The Directors further commit that they shall not hold



directorships in more than five (5) public listed companies, as prescribed under Paragraph 15.06 of the Listing Requirements. Each Director shall also notify the Chairman and the Board before accepting any new directorship.

### Directors' Training – Continuing Education Programmes

The Board is mindful of the importance for its members to undergo continuous training for personal development as well as to keep abreast with developments in the industry in which they operate, changes in regulatory requirements and the impact such regulatory requirements have on the Group. The Board, through the Nomination Committee reviews the training needs of the Directors annually. All newly appointed Directors are also required to undergo the mandatory accreditation programme under the requirements of Bursa Securities.

During the financial year ended 31 March 2016, the Directors had attended the following training:

Name of Director	Details of Programme
Dr Chia Song Kun	<ul style="list-style-type: none"> <li>• Boilermech in-house training conducted by CDC Consulting Sdn Bhd: Scenarios to Strategy</li> <li>• Bursa Malaysia Berhad: Advocacy Session on Management Discussion &amp; Analysis for Chief Executive Officers and Chief Financial Officers of Listed Issuers</li> <li>• The Chinese Chamber of Commerce and Industry of Kuala Lumpur and Selangor: Council Members' Brainstorming Workshop for year 2015 to 2018</li> <li>• Bursa Malaysia Berhad: The Global Sustainability and Impact Investing Forum</li> </ul>
Mr Leong Yew Cheong	<ul style="list-style-type: none"> <li>• Boilermech in-house training conducted by CDC Consulting Sdn Bhd: Scenarios to Strategy</li> <li>• Boilermech Managers' Conference 2015: Balance Scorecard</li> <li>• Malaysian Institute of Corporate Governance: Remuneration Reward Practices Seminar 2015</li> </ul>
Mr Chia Lik Khai	<ul style="list-style-type: none"> <li>• Boilermech in-house training conducted by CDC Consulting Sdn Bhd: Scenarios to Strategy</li> <li>• Boilermech Managers' Conference 2015: Balance Scorecard</li> <li>• Malaysian Institute of Corporate Governance: Remuneration Reward Practices Seminar 2015</li> </ul>
Mr Chia Seong Fatt	<ul style="list-style-type: none"> <li>• Boilermech in-house training conducted by CDC Consulting Sdn Bhd: Scenarios to Strategy</li> <li>• Dalian Commodity Exchange: The 10th China International Oils and Oilseeds Conference</li> <li>• Bursa Malaysia Berhad and CME Group: POC 2016 – Palm &amp; Lauric Oils (Price Outlook Conference &amp; Exhibition)</li> </ul>
Mr Gan Chih Soon	<ul style="list-style-type: none"> <li>• Boilermech in-house training conducted by CDC Consulting Sdn Bhd: Scenarios to Strategy</li> <li>• Boilermech Managers' Conference 2015: Balance Scorecard</li> </ul>
Mr Tee Seng Chun	<ul style="list-style-type: none"> <li>• Boilermech in-house training conducted by CDC Consulting Sdn Bhd: Scenarios to Strategy</li> <li>• Boilermech Managers' Conference 2015: Balance Scorecard</li> </ul>
Mr Low Teng Lum	<ul style="list-style-type: none"> <li>• Boilermech in-house training conducted by CDC Consulting Sdn Bhd: Scenarios to Strategy</li> <li>• Malaysian Institute of Corporate Governance: Remuneration Reward Practices Seminar 2015</li> <li>• Terus Mesra Sdn Bhd: Knowing How To Detect, Prevent &amp; Report Financial Irregularities &amp; Scandalous Activities</li> <li>• Golden Gate University, United States: Dr Pruden's Wyckoff Course</li> <li>• Marcus Evans: Global CFO 2015 and Beyond</li> <li>• Iclif Leadership and Governance Centre &amp; Bursa Malaysia Berhad: Nominating Committee Programme 2: Effective Board Evaluations</li> <li>• Bursa Malaysia Berhad: Sustainability Symposium – Responsible Business. Responsible Investing</li> <li>• Bursa Malaysia Berhad: Future of Auditor Reporting – The Game Changer for Boardroom</li> <li>• Minority Shareholders' Watchdog Group: Stewardship Matters – For Long Term Sustainability</li> </ul>
En Mohd Yusof bin Hussain	<ul style="list-style-type: none"> <li>• Boilermech in-house training conducted by CDC Consulting Sdn Bhd: Scenarios to Strategy</li> <li>• Iclif Leadership and Governance Centre &amp; Bursa Malaysia Berhad: Board Chairman Series Part 2 – Leadership Excellence from the Chair</li> </ul>

## CORPORATE GOVERNANCE STATEMENT

En Mohd Yusof bin Hussian (cont'd)	<ul style="list-style-type: none"> <li>• Federation of Public Listed Companies: Governance, Directors' Duties and Listing Requirements Updates for Directors of PLCs</li> <li>• MINDA Power Talk Series: Growth Through Innovation, Sustainability and Talent Development</li> <li>• FIDE Forum: Distinguished Board Leadership Series Impact of New Accounting Standards on Insurance Companies – What Directors Should be Aware of</li> </ul>
Mr Ho Cheok Yuen	<ul style="list-style-type: none"> <li>• Boilermach in-house training conducted by CDC Consulting Sdn Bhd: Scenarios to Strategy</li> </ul>
Mr Adrian Chair Yong Huang	<ul style="list-style-type: none"> <li>• Boilermach in-house training conducted by CDC Consulting Sdn Bhd: Scenarios to Strategy</li> <li>• Khazanah Nasional Berhad: Megatrends Forum 2015 – “Harnessing Creative Disruption: Unlocking the Power of Inclusive Innovation”</li> </ul>

The Company Secretaries circulate the relevant guidelines on statutory and regulatory requirements and any changes thereto to the Board and accordingly brief the Board on these updates at Board meetings. The Financial Controller and External Auditors also brief the Board members on any changes to the Malaysian Financial Reporting Standards that affect the Group's financial statements during the financial year under review. The Directors continue to undergo relevant training programmes to further enhance their skills and knowledge in the discharge of their stewardship role.

### PRINCIPLE 5 – UPHOLD INTEGRITY IN FINANCIAL REPORTING BY THE COMPANY

It is the Board's commitment to present a balanced and meaningful assessment of the Group's financial performance and prospects at the end of each reporting period and financial period, primarily through the quarterly announcement of the Group's financial results to Bursa Securities, the annual financial statements of the Group and Company as well as the Chairman's statement and review of the Group's operations by the Managing Director in the Annual Report, where relevant.

The Board is responsible for ensuring that the financial statements give a true and fair view of the state of affairs of the Group and the Company as at the end of the reporting period and of their results and cash flows for the period then ended.

To assist in the discharge of its duties on financial reporting, the Board has established an Audit Committee, comprising exclusively Non-Executive Directors, the majority of whom are Independent, with Mr Low Teng Lum as the Committee Chairman. The composition of the Audit Committee, including its roles and responsibilities, are set out in the Audit Committee Report section of this Annual Report. One of the key responsibilities of the Audit Committee in its specific terms of reference is to ensure that the financial statements of the Group and Company comply with applicable financial reporting standards in Malaysia and the provisions of the Companies Act, 1965. Such financial statements comprise the quarterly financial reports announced to Bursa Securities and the annual statutory financial statements.

The Board understands its role in upholding the integrity of financial reporting by the Company. Accordingly, the Audit Committee, which assists the Board in overseeing the financial reporting process of the Company, has adopted a policy for the types of non-audit services permitted to be provided by the external auditors, including the need for the Audit Committee's approval in writing before such services can be provided by the external auditors. To address the “self review” threat faced by the external audit firm, the procedures included in the policy require the engagement team conducting the non-audit services to be different from the external audit team.

In assessing the independence of external auditors, the Audit Committee requires written assurance by the external auditors, confirming that they are, and have been, independent throughout the conduct of the audit engagement with the Company in accordance with the independence criteria set out by the International Federation of Accountants' Code of Ethics for Professional Accountants and the Malaysian Institute of Accountants' By-Laws (on Professional Ethics, Conduct and Practice). Having assessed their performance and independence, the Audit Committee will then recommend their re-appointment to the Board for decision, which will thereafter be tabled for shareholders' approval at the Company's AGM.

During the financial year, the Audit Committee had carried out a review of the external auditors and was of the opinion that the external auditors had the professional experience and independence to be recommended for re-appointment as the external auditors of the Company for the next financial year.

### PRINCIPLE 6 – RECOGNISE AND MANAGE RISKS OF THE GROUP

The Board regards risk management and internal controls as an integral part of the overall management processes. The following represents the key elements of the risk management and internal control structure:

- The establishment of a Risk Management Unit (“RMU”) which meets on a quarterly basis and which is entrusted to ensure the implementation of an effective risk management system and to review the adequacy and integrity of the Group's internal control and management information system;

- (b) An organizational structure in the Company with formally defined lines of responsibility and delegation of authority;
- (c) Review and approval of the annual business plan and budget of all major business units by the Board. This plan sets out the key business objectives of the respective business units, the major risks and opportunities in the operations and ensuing action plans;
- (d) Quarterly review of the Group's business performance by the Board, which also covers the assessment of the impact of changes in business and competitive environment;
- (e) Active participation and involvement by the Managing Director, supported by his fellow Executive Directors in the day-to-day running of the major businesses and regular discussions with senior management personnel on operational issues; and
- (f) Monthly financial reporting by the subsidiaries to the holding company.

Recognising the importance of having risk management processes and practices, the Board has formalised a risk management framework to enable Management to identify, evaluate, control, monitor and report to the Board the principal business risks faced by the Group on an ongoing basis, including remedial measures to be taken to address the risks.

In line with the MCGG 2012 and the Listing Requirements of Bursa Securities, the Company outsourced its internal audit function to an independent professional firm to assess the adequacy and effectiveness of the Group's governance, risk management and internal control systems. The internal audit function, which reports directly to the Audit Committee, is guided by professional standards promulgated by the Institute of Internal Auditors Inc, a globally recognized professional body for internal auditors. The internal audit function is independent of the activities it audits and the scope of work covered by the internal audit during the financial year under review is provided in the Audit Committee Report section of this Annual Report.

## **PRINCIPLE 7 – ENSURE TIMELY AND HIGH QUALITY DISCLOSURE**

The Board is aware of the need to establish corporate disclosure policies and procedures to enable comprehensive, accurate and timely disclosures relating to the Company and its subsidiaries to be made to the regulators, shareholders and stakeholders. Accordingly, the Board has adopted and formalised pertinent corporate disclosure policies not only to comply with the disclosure requirements as stipulated in the Listing Requirements of Bursa Securities, but also setting out the persons authorised and responsible to approve and disclose material information to regulators, shareholders and stakeholders.

To augment the process of disclosure, the Board has earmarked a section on the Company's website, where information on the Company's announcements to the regulators, the salient features of the Board Charter and the Company's Annual Report may be accessed.

## **PRINCIPLE 8 – STRENGTHEN RELATIONSHIP BETWEEN THE COMPANY AND ITS SHAREHOLDERS**

### **(i) Shareholder participation at general meeting**

The Annual General Meeting ("AGM"), which is the principal forum for shareholder dialogue, allows shareholders to review the Group's performance via the Company's Annual Report and pose questions to the Board for clarification. At the AGM, shareholders participate in deliberating resolutions being proposed or on the Group's operations in general. Question & answer sessions are also held where the Chairman of the meeting would invite shareholders to raise questions with responses from the Board and Senior Management. The Notice of AGM is circulated at least twenty-one (21) days before the date of the meeting to enable shareholders to go through the Annual Report and papers supporting the resolutions proposed.

All the resolutions set out in the Notice of the last AGM of the Company were put to vote by show of hands and were duly passed. The outcome of the AGM was duly announced to Bursa Securities on the same day of the meeting.

In line with the amendments to the Listing Requirements of Bursa Securities, all the resolutions that are set out in the Notice of the Company's forthcoming Sixth AGM to be held on 18 August 2016 will be put to vote by poll.

### **(ii) Communication and engagement with shareholders and prospective investors**

The Board recognises the importance of being transparent and accountable to the Company's shareholders and prospective investors. The various channels of communications are through meetings with institutional shareholders and investment communities, quarterly announcements on financial results to Bursa Securities, relevant announcements and circulars, when necessary, the Annual and Extraordinary General Meetings and through the Group's website at [www.boilermech.com](http://www.boilermech.com) where shareholders and prospective investors can access corporate information, annual reports, press releases, financial information, company announcements and share prices of the Company. To maintain a high level of transparency and to effectively address any issues or concerns, the Group has a dedicated electronic mail, i.e. [invest@boilermech.com](mailto:invest@boilermech.com) to which shareholders can direct their queries or concerns.

This Statement is issued in accordance with a Board resolution dated 1 July 2016.

# OTHER DISCLOSURE REQUIREMENTS

## 1. Non-Audit Fees

The Group incurred RM101,000 for services to our External Auditors and its affiliate for the financial year ended 31 March 2016.

## 2. Variation of actual profit from the unaudited results.

There has been no material variance of ten percent (10%) or more between the audited results for the financial year ended 31 March 2016 and the unaudited results previously announced.

## 3. Material contracts involving directors and major shareholders for the financial year.

There were no material contracts entered into during the financial year ended 31 March 2016 by the Group involving directors' and major shareholders' interests.

## 4. Material contracts relating to loans involving directors and major shareholders for the financial year.

There were no contracts relating to loans involving the Directors' or major shareholders' interest.

## 5. Recurrent Related Party Transactions (RRPT) of a Revenue or Trading Nature

The shareholders had earlier approved the RRPT as set out in the circular dated 29 July 2015 during the Company's Annual General Meeting held on 20 August 2015.

The Company had announced on 1 July 2016 that the Company is seeking its shareholders' approval for the Proposed Renewal of Shareholders' Mandate for Existing RRPT at the Company's forthcoming Sixth Annual General Meeting. The details of the RRPT entered into or to be entered by the Group with related parties are included in the Circular to Shareholders that is dispatched together with this Annual Report.

Details of the aggregate value of the RRPT made during the financial year are set out as below:-

Related parties	Nature of relationship	Nature of transaction	Aggregate value of RRPT for the financial year (RM'000)
QL Resources Berhad ("QL") Group and Boilermech Group	QL is one of the substantial shareholders of Boilermech	The provision of engineering solutions to QL in relation to Bio-Energy Systems	3,968
EITA Resources Bhd ("EITA") Group and Boilermech Group	A substantial shareholder of EITA is connected to certain directors of Boilermech	The purchase of boiler electronic equipment from EITA Group	425

Notes:-

Dr Chia Song Kun, the Non-Independent Non-Executive Chairman, Mr Chia Lik Khai, the Deputy Managing Director and Mr Chia Seong Fatt, the Alternate Director to Mr Chia Lik Khai are directors within the QL Group while Dr Chia Song Kun and Mr Chia Seong Fatt have significant shareholdings in QL, held via CBG Holdings Sdn Bhd and Farsathy Holdings Sdn Bhd respectively. QL's wholly-owned subsidiary QL Green Resources Sdn Bhd is a major shareholder of Boilermech.

Dr Chia Song Kun and Mr Chia Seong Fatt also has substantial shareholdings in EITA, held through Ruby Technique Sdn Bhd via CBG Holdings Sdn Bhd and Farsathy Holdings Sdn Bhd respectively. In addition, Mr Chia Lik Khai holds directorship in EITA.

## 6. Corporate Social Responsibility

The Group's corporate social responsibility activities and practices are detailed in the Corporate Social Responsibility Report of this Annual Report.

# AUDIT COMMITTEE REPORT

The Audit Committee comprise of the following members:

Name	Designation	Directorship
Mr Low Teng Lum	Chairman	Independent Non- Executive Director
Dr Chia Song Kun	Member	Non-Independent Non-Executive Director
En Mohd Yusof bin Hussian	Member	Independent Non-Executive Director
Mr Ho Cheok Yuen	Member	Independent Non-Executive Director
Mr Adrian Chair Yong Huang	Member	Independent Non-Executive Director

The Secretary to the Committee is the Company Secretary.

## ATTENDANCE AT MEETINGS

During the financial year ended 31 March 2016 ("financial year") the Audit Committee had convened five (5) meetings, attended by the members as follows:-

Name	Meeting Attendance
Mr Low Teng Lum	5/5
Dr Chia Song Kun	5/5
En Mohd Yusof bin Hussian	5/5
Mr Ho Cheok Yuen	5/5
Mr Adrian Chair Yong Huang	5/5

## SUMMARY OF ACTIVITIES

The main activities undertaken by the Audit Committee during the financial year were as follows:

1. Reviewed the quarterly unaudited financial results and the audited financial statements before submission to the Board of Directors ("Board") for consideration and approval. Members of Senior Management are invited to attend meetings of the Audit Committee to brief and furnish the Audit Committee members with the relevant information and clarification pertaining to the quarterly unaudited financial results and the audited financial statements. The Audit Committee would ensure the financial statements of the Group complied with the requirements of the Companies Act, 1965 and the applicable financial reporting standards. The External Auditors were also invited to attend Audit Committee meetings to update the Audit Committee members on the changes in major accounting policies and its subsequent implementation and to answer questions raised by the Audit Committee members during their meetings.
2. Reviewed the related party transactions entered into by the Group, including the policies and procedures for reviewing recurrent related party transactions of a revenue or trading nature, to ensure all the recurrent related party transactions entered into by the Group are not more favourable to the transacting parties than those normally available to the public and are not to the detriment of the minority shareholders.
3. Reviewed the External Auditors' scope of work and the audit plan for the financial year.
4. Reviewed the results of the audit and the Audit Report with the External Auditors.
5. Reviewed the External Auditors' independence, objectivity, effectiveness and terms of engagement, including taking into consideration the provision of audit and non-audit services by the External Auditors. Based on the Audit Committee's opinion that the auditors had the professional experience and independence to perform their duties, the Audit Committee had recommended to the Board the re-appointment of the External Auditors for the next financial year.
6. Reviewed the internal audit plan and findings and recommendations arising from the internal audit and Management's responses.
7. Reviewed the principal risks identified by Management and Management's plans to manage these risks, including the adequacy of the Group's overall control environment and controls in selected areas representing significant financial and business risk.
8. Reviewed the appropriateness of the proposed final dividend for the financial year, and recommending to the Board accordingly.

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## **AUDIT COMMITTEE REPORT**

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During the financial year, the Audit Committee held two (2) meetings with the External Auditors without the presence of the Executive Directors or Management, which allowed the auditors to discuss any issues arising from their audit assignment or any other matter which the External Auditors wished to raise.

The Audit Committee had prepared and presented the Audit Committee Report for the financial year ended 31 March 2016 to the Board on 1 July 2016.

### **INTERNAL AUDIT**

The Group engaged an independent professional firm to provide internal audit services with the view of providing assurance to the Board on the adequacy of the Group's system of internal control to safeguard the Group's assets. This function also serves as an avenue to improve current policies and procedures via the recommendation of the Internal Auditors.

During the financial year, the Internal Auditors reviewed and conducted tests and assessed the adequacy of the system of internal controls over the following selected areas:-

- health, safety and environment;
- procurement and payment; and
- financial management.

The Internal Audit reports were issued to the Audit Committee detailing the findings and recommendations and Management's responses to the findings and recommendations.

### **TERMS OF REFERENCE**

The Terms of Reference of the Audit Committee is incorporated in the Company's Board Charter which is published on the Company's website at [www.boilermech.com](http://www.boilermech.com).

# STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

Paragraph 15.26 (b) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad requires the board of directors of a listed issuer to include in its Annual Report a statement on the state of internal control of the listed issuer as a Group. Accordingly, the Board of Directors (“Board”) of Boilermech Holdings Berhad (“Boilermech” or “Company”) is pleased to provide the following statement which outlines the nature and scope of Boilermech and its subsidiaries (“Group”)’s risk management and internal control systems for the financial year ended 31 March 2016.

## BOARD’S RESPONSIBILITY

The Board acknowledges its responsibility for maintaining a sound system of risk management and internal control to safeguard shareholders’ investments and the Group’s assets. In view of the limitations inherent in any system of risk management and internal control, the Board is aware that the system is designed to manage, rather than to eliminate, the risk of failure to achieve the Group’s corporate objectives. Accordingly, the system can only provide reasonable, but not absolute, assurance against material misstatement or loss.

The Board has received assurance from the Executive Committee that the Group’s risk management and internal control system is operating adequately and effectively in all material aspects, based on the risk management and internal control systems of the Group.

## RISK MANAGEMENT FRAMEWORK

Recognizing the importance of having risk management processes and practices, the Board has in place a risk management framework to enable Management to identify, evaluate, control, monitor and report to the Board the principal business risks faced by the Group on an ongoing basis. The process is supported by policies, detailed procedures, methodologies and evaluation criteria and consistency of application across the Group.

The establishment of a Risk Management Unit (“RMU”) which is entrusted to ensure the implementation of an effective risk management system and to review the adequacy and integrity of the Group’s internal control and management information system. The RMU meets on a quarterly basis to review and monitor the significant risks of the Group and reports its findings on the significant risks, its impact to the Group and the measures taken by the Management to address such risks to the Audit Committee. Any internal or external change that may significantly impact the risks and control spectrum is also highlighted. The Board is ultimately responsible for identifying and implementing the appropriate systems to manage the Group’s principal risks. The Board has empowered the Audit Committee, via its terms of reference, to review on a semi-annual basis, the principal risks identified and the methodology employed in the identification, analysis, monitoring and communication of risks in a regular and timely manner.

## INTERNAL CONTROL SYSTEM

The internal control system is designed to facilitate the achievement of the Group’s business objectives. It comprises the following:

- (i) An organizational structure in the Group with formally defined lines of responsibility and delegation of authority, augmented by hierarchical reporting culminating in the Board;
- (ii) Review and approval of the annual business plan and budget of all major business units by the Board. This plan sets out the key business objectives of the respective business units, the major risks and opportunities in the operations and ensuing action plans;
- (iii) Quarterly review of the performance of the Group’s business by the Audit Committee and the Board, which also covers the assessment of the impact of changes in the business and competitive environment; and
- (iv) Active participation and involvement by the Managing Director supported by his fellow Executive Directors, in the day-to-day running of the major businesses and regular discussions with Senior Management personnel on operational issues.

The internal controls of the Group are further supported by formalized limits of authority for the various committees and personnel as designated. Support functions like Finance and Internal Audit also play a vital role in the overall control and risk management processes of the Group. Matters beyond the formalized limits of authority for Management are referred upward to the Board for approval.

## STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

### INTERNAL AUDIT FUNCTION

The Group outsourced the internal audit function to an independent professional firm, which provides the Board, through the Audit Committee, with assurance on the adequacy and effectiveness of the Group's system of risk management and internal control.

The outsourced internal audit function adopts an approach that focuses on the core activities of the Group for the purpose of identifying areas to be audited on a prioritized basis, vis-à-vis the business risks inherent in the core businesses concerned. The internal audit plan is tabled annually and approved by the Audit Committee. Action plans are taken by Management to address the observations raised in the internal audit reports, which are presented by the internal auditors to the Audit Committee and subsequently reported upward to the Board. The outsourced internal audit function also follows up on the status of Management's action plans on internal audit observations.

The costs incurred for the internal audit function in respect of the financial year ended 31 March 2016 amounted to approximately RM64,000.

### REVIEW OF THE STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

In accordance with Paragraph 15.23 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, the Company's external auditors have reviewed this Statement on Risk Management and Internal Control pursuant to Malaysian Approved Standard on Assurance Engagements, ISAE 3000 (Revised), *Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and the scope set out in Recommended Practice Guide ("RPG") 5 (Revised 2015), *Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Control included in the Annual Report* issued by the Malaysian Institute of Accountants for inclusion in the Company's Annual Report for the financial year ended 31 March 2016, and reported to the Board that nothing has come to their attention that cause them to believe that the statement intended to be included in this Annual Report, in all material respects:-

- (i) has not been prepared in accordance with the disclosures required by paragraphs 41 and 42 of the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers, or
- (ii) is factually inaccurate.

RPG 5 (Revised) does not require the external auditors to consider whether the Statement on Risk Management and Internal Control covers all risks and controls, or to form an opinion on the adequacy and effectiveness of the Group's risk management and internal control system including the assessment and opinion by the Board and Management

### CONCLUSION

The Board is of the view that the Group's risk management and internal control systems during the financial year under review up to the date of approval of this statement is adequate and effective to safeguard shareholders' investments, the Group's assets and the interests of customers, regulators and employees.

The Board is of the view that there were no material losses incurred by the Group during the financial year ended 31 March 2016 as a result of weaknesses in internal controls. The Group continues to take the necessary measures to strengthen the risk management processes and internal control environment of the Group.

This Statement on Risk Management and Internal Control was approved by the Board on 1 July 2016.



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# STATEMENT OF DIRECTORS' RESPONSIBILITIES

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The Directors are required under the Companies Act, 1965 to prepare financial statements which give a true and fair view of the state of affairs of the Group and the Company at the financial year ended 31 March 2016 and of the results of the Group and the Company for the financial year then ended.

In preparing those financial statements, the Directors have:

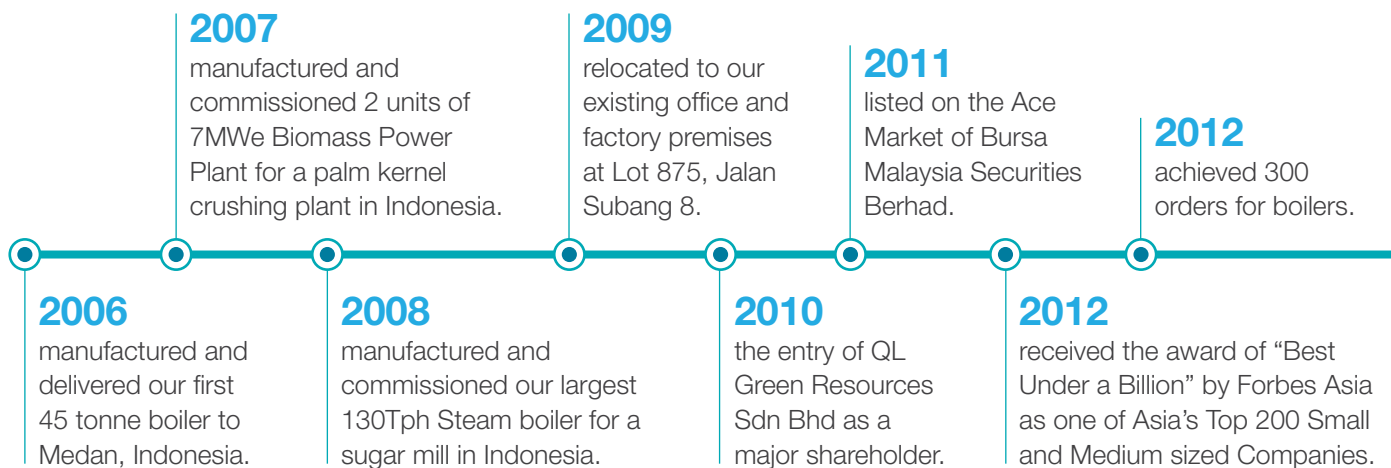
- selected appropriate accounting policies and applied them consistently
- made judgments and estimates that are reasonable and prudent
- prepared financial statements on a going concern basis unless it is inappropriate to presume that the Group and the Company will continue in business
- ensured applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.

The Directors are responsible for ensuring proper accounting records are kept, which disclose with reasonable accuracy at any time the financial position of the Group and the Company and to enable them to ensure that the financial statements comply with the Companies Act, 1965. The Directors are also responsible for safeguarding the assets of the Group and the Company by taking reasonable steps for the prevention and detection of fraud and other irregularities.



# 10<sup>TH</sup> ANNIVERSARY

Boilermech started out as a very small establishment in 2005. The Group was built from ground up and has since grown steadily to become the industry leader with a staff strength of 200 across Malaysia and Indonesia. We have achieved many major milestones in our first decade, amongst which are:-





# MILESTONES

**10<sup>th</sup>**  
Anniversary

## 2014

advanced to the Main Market of Bursa Malaysia Securities Berhad.

## 2015

expanded and renovated our corporate office and factory premises at Lot 875, Jalan Subang 8 to accommodate our growing staff force.

## 2016

awarded by Frost & Sullivan as Malaysia's Biomass Power Equipment Company of the Year.

## 2013

successfully completed an EFB Fire Power Plant boiler.

## 2014

received the award of "Best Under a Billion" by Forbes Asia for the second time, as one of Asia's Top 200 Small and Medium sized Companies.

## 2015

achieved 500 orders for boilers.

## 2016

entry into the water treatment business via the acquisition of 60.23% equity interest in water treatment engineering company, Teknologi Enviro-Kimia (M) Sdn Bhd ("TEK").

This year marks our new milestone of entering into a new decade of growth. With the acquisition of TEK and the proposed collaboration with Jasa Aman Engineering Sdn Bhd to market, sell, install and service their Prime brand steam turbine generators, Boilermech has transformed from a palm oil mill boiler manufacturer into a diversified environmental technology solutions provider. We believe that this is just the beginning of an exciting and sustainable future for Boilermech as we move forward to activate our next era of growth.

# CORPORATE SOCIAL RESPONSIBILITY REPORT

We at Boilermech continuously strive to conduct our business activities in a socially responsible manner to ensure the sustainability and general wellbeing of the environment and community.



## ENVIRONMENT

Our vision to be a leader in providing renewable energy and sustainable environmental solutions in the region is carried forth via the basic nature of our business – by utilizing biomass waste to generate steam and power and by generating energy from non-fossil fuel. We aim to achieve optimal usage of biomass fuel and avoid wastage through the continuous development of our design, technology and engineering and one of the ways we have done this is by improving our combustion technology and dust emission control systems. Our recent entry into the water treatment business, which provides solution and technology for waste water treatment, is another area where we promote environmental sustainability.

## HUMAN CAPITAL DEVELOPMENT

We believe in the development of our human capital as an important means of ensuring business sustainability. We strive to provide our employees with a safe and congenial working environment to encourage optimal productivity. Various training programs are continuously initiated to enhance our employees' personal and professional development, whilst staff social and sporting activities are held on regular basis to promote team spirit and a congenial work environment.

## COMMUNITY

One of our main involvements in the community revolves around our encouragement of education, particularly in the field of engineering studies. During the financial year under review, Boilermech had collaborated with Universiti Tunku Abdul Rahman ("UTAR") to initiate the "Boilermech Mechanical Engineering Capstone Project Award". Students from UTAR's Mechanical and Materials Engineering Faculty were given a group based assignment to design an industrial environmental system. Through this project, the students had the opportunity to collaborate with the industry players and get a first-hand perspective of the practical training and experience in the engineering field.



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# FINANCIAL STATEMENTS

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# DIRECTORS' REPORT

The directors hereby submit their report and the audited financial statements of the Group and of the Company for the financial year ended 31 March 2016.

## PRINCIPAL ACTIVITIES

The Company is principally engaged in the business of investment holding. The principal activities of the subsidiaries are set out in Note 5 to the financial statements. There have been no significant changes in the nature of these activities during the financial year.

## RESULTS

	<b>The Group RM</b>	<b>The Company RM</b>
Profit after taxation for the financial year	30,889,292	8,947,586
Attributable to:-		
Owners of the Company	30,766,859	8,947,586
Non-controlling interests	122,433	-
	<u>30,889,292</u>	<u>8,947,586</u>

## DIVIDENDS

Since the end of the previous financial year, the Company paid a final single tier dividend of 1.75 sen per ordinary share on 516,000,000 ordinary shares amounting to RM9,030,000 in respect of the financial year ended 31 March 2015.

The directors propose a final single tier dividend of 1.50 sen per ordinary share on 516,000,000 ordinary shares amounting to RM7,740,000 in respect of the financial year ended 31 March 2016 subject to shareholders' approval at the forthcoming annual general meeting.

## RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the statements of changes in equity.

## ISSUES OF SHARES AND DEBENTURES

During the financial year:-

- (a) there were no changes in the authorised and issued and paid-up share capital of the Company; and
- (b) there were no issues of debentures by the Company.

## OPTIONS GRANTED OVER UNISSUED SHARES

During the financial year, no options were granted by the Company to any person to take up any unissued shares in the Company.

## BAD AND DOUBTFUL DEBTS

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for impairment losses on receivables, and satisfied themselves that there are no known bad debts and that adequate allowance had been made for impairment losses on receivables.

At the date of this report, the directors are not aware of any circumstances that would require the writing off of bad debts, or the additional allowance for impairment losses on receivables in the financial statements of the Group and of the Company.

## CURRENT ASSETS

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ascertain that any current assets other than debts, which were unlikely to be realised in the ordinary course of business, including their value as shown in the accounting records of the Group and of the Company, have been written down to an amount which they might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances which would render the values attributed to the current assets in the financial statements misleading.

## VALUATION METHODS

At the date of this report, the directors are not aware of any circumstances which have arisen which render adherence to the existing methods of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

## CONTINGENT AND OTHER LIABILITIES

The contingent liabilities are disclosed in Note 38 to the financial statements. At the date of this report, there does not exist:-

- (a) any charge on the assets of the Group and of the Company that has arisen since the end of the financial year which secures the liabilities of any other person; or
- (b) any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

No contingent or other liability of the Group and of the Company has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations when they fall due.

## CHANGE OF CIRCUMSTANCES

At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

## ITEMS OF AN UNUSUAL NATURE

The results of the operations of the Group and of the Company during the financial year were not, in the opinion of the directors, substantially affected by any item, transaction or event of a material and unusual nature other than the acquisition of a subsidiary during the financial year as disclosed in Note 32 to the financial statements.

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the directors, to affect substantially the results of the operations of the Group and of the Company for the financial year.

## DIRECTORS' REPORT

### DIRECTORS

The directors who served since the date of the last report are as follows:-

Chia Song Kun

Leong Yew Cheong

Chia Lik Khai

Gan Chih Soon

Low Teng Lum

Mohd Yusof Bin Hussian

Ho Cheok Yuen

Adrian Chair Yong Huang

Chia Seong Fatt (Alternate to Chia Lik Khai)

Tee Seng Chun (Alternate to Gan Chih Soon)

### DIRECTORS' INTERESTS

According to the register of directors' shareholdings, the interests of directors holding office at the end of the financial year in shares of the Company and its related corporations during the financial year are as follows:-

	<----- Number of Ordinary Shares of RM0.10 Each ----->			
	At 1.4.2015	Bought	Sold	At 31.3.2016
<b>Direct Interests</b>				
Chia Song Kun	400,000	-	-	400,000
Leong Yew Cheong	67,405,824	-	(3,000,000)	64,405,824
Chia Lik Khai	500,000	-	-	500,000
Gan Chih Soon	20,094,140	-	-	20,094,140
Low Teng Lum	400,000	-	-	400,000
Mohd Yusof Bin Hussian	420,000	-	-	420,000
Chia Seong Fatt (Alternate to Chia Lik Khai)	200,000	-	-	200,000
Tee Seng Chun (Alternate to Gan Chih Soon)	17,208,140	-	-	17,208,140
<b>Indirect Interests</b>				
Chia Song Kun <sup>(1)</sup>	214,046,236	1,784,200	-	215,830,436
Low Teng Lum <sup>(2)</sup>	754,000	-	-	754,000
Mohd Yusof Bin Hussian <sup>(2)</sup>	50,000	-	-	50,000
Chia Seong Fatt (Alternate to Chia Lik Khai) <sup>(3)</sup>	214,046,236	1,784,200	-	215,830,436
Tee Seng Chun (Alternate to Gan Chih Soon) <sup>(2)</sup>	4,020,000	-	-	4,020,000

<sup>(1)</sup> Deemed interest by virtue of shares held by QL Green Resources Sdn Bhd via his and his spouse shareholdings of more than fifteen percent (15%) in CBG Holdings Sdn Bhd, a major shareholder of QL Resources Berhad ("QL"). QL holds 100% equity interest in QL Green Resources Sdn Bhd.

<sup>(2)</sup> Deemed interest via their spouses' shareholdings in the Company.

<sup>(3)</sup> Deemed interest by virtue of shares held by QL Green Resources Sdn Bhd via his and his spouse's shareholdings of more than fifteen percent (15%) in Farsathy Holdings Sdn Bhd, a major shareholder of QL. QL holds 100% equity interest in QL Green Resources Sdn Bhd.

By virtue of their shareholdings in the Company, Chia Song Kun and Chia Seong Fatt are deemed to have interests in shares in the subsidiaries during the financial year to the extent of the Company's interest, in accordance with Section 6A of the Companies Act 1965 in Malaysia.

The other directors holding office at the end of the financial year had no interest in shares of the Company and its related corporations during the financial year.



## **DIRECTORS' BENEFITS**

Since the end of the previous financial year, no director has received or become entitled to receive any benefit (other than a benefit included in the aggregate amount of emoluments received or due and receivable by directors as shown in the financial statements, or the fixed salary of a full-time employee of the Company) by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest except for any benefits which may be deemed to arise from transactions entered into in the ordinary course of business with companies in which certain directors have substantial financial interests as disclosed in Note 35 to the financial statements.

Neither during nor at the end of the financial year was the Group or the Company a party to any arrangements whose object is to enable the directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

## **SIGNIFICANT EVENT DURING THE FINANCIAL YEAR**

The significant event during the financial year is disclosed in Note 41 to the financial statements.

## **AUDITORS**

The auditors, Messrs. Crowe Horwath, have expressed their willingness to continue in office.

Signed in accordance with a resolution of the directors dated 1 July 2016

**Leong Yew Cheong**

**Chia Lik Khai**

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# **STATEMENT BY DIRECTORS**

## **PURSUANT TO SECTION 169(15) OF THE COMPANIES ACT 1965**

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We, Leong Yew Cheong and Chia Lik Khai, being two of the directors of Boilermach Holdings Berhad, state that, in the opinion of the directors, the financial statements set out on pages 44 to 98 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as of 31 March 2016 and of their financial performance and cash flows for the financial year ended on that date.

The supplementary information set out in Note 42, which is not part of the financial statements, is prepared in all material respects, in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants and the directive of Bursa Malaysia Securities Berhad.

Signed in accordance with a resolution of the directors dated 1 July 2016.

**Leong Yew Cheong**

**Chia Lik Khai**

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# STATUTORY DECLARATION

## PURSUANT TO SECTION 169(16) OF THE COMPANIES ACT 1965

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I, Chan Van Chee, IC No. 730506-05-5418, being the officer primarily responsible for the financial management of Boilermech Holdings Berhad, do solemnly and sincerely declare that the financial statements set out on pages 44 to 98 are, to the best of my knowledge and belief, correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by  
Chan Van Chee, IC No. 730506-05-5418  
at Kuala Lumpur in the Federal Territory  
on this 1 July 2016

**Chan Van Chee**

Before me  
Datin Hajah Raihela Binti Wanchik  
No. W – 275  
Commissioner of Oaths

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# INDEPENDENT AUDITORS' REPORT

## TO THE MEMBERS OF BOILERMECH HOLDINGS BERHAD (INCORPORATED IN MALAYSIA) COMPANY NO: 897694-T

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### Report on the Financial Statements

We have audited the financial statements of Boilermech Holdings Berhad, which comprise the statements of financial position as at 31 March 2016 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 44 to 98.

#### *Directors' Responsibility for the Financial Statements*

The directors of the Company are responsible for the preparation of financial statements so as to give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### *Auditors' Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgement, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### *Opinion*

In our opinion, the financial statements give a true and fair view of the financial position of the Group and of the Company as of 31 March 2016 and of their financial performance and cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia.

### Report on Other Legal and Regulatory Requirements

In accordance with the requirements of the Companies Act 1965 in Malaysia, we also report the following:-

- (a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.
- (b) We have considered the financial statements and the auditors' report of the subsidiary of which we have not act as auditors, which is indicated in Note 5 to the financial statements.
- (c) We are satisfied that the financial statements of the subsidiaries that have been consolidated with the Company's financial statements are in form and content appropriate and proper for the purposes of the preparation of the financial statements of the Group and we have received satisfactory information and explanations required by us for those purposes.
- (d) The audit reports on the financial statements of the subsidiaries did not contain any qualification or any adverse comment made under Section 174(3) of the Act.

## Other Reporting Responsibilities

The supplementary information set out in Note 42 on page 99 is disclosed to meet the requirement of Bursa Malaysia Securities Berhad and is not part of the financial statements. The directors are responsible for the preparation of the supplementary information in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants (“MIA Guidance”) and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared, in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

## Other Matters

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

### **Crowe Horwath**

Firm No: AF 1018  
Chartered Accountants

### **Chong Tuck Wai**

Approval No: 3023/03/17 (J)  
Chartered Accountant

1 July 2016  
Kuala Lumpur

# STATEMENTS OF FINANCIAL POSITION

## AT 31 MARCH 2016

	Note	The Group		The Company	
		2016 RM	2015 RM	2016 RM	2015 RM
<b>ASSETS</b>					
NON-CURRENT ASSETS					
Investments in subsidiaries	5	-	-	39,699,556	25,135,556
Property, plant and equipment	6	83,264,066	75,847,951	12,149,165	12,294,462
Investment property	7	6,583,397	-	-	-
Amount owing by a subsidiary	8	-	-	12,956,981	14,706,671
Deferred tax assets	9	512,152	163,398	-	-
Goodwill	10	3,931,378	-	-	-
		<u>94,290,993</u>	<u>76,011,349</u>	<u>64,805,702</u>	<u>52,136,689</u>
CURRENT ASSETS					
Inventories	11	31,862,140	29,576,859	-	-
Amount owing by contract customers	12	39,328,744	28,346,957	-	-
Trade receivables	13	93,567,457	63,733,084	-	-
Other receivables, deposits and prepayments	14	5,130,140	2,758,658	21,390	67,407
Amount owing by subsidiaries	8	-	-	2,761,563	1,373,213
Current tax assets		1,741,023	2,196,669	-	-
Derivative assets	15	6,756,934	-	-	-
Dividend receivable		-	-	10,000,000	10,000,000
Liquid investments	16	15,426,104	12,943,109	256,199	1,087,539
Fixed deposit with a licensed bank	17	121,470	-	-	-
Cash and bank balance		10,763,934	13,637,707	60,927	599,485
		<u>204,697,946</u>	<u>153,193,043</u>	<u>13,100,079</u>	<u>13,127,644</u>
<b>TOTAL ASSETS</b>		<u>298,988,939</u>	<u>229,204,392</u>	<u>77,905,781</u>	<u>65,264,333</u>

The annexed notes form an integral part of these financial statements.

	Note	The Group		The Company	
		2016 RM	2015 RM	2016 RM	2015 RM
<b>EQUITY AND LIABILITIES</b>					
EQUITY					
Share capital	18	51,600,000	51,600,000	51,600,000	51,600,000
Cash flow hedge reserve	19	3,887,723	(4,774,418)	-	-
Merger deficit	20	(21,809,998)	(21,809,998)	-	-
Foreign exchange translation reserve	21	(10,861)	(21,515)	-	-
Retained profits		127,983,033	106,246,174	11,065,256	11,147,670
Equity attributable to owners of the Company		161,649,897	131,240,243	62,665,256	62,747,670
Non-controlling interests		7,972,629	-	-	-
<b>TOTAL EQUITY</b>		<b>169,622,526</b>	<b>131,240,243</b>	<b>62,665,256</b>	<b>62,747,670</b>
NON-CURRENT LIABILITIES					
Hire purchase payables	22	841,271	-	-	-
Term loans	23	5,206,978	-	-	-
Deferred tax liabilities	9	1,470,217	-	-	-
		7,518,466	-	-	-
CURRENT LIABILITIES					
Amount owing to contract customers	12	53,808,497	39,194,143	-	-
Trade payables	24	40,426,256	38,350,690	-	-
Other payables and accruals		9,833,207	14,221,483	215,090	2,509,801
Short-term borrowings	25	17,718,419	-	15,000,000	-
Current tax liabilities		61,568	6,962	25,435	6,862
Derivative liabilities	15	-	6,190,871	-	-
		121,847,947	97,964,149	15,240,525	2,516,663
<b>TOTAL LIABILITIES</b>		<b>129,366,413</b>	<b>97,964,149</b>	<b>15,240,525</b>	<b>2,516,663</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>298,988,939</b>	<b>229,204,392</b>	<b>77,905,781</b>	<b>65,264,333</b>
NET ASSETS PER ORDINARY SHARE (RM)	26	0.31	0.25		

The annexed notes form an integral part of these financial statements.

# STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

## FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

	Note	The Group		The Company	
		2016 RM	2015 RM	2016 RM	2015 RM
REVENUE	27	260,108,771	277,875,127	10,000,000	10,000,000
COST OF SALES		(186,629,151)	(205,037,022)	-	-
GROSS PROFIT		73,479,620	72,838,105	10,000,000	10,000,000
OTHER INCOME		8,427,839	7,861,753	606,370	881,109
SELLING AND MARKETING EXPENSES		81,907,459	80,699,858	10,606,370	10,881,109
ADMINISTRATIVE EXPENSES		(4,443,772)	(4,790,762)	-	-
OTHER EXPENSES		(12,007,516)	(12,134,434)	(1,301,179)	(2,087,924)
FINANCE COSTS		(25,716,191)	(11,609,355)	(150,144)	-
PROFIT BEFORE TAXATION	28	(158,549)	-	(82,603)	-
INCOME TAX EXPENSE	29	39,581,431	52,165,307	9,072,444	8,793,185
PROFIT AFTER TAXATION		(8,692,139)	(13,012,019)	(124,858)	(217,806)
OTHER COMPREHENSIVE INCOME/(EXPENSES)		30,889,292	39,153,288	8,947,586	8,575,379
<i>Item that may be reclassified subsequently to profit or loss</i>					
- Cash flow hedge		8,662,141	(4,908,517)	-	-
- Foreign currency translation differences		10,654	(21,515)	-	-
TOTAL OTHER COMPREHENSIVE INCOME/(EXPENSES)		8,672,795	(4,930,032)	-	-
TOTAL COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR		39,562,087	34,223,256	8,947,586	8,575,379
PROFIT AFTER TAXATION ATTRIBUTABLE TO:-					
Owners of the Company		30,766,859	39,153,288	8,947,586	8,575,379
Non-controlling interests		122,433	-	-	-
		30,889,292	39,153,288	8,947,586	8,575,379
TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO:-					
Owners of the Company		39,439,654	34,223,256	8,947,586	8,575,379
Non-controlling interests		122,433	-	-	-
		39,562,087	34,223,256	8,947,586	8,575,379
EARNINGS PER SHARE (SEN)					
- Basic	30	5.96	7.59		
- Diluted	30	Not applicable	Not applicable		

The annexed notes form an integral part of these financial statements.



# STATEMENTS OF CHANGES IN EQUITY

## FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

The Group	Note	Non-Distributable				Distributable			Attributable to Owners of the Company	Non-controlling Interests	Total Equity
		Share Capital	Share Premium	Cash Flow Hedge Reserve	Merger Deficit	Foreign Exchange Translation Reserve	Retained Profits	Company			
		RM	RM	RM	RM	RM	RM	RM	RM	RM	
Balance at 1 April 2014		25,800,000	7,619,660	134,099	(21,809,998)	-	93,013,226	104,756,987	-	104,756,987	
Profit after taxation for the financial year		-	-	-	-	-	39,153,288	39,153,288	-	39,153,288	
Other comprehensive expenses for the financial year:											
- cash flow hedge		-	-	(4,908,517)	-	-	-	(4,908,517)	-	(4,908,517)	
- foreign currency translation differences		-	-	-	-	(21,515)	-	(21,515)	-	(21,515)	
Total comprehensive income for the financial year		-	-	(4,908,517)	-	(21,515)	39,153,288	34,223,256	-	34,223,256	
Distributions to owners of the Company:											
- dividend	31	-	-	-	-	-	(7,740,000)	(7,740,000)	-	(7,740,000)	
- issuance of shares pursuant to bonus issue		25,800,000	(7,619,660)	-	-	-	(18,180,340)	-	-	-	
Total transactions with owners		25,800,000	(7,619,660)	-	-	-	(25,920,340)	(7,740,000)	-	(7,740,000)	
Balance at 31 March 2015/1 April 2015		51,600,000	-	(4,774,418)	(21,809,998)	(21,515)	106,246,174	131,240,243	-	131,240,243	
Profit after taxation for the financial year		-	-	-	-	-	30,766,859	30,766,859	122,433	30,889,292	
Other comprehensive income for the financial year:											
- cash flow hedge		-	-	8,662,141	-	-	-	8,662,141	-	8,662,141	
- foreign currency translation differences		-	-	-	-	10,654	-	10,654	-	10,654	
Total comprehensive income for the financial year		-	-	8,662,141	-	10,654	30,766,859	39,439,654	122,433	39,562,087	
Contributions by and distributions to owners of the Company:											
- acquisition of a subsidiary		-	-	-	-	-	-	-	7,850,196	7,850,196	
- dividend	31	-	-	-	-	-	(9,030,000)	(9,030,000)	-	(9,030,000)	
Total transactions with owners		-	-	-	-	-	(9,030,000)	(9,030,000)	7,850,196	(1,179,804)	
Balance at 31 March 2016		51,600,000	-	3,887,723	(21,809,998)	(10,861)	127,983,033	161,649,897	7,972,629	169,622,526	

The annexed notes form an integral part of these financial statements.

## STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

The Company	Note	<-- Non-Distributable -->		Distributable	Total Equity RM
		Share Capital RM	Share Premium RM	Retained Profits RM	
Balance at 1 April 2014		25,800,000	7,619,660	28,492,631	61,912,291
Profit after taxation/Total comprehensive income for the financial year		-	-	8,575,379	8,575,379
Distributions to owners of the Company:					
- dividend	31	-	-	(7,740,000)	(7,740,000)
- issuance of shares pursuant to bonus issue		25,800,000	(7,619,660)	(18,180,340)	-
Total transaction with owners		25,800,000	(7,619,660)	(25,920,340)	(7,740,000)
Balance at 31 March 2015/1 April 2015		51,600,000	-	11,147,670	62,747,670
Profit after taxation/Total comprehensive income for the financial year		-	-	8,947,586	8,947,586
Distributions to owners of the Company:					
- dividend	31	-	-	(9,030,000)	(9,030,000)
Balance at 31 March 2016		51,600,000	-	11,065,256	62,665,256

The annexed notes form an integral part of these financial statements.

# STATEMENTS OF CASH FLOWS

## FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

	Note	The Group		The Company	
		2016 RM	2015 RM	2016 RM	2015 RM
<b>CASH FLOWS FROM/(FOR) OPERATING ACTIVITIES</b>					
Profit before taxation		39,581,431	52,165,307	9,072,444	8,793,185
Adjustments for:-					
Allowance for impairment losses on trade receivables		3,141,212	3,004,558	-	-
Depreciation of property, plant and equipment		3,714,511	2,516,537	150,144	-
Depreciation of investment property		10,926	-	-	-
Equipment written off		7,229	5,440	-	-
Interest expense		158,549	-	82,603	-
Dividend income		-	-	(10,000,000)	(10,000,000)
Fair value (gain)/loss on derivatives		(4,285,664)	1,462,076	-	-
Loss/(Gain) on disposal of equipment		1,023	(80,000)	-	-
Interest income		(532,713)	(1,455,471)	(606,370)	(881,109)
Inventories written down		395,310	57,765	-	-
Unrealised loss/(gain) on foreign exchange		4,308,688	(1,863,816)	-	-
Write-back of allowance for impairment losses on trade receivables		(3,472,697)	(4,281,928)	-	-
Operating profit/(loss) before working capital changes		43,027,805	51,530,468	(1,301,179)	(2,087,924)
Increase in amount owing by contract customers		(7,153,499)	(13,072,677)	-	-
Decrease/(Increase) in inventories		110,921	(1,018,991)	-	-
(Increase)/Decrease in trade and other receivables		(28,608,280)	(10,455,531)	46,017	(42,907)
(Decrease)/Increase in trade and other payables		(4,957,411)	1,569,958	(2,309,368)	2,468,501
Increase/(Decrease) in amount owing to contract customers		14,430,499	(19,328,074)	-	-
<b>CASH FROM/(FOR) OPERATIONS</b>		<b>16,850,035</b>	<b>9,225,153</b>	<b>(3,564,530)</b>	<b>337,670</b>
Interest paid		(143,892)	-	(67,946)	-
Income tax paid		(7,868,872)	(14,329,565)	(106,285)	(218,231)
<b>NET CASH FROM/(FOR) OPERATING ACTIVITIES</b>		<b>8,837,271</b>	<b>(5,104,412)</b>	<b>(3,738,761)</b>	<b>119,439</b>
<b>BALANCE CARRIED FORWARD</b>		<b>8,837,271</b>	<b>(5,104,412)</b>	<b>(3,738,761)</b>	<b>119,439</b>

The annexed notes form an integral part of these financial statements.

## STATEMENTS OF CASH FLOWS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

	Note	The Group		The Company	
		2016 RM	2015 RM	2016 RM	2015 RM
BALANCE BROUGHT FORWARD		8,837,271	(5,104,412)	(3,738,761)	119,439
<b>CASH FLOWS FOR INVESTING ACTIVITIES</b>					
Repayment from subsidiaries		-	-	361,340	2,696,912
Proceeds from disposal of equipment		2,000	80,000	-	-
Purchase of property, plant and equipment		(2,363,944)	(36,136,443)	(4,847)	(12,294,462)
Dividend received		-	-	10,000,000	10,000,000
Interest received		532,713	1,455,471	606,370	881,109
Investments in subsidiaries		-	-	-	(2,825,554)
Net cash outflow on acquisition of a subsidiary	32	(13,123,780)	-	(14,564,000)	-
NET CASH FOR INVESTING ACTIVITIES		(14,953,011)	(34,600,972)	(3,601,137)	(1,541,995)
<b>CASH FLOWS FROM/(FOR) FINANCING ACTIVITIES</b>					
Repayment of term loans		(32,088)	-	-	-
Repayment of hire purchase obligations		(35,388)	-	-	-
Net drawdown of bankers' acceptances		430,000	-	-	-
Net drawdown of revolving credits		15,000,000	-	15,000,000	-
Dividend paid		(9,030,000)	(7,740,000)	(9,030,000)	(7,740,000)
NET CASH FROM/(FOR) FINANCING ACTIVITIES		6,332,524	(7,740,000)	5,970,000	(7,740,000)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS		216,784	(47,445,384)	(1,369,898)	(9,162,556)
Effect of foreign exchange in cash and cash equivalents		(486,092)	(22,838)	-	-
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR		26,580,816	74,049,038	1,687,024	10,849,580
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	33	26,311,508	26,580,816	317,126	1,687,024

The annexed notes form an integral part of these financial statements.

# NOTES TO THE FINANCIAL STATEMENTS

## FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

### 1. GENERAL INFORMATION

The Company is a public company limited by shares and is incorporated under the Companies Act 1965 in Malaysia. The domicile of the Company is Malaysia. The registered office and principal place of business are as follows:-

Registered office : Unit 30-01, Level 30, Tower A,  
Vertical Business Suite, Avenue 3,  
Bangsar South, No.8, Jalan Kerinchi,  
59200 Kuala Lumpur.

Principal place of business : Lot 875 Jalan Subang 8,  
Taman Perindustrian Subang,  
47620 Subang Jaya,  
Selangor Darul Ehsan.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors dated 1 July 2016.

### 2. PRINCIPAL ACTIVITIES

The Company is principally engaged in the business of investment holding. The principal activities of the subsidiaries are set out in Note 5 to the financial statements. There have been no significant changes in the nature of these activities during the financial year.

### 3. BASIS OF PREPARATION

The financial statements of the Group are prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under significant accounting policies, and in compliance with Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia.

3.1 During the current financial year, the Group has adopted the following new accounting standard(s) and/or interpretation(s) (including the consequential amendments, if any):-

#### **MFRSs and/or IC Interpretations (Including The Consequential Amendments)**

Amendments to MFRS 119: Defined Benefit Plans – Employee Contributions

Annual Improvements to MFRSs 2010 – 2012 Cycle

Annual Improvements to MFRSs 2011 – 2013 Cycle

The adoption of the above accounting standard(s) and/or interpretation(s) (including the consequential amendments) did not have any material impact on the Group's financial statements upon its initial application.

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

### 3. BASIS OF PREPARATION (CONT'D)

- 3.2 The Group has not applied in advance the following accounting standard(s) and/or interpretation(s) (including the consequential amendments, if any) that have been issued by the Malaysian Accounting Standards Board ("MASB") but are not yet effective for the current financial year:-

<b>MFRSs and/or IC Interpretations (Including The Consequential Amendments)</b>	<b>Effective Date</b>
MFRS 9 Financial Instruments (IFRS 9 issued by IASB in July 2014)	1 January 2018
MFRS 14 Regulatory Deferral Accounts	1 January 2016
MFRS 15 Revenue from Contracts with Customers	1 January 2018
MFRS 16 Leases	1 January 2019
Amendments to MFRS 10 and MFRS 128 (2011): Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Deferred until further notice
Amendments to MFRS 11: Accounting for Acquisitions of Interests in Joint Operations	1 January 2016
Amendments to MFRS 10, MFRS 12 and MFRS 128 (2011): Investment Entities – Applying the Consolidation Exception	1 January 2016
Amendments to MFRS 15: Effective Date of MFRS 15	1 January 2018
Amendments to MFRS 101: Presentation of Financial Statements – Disclosure Initiative	1 January 2016
Amendments to MFRS 107: Disclosure Initiative	1 January 2017
Amendments to MFRS 112: Recognition of Deferred Tax Assets for Unrealised Losses	1 January 2017
Amendments to MFRS 116 and MFRS 138: Clarification of Acceptable Methods of Depreciation and Amortisation	1 January 2016
Amendments to MFRS 116 and MFRS 141: Agriculture – Bearer Plants	1 January 2016
Amendments to MFRS 127 (2011): Equity Method in Separate Financial Statements	1 January 2016
Annual Improvements to MFRSs 2012 – 2014 Cycle	1 January 2016

The adoption of the above accounting standard(s) and/or interpretation(s) (including the consequences amendments) is expected to have no material impact on the financial statements of the Group upon its initial application except as follows:-

- (i) MFRS 9 (IFRS 9 issued by IASB in July 2014) replaces the existing guidance in MFRS 139 and introduces a revised guidance on the classification and measurement of financial instruments, including a single forward-looking 'expected loss' impairment model for calculating impairment on financial assets, and a new approach to hedge accounting. Under this MFRS 9, the classification of financial assets is driven by cash flow characteristics and the business model in which a financial asset is held. Therefore, it is expected that the Group's investments in unquoted shares that are currently stated at cost will be measured at fair value through other comprehensive income upon the adoption of MFRS 9. The Group is currently assessing the financial impact of adopting MFRS 9.
- (ii) MFRS 15 establishes a single comprehensive model for revenue recognition and will supersede the current revenue recognition guidance and other related interpretations when it becomes effective. Under MFRS 15, an entity shall recognise revenue when (or as) a performance obligation is satisfied, i.e. when 'control' of the goods or services underlying the particular performance obligation is transferred to the customers. In addition, extensive disclosures are required by MFRS 15. The Group anticipates that the application of MFRS 15 in the future may have a material impact on the amounts reported and disclosures made in the financial statements. However, it is not practicable to provide a reasonable estimate of the financial impacts of MFRS 15 until the Group performs a detailed review.

## 4. SIGNIFICANT ACCOUNTING POLICIES

### 4.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated by the directors and management and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The estimates and judgements that affect the application of the Group's accounting policies and disclosures, and have a significant risk of causing a material adjustment to the carrying amounts of assets, liabilities, income and expenses are discussed below:-

#### (a) Depreciation of Property, Plant and Equipment

The estimates for the residual values, useful lives and related depreciation charges for the property, plant and equipment are based on commercial factors which could change significantly as a result of technical innovations and competitors' actions in response to the market conditions. The Group anticipates that the residual values of its property, plant and equipment will be insignificant. As a result, residual values are not being taken into consideration for the computation of the depreciable amount. Changes in the expected level of usage and technological development could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised.

#### (b) Income Taxes

There are certain transactions and computations for which the ultimate tax determination may be different from the initial estimate. The Group recognises tax liabilities based on its understanding of the prevailing tax laws and estimates of whether such taxes will be due in the ordinary course of business. Where the final outcome of these matters is different from the amounts that were initially recognised, such difference will impact the income tax expense and deferred tax balances in the year in which such determination is made.

#### (c) Impairment of Non-financial Assets

When the recoverable amount of an asset is determined based on the estimate of the value in use of the cash-generating unit to which the asset is allocated, the management is required to make an estimate of the expected future cash flows from the cash-generating unit and also to apply a suitable discount rate in order to determine the present value of those cash flows.

#### (d) Construction Contracts

Construction contracts accounting requires reliable estimation of the costs to complete the contract and reliable estimation of the stage of completion. In making the judgement, the management used experience gained on each particular contract and taking into account the expectations of the time and materials required to complete the contract. The management estimates the profitability of the contract on an individual basis at any particular time.

#### (e) Write-down of Inventories

Reviews are made periodically by management on damaged, obsolete and slow-moving inventories. These reviews require judgement and estimates. Possible changes in these estimates could result in revisions to the valuation of inventories.

#### (f) Impairment of Trade and Other Receivables

An impairment loss is recognised when there is objective evidence that a financial asset is impaired. Management specifically reviews its loan and receivables financial assets and analyses historical bad debts, customer concentrations, customer creditworthiness, current economic trends and changes in the customer payment terms when making a judgement to evaluate the adequacy of the allowance for impairment loss. Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics. If the expectation is different from the estimation, such difference will impact the carrying value of receivables.

#### (g) Classification of Leasehold Land

The classification of leasehold land as a finance lease or an operating lease requires the use of judgement in determining the extent to which risks and rewards incidental to its ownership lie. Despite the fact that there will be no transfer of ownership by the end of the lease term and that the lease term does not constitute the major part of the indefinite economic life of the land, management considered that the present value of the minimum lease payments approximated to the fair value of the land at the inception of the lease. Accordingly, management judged that the Group has acquired substantially all the risks and rewards incidental to the ownership of the land through a finance lease.

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## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

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#### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 4.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

###### (h) Classification between Investment Properties and Owner-occupied Properties

Some properties comprise a portion that is held to earn rentals or for capital appreciation and another portion that is held for use in the production or supply of goods or services or for administrative purposes. If these portions could be sold separately (or leased out separately under a finance lease), the Group accounts for the portions separately. If the portions could not be sold separately, the property is an investment property only if an insignificant portion is held for use in the production or supply of goods or services or for administrative purposes.

Judgement is made on an individual property basis to determine whether ancillary services are so significant that a property does not qualify as investment property.

###### (i) Impairment of Goodwill

Goodwill is tested for impairment annually and at other times when such indicators exist. This requires management to estimate the expected future cash flows of the cash-generating unit to which goodwill is allocated and to apply a suitable discount rate in order to determine the present value of those cash flows. The future cash flows are most sensitive to budgeted gross margins, growth rates estimated and discount rate used. If the expectation is different from the estimation, such difference will impact the carrying value of goodwill.

###### (j) Fair Value Estimates for Certain Financial Assets and Financial Liabilities

The Group carries certain financial assets and financial liabilities at fair value, which requires extensive use of accounting estimates and judgement. While significant components of fair value measurement were determined using verifiable objective evidence, the amount of changes in fair value would differ if the Group uses different valuation methodologies. Any changes in fair values of these assets and liabilities would affect profit and/or equity.

##### 4.2 BASIS OF CONSOLIDATION

The consolidated financial statements include the financial statements of the Company and its subsidiaries made up to the end of the reporting period.

Subsidiaries are entities (including structured entities, if any) controlled by the Group. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Potential voting rights are considered when assessing control only when such rights are substantive. The Group also considers it has de facto power over an investee when, despite not having the majority of voting rights, it has the current ability to direct the activities of the investee that significantly affect the investee's return.

Subsidiaries are consolidated from the date on which control is transferred to the Group up to the effective date on which control ceases, as appropriate.

Intragroup transactions, balances, income and expenses are eliminated on consolidation. Intragroup losses may indicate an impairment that requires recognition in the consolidated financial statements. Where necessary, adjustments are made to the financial statements of subsidiaries to ensure consistency of accounting policies with those of the Group.



## 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.2 BASIS OF CONSOLIDATION (CONT'D)

#### (a) Business Combinations

##### (i) Merger accounting for common control business combinations

The acquisitions resulted in a business combination involving common control entities, and accordingly the accounting treatment is outside the scope of MFRS 3. The merger accounting is used by the Group to account for such common control business combinations.

A business combination involving entities under common control is a business combination in which all the combining entities or subsidiaries are ultimately controlled by the same party and parties both before and after the business combination, and that control is not transitory.

Subsidiaries acquired which have met the criteria for pooling of interest are accounted for using merger accounting principles. Under the merger method of accounting, the results of the subsidiaries are presented as if the merger had been effected throughout the current financial year.

The assets and liabilities combined are accounted for based on the carrying amounts from the perspective of the common control shareholder at the date of transfer. No amount is recognised in respect of goodwill and excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets and liabilities and contingent liabilities over cost at the time of the common control business combination to the extent of the continuation of the controlling party and parties' interests.

When the merger method is used, the cost of investment in the Company's books is recorded at the nominal value of shares issued. The difference between the carrying value of the investment and the nominal value of the shares of the subsidiaries is treated as a merger deficit or merger reserve as applicable. The results of the subsidiaries being merged are included for the full financial year.

##### (ii) Acquisition method of accounting for non-common control business combinations

Acquisitions of businesses are accounted for using the acquisition method. Under the acquisition method, the consideration transferred for acquisition of a subsidiary is the fair value of the assets transferred, liabilities incurred and the equity interests issued by the Group at the acquisition date. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs, other than the costs to issue debt or equity securities, are recognised in profit or loss when incurred.

In a business combination achieved in stages, previously held equity interests in the acquiree are remeasured to fair value at the acquisition date and any corresponding gain or loss is recognised in profit or loss.

Non-controlling interests in the acquiree may be initially measured either at fair value or at the non-controlling interests' proportionate share of the fair value of the acquiree's identifiable net assets at the date of acquisition. The choice of measurement basis is made on a transaction-by-transaction basis.

#### (b) Non-Controlling Interests

Non-controlling interests are presented within equity in the consolidated statement of financial position, separately from the equity attributable to owners of the Company. Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

#### (c) Changes In Ownership Interests In Subsidiaries Without Change of Control

All changes in the parent's ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of consideration paid or received is recognised directly in equity of the Group.

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## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

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#### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 4.2 BASIS OF CONSOLIDATION (CONT'D)

###### (d) Loss of Control

Upon the loss of control of a subsidiary, the Group recognises any gain or loss on disposal in profit or loss which is calculated as the difference between:-

- (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest in the former subsidiary; and
- (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the former subsidiary and any non-controlling interests.

Amounts previously recognised in other comprehensive income in relation to the former subsidiary are accounted for in the same manner as would be required if the relevant assets or liabilities were disposed of (i.e. reclassified to profit or loss or transferred directly to retained profits). The fair value of any investments retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under MFRS 139 or, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

##### 4.3 GOODWILL

Goodwill is measured at cost less accumulated impairment losses, if any. The carrying value of goodwill is reviewed for impairment annually or more frequently if events or changes in circumstances indicate that the carrying amount may be impaired. The impairment value of goodwill is recognised immediately in profit or loss. An impairment loss recognised for goodwill is not reversed in a subsequent period.

Under the acquisition method, any excess of the sum of the fair value of the consideration transferred in the business combination, the amount of non-controlling interests recognised and the fair value of the Group's previously held equity interest in the acquiree (if any), over the net fair value of the acquiree's identifiable assets and liabilities at the date of acquisition is recorded as goodwill.

Where the latter amount exceeds the former, after reassessment, the excess represents a bargain purchase gain and is recognised as a gain in profit or loss.

##### 4.4 FUNCTIONAL AND FOREIGN CURRENCIES

###### (a) Functional and Presentation Currency

The individual financial statements of each entity in the Group are presented in the currency of the primary economic environment in which the entity operates, which is the functional currency.

The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is the Company's functional and presentation currency.

###### (b) Transactions and Balances

Transactions in foreign currencies are converted into the respective functional currencies on initial recognition, using the exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities at the end of the reporting period are translated at the rates ruling as of that date. Non-monetary assets and liabilities are translated using exchange rates that existed when the values were determined. All exchange differences are recognised in profit or loss.

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.4 FUNCTIONAL AND FOREIGN CURRENCIES (CONT'D)

#### (c) Foreign Operations

Assets and liabilities of foreign operations are translated to RM at the rates of exchange ruling at the end of the reporting period. Income, expenses and other comprehensive income of foreign operations are translated at exchange rates ruling at the dates of the transactions. All exchange differences arising from translation are taken directly to other comprehensive income and accumulated in equity; attributed to the owners of the Company and non-controlling interests, as appropriate.

Goodwill and fair value adjustments arising from the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and are recorded in the functional currency of the foreign operations and translated at the closing rate at the end of the reporting period.

On the disposal of a foreign operation (i.e. a disposal of the Group's entire interest in a foreign subsidiary, or a partial disposal involving loss of control over a subsidiary that includes a foreign operation of which the retained interest becomes a financial asset), all of the exchange differences accumulated in equity in respect of that foreign operation attributable to the owners of the Company are reclassified to profit or loss as part of the gain or loss on disposal. The portion that related to non-controlling interests is derecognised but is not reclassified to profit or loss.

In addition, in relation to a partial disposal of a subsidiary that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are reattributed to non-controlling interests and are not recognised in profit or loss.

In the consolidated financial statements, when settlement of an intragroup loan is neither planned nor likely to occur in the foreseeable future, the exchange differences arising from translating such monetary item are considered to form part of a net investment in the foreign operation and are recognised in other comprehensive income.

### 4.5 FINANCIAL INSTRUMENTS

Financial assets and financial liabilities are recognised in the statements of financial position when the Group has become a party to the contractual provisions of the instruments.

Financial instruments are classified as financial assets, financial liabilities or equity instruments in accordance with the substance of the contractual arrangement and their definitions in MFRS 132. Interest, dividends, gains and losses relating to a financial instrument classified as a liability, are reported as an expense or income. Distributions to holders of financial instruments classified as equity are charged directly to equity.

Financial instruments are offset when the Group has a legally enforceable right to offset and intends to settle either on a net basis or to realise the asset and settle the liability simultaneously.

A financial instrument is recognised initially at its fair value. Transaction costs that are directly attributable to the acquisition or issue of the financial instrument (other than a financial instrument at fair value through profit or loss) are added to/deducted from the fair value on initial recognition, as appropriate. Transaction costs on the financial instrument at fair value through profit or loss are recognised immediately in profit or loss.

Financial instruments recognised in the statements of financial position are disclosed in the individual policy statement associated with each item.

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

#### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 4.5 FINANCIAL INSTRUMENTS (CONT'D)

###### (a) Financial Assets

On initial recognition, financial assets are classified as either financial assets at fair value through profit or loss, held-to-maturity investments, loans and receivables financial assets, or available-for-sale financial assets, as appropriate.

###### (i) Financial Assets at Fair Value Through Profit or Loss

Financial assets are classified as financial assets at fair value through profit or loss when the financial asset is either held for trading or is designated to eliminate or significantly reduce a measurement or recognise the inconsistency that would otherwise arise. Derivatives are also classified as held for trading unless they are designated as hedges.

Financial assets at fair value through profit or loss are stated at fair value, with any gains or losses arising on remeasurement recognised in profit or loss. Dividend income from this category of financial assets is recognised in profit or loss when the Group's right to receive payment is established.

Financial assets at fair value through profit or loss could be presented as current assets or non-current assets. Financial assets that are held primarily for trading purposes are presented as current assets whereas financial assets that are not held primarily for trading purposes are presented as current assets or non-current assets based on the settlement date.

###### (ii) Held-to-Maturity Investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the management has the positive intention and ability to hold to maturity. Held-to-maturity investments are measured at amortised cost using the effective interest method less any impairment loss, with interest income recognised in profit or loss on an effective yield basis.

Held-to-maturity investments are classified as non-current assets, except for those having maturity within 12 months after the reporting date which are classified as current assets.

As at the end of the reporting period, there were no financial assets classified under this category.

###### (iii) Loans and Receivables Financial Assets

Trade receivables and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as loans and receivables financial assets. Loans and receivables financial assets are measured at amortised cost using the effective interest method, less any impairment loss. Interest income is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial.

Loans and receivables financial assets are classified as current assets, except for those having settlement dates later than 12 months after the reporting date which are classified as non-current assets.

###### (iv) Available-for-sale Financial Assets

Available-for-sale financial assets are non-derivative financial assets that are designated in this category or are not classified in any of the other categories.

After initial recognition, available-for-sale financial assets are remeasured to their fair values at the end of each reporting period. Gains and losses arising from changes in fair value are recognised in other comprehensive income and accumulated in the fair value reserve, with the exception of impairment losses. On derecognition, the cumulative gain or loss previously accumulated in the fair value reserve is reclassified from equity into profit or loss.

Dividends on available-for-sale equity instruments are recognised in profit or loss when the Group's right to receive payments is established.

Investments in equity instruments whose fair value cannot be reliably measured are measured at cost less accumulated impairment losses, if any.

Available-for-sale financial assets are classified as non-current assets unless they are expected to be realised within 12 months after the reporting date.

As at the end of the reporting period, there were no financial assets classified under this category.

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.5 FINANCIAL INSTRUMENTS (CONT'D)

#### (b) Financial Liabilities

All financial liabilities are initially measured at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method other than those categorised as fair value through profit or loss.

Fair value through profit or loss category comprises financial liabilities that are either held for trading or are designated to eliminate or significantly reduce a measurement or recognise the inconsistency that would otherwise arise. Derivatives are also classified as held for trading unless they are designated as hedges.

Financial liabilities are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

#### (c) Equity Instruments

Equity instruments classified as equity are measured at cost and are not remeasured subsequently.

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new ordinary shares are shown in equity as a deduction, net of tax, from proceeds.

Dividends on ordinary shares are recognised as liabilities when approved for appropriation.

#### (d) Derecognition

A financial asset or part of it is derecognised when, and only when, the contractual rights to the cash flows from the financial asset expire or the financial asset is transferred to another party without retaining control or substantially all risks and rewards of the asset. On derecognition of a financial asset, the difference between the carrying amount and the sum of the consideration received (including any new asset obtained less any new liability assumed) and any cumulative gain or loss that had been recognised in equity is recognised in profit or loss.

A financial liability or a part of it is derecognised when, and only when, the obligation specified in the contract is discharged or cancelled or expires. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

#### (e) Hedge Activities

The Group enters into derivative financial instruments to manage its exposure to foreign exchange rate risk.

The Group designates certain derivatives as either hedges of the fair value of recognised assets or liabilities or firm commitments (fair value hedges), hedges of highly probable forecast transactions or hedges of foreign currency risk of firm commitments (cash flow hedges), or hedges of net investments in foreign operations.

##### (i) Hedge Accounting

The Group designates certain hedging instruments, which include derivatives, embedded derivatives and non-derivatives in respect of foreign currency risk, as either fair value hedges, cash flow hedges, or hedges of net investments in foreign operations. Hedges of foreign exchange risk on firm commitments are accounted for as cash flow hedges.

At the inception of the hedge relationship, the entity documents the relationship between the hedging instrument and the hedged item, along with its risk management objectives and its strategy for undertaking various hedge transactions. Furthermore, at the inception of the hedge and on an ongoing basis, the Group documents whether the hedging instrument is highly effective in offsetting changes in fair values or cash flows of the hedged item.

##### (ii) Fair Value Hedges

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recognised in profit or loss immediately, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk. The change in the fair value of the hedging instrument and the change in the hedged item attributable to the hedged risk are recognised in profit or loss in the line item relating to the hedged item.

Hedge accounting is discontinued prospectively when the Group revokes the hedging relationship, when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting. The fair value adjustment to the carrying amount of the hedged item arising from the hedged risk is amortised to profit or loss from that date.

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

#### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 4.5 FINANCIAL INSTRUMENTS (CONT'D)

###### (e) Hedge Activities (Cont'd)

###### (iii) Cash Flow Hedges

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive income. The gain or loss relating to the ineffective portion is recognised immediately in profit or loss.

Subsequently, the cumulative gain or loss recognised in other comprehensive income is reclassified from equity into profit or loss in the same period or periods during which the hedged forecast cash flows affect profit or loss. If the hedge item is a non-financial asset or liability, the associated gain or loss recognised in other comprehensive income is transferred from equity and included in the initial amount of the asset or liability. However, loss recognised in other comprehensive income that will not be recovered in one or more future periods is reclassified from equity into profit or loss.

Hedge accounting is discontinued prospectively when the Group revokes the hedging relationship, when the hedging instrument expires or is sold, terminated, or exercised, or it no longer qualifies for hedge accounting. Any gain or loss accumulated in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in profit or loss. When a forecast transaction is no longer expected to occur, the gain or loss accumulated in equity is recognised immediately in profit or loss.

##### 4.6 INVESTMENTS IN SUBSIDIARIES

Investments in subsidiaries are stated at cost in the statement of financial position of the Company, and are reviewed for impairment at the end of the reporting period if events or changes in circumstances indicate that the carrying value may not be recoverable. The cost of the investments includes transaction costs.

On the disposal of the investment in subsidiaries, the difference between the net disposal proceeds and the carrying amount of the investment is recognised in profit or loss.

##### 4.7 PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment, other than freehold land, are stated at cost less accumulated depreciation and impairment losses, if any.

Freehold land is stated at cost less impairment losses, if any. Freehold land is not depreciated.

Depreciation is charged to profit or loss (unless it is included in the carrying amount of another asset) on the straight-line method to write off the depreciable amount of the assets over their estimated useful lives. Depreciation of an asset does not cease when the asset becomes idle or is retired from active use unless the asset is fully depreciated. The principal annual rates used for this purpose are:-

Freehold buildings	Over the remaining periods of 38 - 47 years
Leasehold land	Over the remaining lease periods of 41 - 82 years
Leasehold land and buildings	Over the remaining lease periods of 28 - 58 years
Factory building extension	10%
Computers	10% - 20%
Furniture, fittings and office equipment	10% - 20%
Signboard	10%
Machinery	10% - 25%
Motor vehicles	20%
Renovation	10%

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.7 PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The depreciation method, useful lives and residual values are reviewed, and adjusted if appropriate, at the end of each reporting period to ensure that the amounts, method and periods of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of the property, plant and equipment.

When significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Capital work-in-progress represents assets under construction, and which are not ready for commercial use at the end of the reporting period. Capital work-in-progress is stated at cost, and is transferred to the relevant category of assets and depreciated accordingly when the assets are completed and ready for commercial use.

Cost of capital work-in-progress includes direct cost, related expenditure and interest cost on borrowings taken to finance the construction or acquisition of the assets to the date that the assets are completed and put into use.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when the cost is incurred and it is probable that the future economic benefits associated with the asset will flow to the Group and the cost of the asset can be measured reliably. The carrying amount of parts that are replaced is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred. Cost also comprises the initial estimate of dismantling and removing the asset and restoring the site on which it is located for which the Group is obligated to incur when the asset is acquired, if applicable.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use. Any gain or loss arising from derecognition of the asset, being the difference between the net disposal proceeds and the carrying amount, is recognised in profit or loss.

### 4.8 INVESTMENT PROPERTIES

Investment properties are properties held either to earn rental income or for capital appreciation or for both. Investment properties are stated at cost less accumulated depreciation and impairment losses, if any.

Depreciation is charged to profit or loss on the straight-line method over the estimated useful lives of the investment properties. The estimated useful lives of the investment properties are within 42 years to 56 years.

Investment properties are derecognised when they have either been disposed of or when the investment property is permanently withdrawn from use and no future benefit is expected from its disposal. On the derecognition of an investment property, the difference between the net disposal proceeds and the carrying amount is recognised in profit or loss.

Transfers are made to or from investment property only when there is a change in use. All transfers do not change the carrying amount of the property reclassified.

### 4.9 IMPAIRMENT

#### (a) Impairment of Financial Assets

All financial assets (other than those categorised at fair value through profit or loss), are assessed at the end of each reporting period whether there is any objective evidence of impairment as a result of one or more events having an impact on the estimated future cash flows of the asset.

An impairment loss in respect of held-to-maturity investments and loans and receivables financial assets is recognised in profit or loss and is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the financial asset at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

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## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

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#### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 4.9 IMPAIRMENT (CONT'D)

###### (b) Impairment of Non-Financial Assets

The carrying values of assets, other than those to which MFRS 136 - Impairment of Assets does not apply, are reviewed at the end of each reporting period for impairment when an annual impairment assessment is compulsory or there is an indication that the assets might be impaired. Impairment is measured by comparing the carrying values of the assets with their recoverable amounts. When the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount and an impairment loss shall be recognised. The recoverable amount of the assets is the higher of the assets' fair value less costs to sell and their value in use, which is measured by reference to discounted future cash flow using a pre-tax discount rate. Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

An impairment loss is recognised in profit or loss.

In respect of assets other than goodwill, and when there is a change in the estimates used to determine the recoverable amount, a subsequent increase in the recoverable amount of an asset is treated as a reversal of the previous impairment loss and is recognised to the extent of the carrying amount of the asset that would have been determined (net of amortisation and depreciation) had no impairment loss been recognised. The reversal is recognised in profit or loss immediately.

##### 4.10 ASSETS UNDER HIRE PURCHASE

Assets acquired under hire purchase are capitalised in the financial statements as property, plant and equipment and the corresponding obligations are treated as hire purchase payables. The assets capitalised are measured at the lower of the fair value of the leased assets and the present value of the minimum lease payments and are depreciated on the same basis as owned assets. Each hire purchase payment is allocated between the liability and finance charges so as to achieve a constant periodic rate of charge on the hire purchase outstanding. Finance charges are recognised in profit or loss over the period of the respective hire purchase agreements.

##### 4.11 INVENTORIES

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the weighted average basis and first-in-first-out basis, and comprises the purchase price and incidentals incurred in bringing the inventories to their present location and condition.

Net realisable value represents the estimated selling price less the estimated costs of completion and the estimated costs necessary to make the sale.

##### 4.12 AMOUNTS OWING BY/TO CONTRACT CUSTOMERS

The amounts owing by/to contract customers are stated at cost plus profits attributable to contracts in progress less progress billings and allowance for foreseeable losses, if any. Cost includes direct materials, labour and applicable overheads.

##### 4.13 INCOME TAXES

Income taxes for the reporting period comprise current tax and deferred tax.

Current tax is the expected amount of income taxes payable in respect of the taxable profit for the reporting period and is measured using the tax rates that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax liabilities are recognised for all taxable temporary differences other than those that arise from goodwill or excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over the business combination costs or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit.



## 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.13 INCOME TAXES (CONT'D)

Deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised. The carrying amounts of deferred tax assets are reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient future taxable profits will be available to allow all or part of the deferred tax assets to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on the tax rates that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same taxable entity and the same taxation authority.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transactions either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill or excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over the business combination costs.

### 4.14 CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash in hand, bank balances, demand deposits and short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value with original maturity periods of three months or less. For the purpose of the statement of cash flows, cash and cash equivalents are presented net of bank overdrafts.

### 4.15 PROVISIONS

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of past events, when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and when a reliable estimate of the amount can be made. Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, the provision is the present value of the estimated expenditure required to settle the obligation. The unwinding of the discount is recognised as interest expense in profit or loss.

### 4.16 EMPLOYEE BENEFITS

#### (a) Short-term Benefits

Wages, salaries, paid annual leave and sick leave, bonuses and non-monetary benefits are measured on an undiscounted basis and are recognised in profit or loss in the period in which the associated services are rendered by employees of the Group.

#### (b) Defined Contribution Plans

The Group's contributions to defined contribution plans are recognised in profit or loss in the period to which they relate. Once the contributions have been paid, the Group has no further liability in respect of the defined contribution plans.

### 4.17 RELATED PARTIES

A party is related to an entity (referred to as the "reporting entity") if:-

- (a) A person or a close member of that person's family is related to a reporting entity if that person:-
  - (i) has control or joint control over the reporting entity;
  - (ii) has significant influence over the reporting entity; or
  - (iii) is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the reporting entity.

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

#### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 4.17 RELATED PARTIES (CONT'D)

- (b) An entity is related to a reporting entity if any of the following conditions applies:-
- (i) The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity.
  - (vi) The entity is controlled or jointly controlled by a person identified in (a) above.
  - (vii) A person identified in (a)(i) above has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
  - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the reporting entity or to the parent of the reporting entity.

Related parties also include key management personnel defined as those persons having authority and responsibility for planning, directing and controlling the activities of the reporting entity either directly or indirectly, including its director (whether executive or otherwise) of that entity.

##### 4.18 CONTINGENT LIABILITIES

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that an outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the financial statements. When a change in the probability of an outflow occurs so that the outflow is probable, it will then be recognised as a provision.

##### 4.19 BORROWING COSTS

Borrowing costs that directly attributable to the acquisition, construction or production of a qualifying asset are capitalised as part of the cost of those assets, until such time as the assets are ready for their intended use or sale. The capitalisation of borrowing costs is suspended during extended periods in which active development is interrupted.

All other borrowing costs are recognised in profit or loss as expenses in the period in which they incurred.

##### 4.20 FAIR VALUE MEASUREMENTS

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using a valuation technique. The measurement assumes that the transaction takes place either in the principal market or in the absence of a principal market, in the most advantageous market. For non-financial asset, the fair value measurement takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

## 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.20 FAIR VALUE MEASUREMENTS (CONT'D)

For financial reporting purposes, the fair value measurements are analysed into level 1 to level 3 as follows:-

Level 1: Inputs are quoted prices (unadjusted) in active markets for identical assets or liability that the entity can access at the measurement date;

Level 2: Inputs are inputs, other than quoted prices included within level 1, that are observable for the asset or liability, either directly or indirectly; and

Level 3: Inputs are unobservable inputs for the asset or liability.

The transfer of fair value between levels is determined as of the date of the event or change in circumstances that caused the transfer.

### 4.21 REVENUE AND OTHER INCOME

#### (a) Sale of Goods

Revenue is measured at fair value of the consideration received or receivable and is recognised upon delivery of goods and customers' acceptance and where applicable, net of returns, cash and trade discounts.

#### (b) Services

Revenue is recognised upon rendering of services and when the outcome of the transaction can be estimated reliably. In the event the outcome of the transaction could not be estimated reliably, revenue is recognised to the extent of the expenses incurred that are recoverable.

#### (c) Construction Contracts

Revenue on contracts is recognised on the stage of completion method unless the outcome of the contract cannot be reliably determined, in which case revenue on contracts is only recognised to the extent of contract costs incurred that are recoverable. Foreseeable losses, if any, are provided for in full as and when it can be reasonably ascertained that the contract will result in a loss.

The stage of completion is determined based on the proportion that contract costs incurred for work performed to date bear to the estimated total contract costs.

#### (d) Interest Income

Interest income is recognised on an accrual basis using the effective interest method.

#### (e) Rental income

Rental income is recognised on an accrual basis.

#### (f) Dividend Income

Dividend income from investment is recognised when the right to receive dividend payment is established.

### 4.22 OPERATING SEGMENTS

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. An operating segment's operating results are reviewed regularly by the chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

### 4.23 EARNINGS PER ORDINARY SHARE

Basic earnings per ordinary share is calculated by dividing the consolidated profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the reporting period, adjusted for own shares held.

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

#### 5. INVESTMENTS IN SUBSIDIARIES

	The Company	
	2016 RM	2015 RM
Unquoted shares in Malaysia, at cost		
At 1 April	24,310,000	22,310,002
Addition during the financial year	14,564,000	1,999,998
At 31 March	38,874,000	24,310,000
Unquoted shares outside Malaysia, at cost		
At 1 April	825,556	-
Addition during the financial year	-	825,556
At 31 March	825,556	825,556
	39,699,556	25,135,556

The details of the subsidiaries are as follows:

Name of Subsidiary	Principal Place of Business	Effective Equity Interest		Principal Activities
		2016 %	2015 %	
<b>Direct subsidiaries</b>				
Boilermech Sdn. Bhd. ("BSB")	Malaysia	100.00	100.00	Engaged in the business of manufacturing, repairing and servicing of boilers.
Boilermech Cleantech Sdn. Bhd. ("BCSB")	Malaysia	100.00	100.00	Engaged in the business of producing integrated biomass electric power generation system.
Zenith Index Sdn. Bhd. ("ZISB")	Malaysia	100.00	100.00	Engaged in the business of bio-energy systems.
PT Boilermech ("PTBM") * #	Indonesia	100.00	100.00	Engaged in the business of repairing and servicing of boilers.
Boilermech Oretch Sdn. Bhd. ("BOSB")	Malaysia	100.00	100.00	Engaged in the business of supplying palm oil recovery enhancement system.
Teknologi Enviro-Kimia (M) Sdn. Bhd. ("TEK")	Malaysia	60.23	-	Engaged in the businesses of general trader and contractor of water treatment chemicals and equipment and investment holdings.
<b>Indirect subsidiaries held through TEK</b>				
T.E.K. Specialties Sdn. Bhd.	Malaysia	60.23	-	Trading in water treatment chemicals and related contract works.
Tekflow Engineering Sdn. Bhd.	Malaysia	33.13	-	Water treatment plant contractor and supplier of chemical products.
T.E.K. Greencare Sdn. Bhd.	Malaysia	30.72	-	Engaged in water treatment, chemicals and contract works.
T.E.K. Water Sdn. Bhd.	Malaysia	60.23	-	Supplier of water treatment chemical and related accessories and contractor for water treatment facilities.
TEK Biotechnology Sdn. Bhd.	Malaysia	48.18	-	Management services, technical consultancy service, project management, laboratory testing, trading and engineering works.

\* 1% held by a subsidiary, BSB.

# The subsidiary was audited by a member firm of Crowe Horwath International of which Crowe Horwath is a member.

## 5. INVESTMENTS IN SUBSIDIARIES (CONT'D)

- (a) During the current financial year, the Company has acquired approximately 60.23% equity interests in TEK. The details of the acquisition are disclosed in Note 32 to the financial statements.
- (b) The non-controlling interests at the end of reporting period comprise the following:-

	Effective Equity Interest		The Group	
	2016 %	2015 %	2016 RM	2015 RM
TEK	39.77	-	7,972,629	-

- (c) The summarised financial information (before intra-group elimination) for the subsidiary that has non-controlling interests that are material to the Group is as follows:-

	TEK 2016 RM
<u>At 31 March</u>	
Non-current assets	15,667,995
Current assets	16,879,817
Non-current liabilities	(7,518,292)
Current liabilities	(6,333,275)
Non-controlling interests	(891,803)
Net assets	<u>17,804,442</u>
<u>1-Month Financial Period Ended 31 March</u>	
Revenue	2,553,483
Profit after taxation for the financial period	213,427
Total comprehensive income	<u>213,427</u>
Total comprehensive income attributable to non-controlling interests	<u>122,433</u>
Net cash flows from operating activities	133,814
Net cash flows for investing activities	(15,866)
Net cash flows from financial activities	<u>362,524</u>

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

### 6. PROPERTY, PLANT AND EQUIPMENT

The Group	At 1.4.2015		Acquisition of A Subsidiary (Note 32)	Additions	Reclassification	Disposals	Written Off	Depreciation Charges	Translation Differences	At 31.3.2016
	RM	RM								
<b>2016</b>										
<i>Net Book Value</i>										
Freehold land and buildings	-	2,050,000	-	-	-	-	-	(3,740)	-	2,046,260
Leasehold land	18,797,976	2,500,000	4,847	5,794,795	-	-	-	(305,364)	-	26,792,254
Leasehold land and buildings	40,368,741	2,255,678	-	-	-	-	-	(1,068,700)	-	41,555,719
Factory building extension	-	1,466	-	-	-	-	-	(67)	-	1,399
Computers	814,235	101,969	348,467	(29,915)	-	(2,928)	(272,408)	204	204	959,624
Furniture, fittings and office equipment	1,697,698	272,936	131,918	29,915	(3,023)	(4,301)	(210,715)	1,488	1,488	1,915,916
Signboard	-	10,247	-	-	-	-	(182)	-	-	10,065
Machinery	4,857,140	50,546	1,621,810	-	-	-	(974,616)	-	-	5,554,880
Motor vehicles	2,534,922	1,365,333	148,421	-	-	-	(775,482)	2,883	2,883	3,276,077
Renovation	987,291	164,184	17,304	-	-	-	(103,237)	-	-	1,065,542
Capital work-in-progress	5,789,948	-	91,177	(5,794,795)	-	-	-	-	-	86,330
	75,847,951	8,772,359	2,363,944	-	(3,023)	(7,229)	(3,714,511)	4,575	4,575	83,264,066
<b>2015</b>										
<i>Net Book Value</i>										
Leasehold land	-	18,797,976	-	-	-	-	-	-	-	18,797,976
Leasehold land and buildings	35,830,360	568,453	4,891,923	-	-	-	(921,995)	-	-	40,368,741
Computers	530,787	479,755	-	(5,409)	(191,529)	631	(66,622)	131	131	814,235
Furniture, fittings and office equipment	297,256	1,466,964	-	(31)	(792,471)	-	(535,623)	1,271	1,271	1,697,698
Machinery	1,969,024	3,680,587	-	-	-	-	(8,297)	-	-	4,857,140
Motor vehicles	1,010,925	2,058,349	-	835,977	-	-	-	-	-	2,534,922
Renovation	2,593,100	8,924,748	(5,727,900)	-	-	-	-	-	-	987,291
Capital work-in-progress	42,231,452	36,136,443	-	(5,440)	(2,516,537)	2,033	-	-	-	75,847,951

## 6. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

<b>The Group</b>	<b>At Cost RM</b>	<b>Accumulated Depreciation RM</b>	<b>Net Book Value RM</b>
<b>2016</b>			
Freehold land and buildings	2,050,000	(3,740)	2,046,260
Leasehold land	27,097,618	(305,364)	26,792,254
Leasehold land and buildings	45,574,467	(4,018,748)	41,555,719
Factory building extension	21,877	(20,478)	1,399
Computers	1,983,554	(1,023,930)	959,624
Furniture, fittings and office equipment	2,815,041	(899,125)	1,915,916
Signboard	23,464	(13,399)	10,065
Machinery	10,055,843	(4,500,963)	5,554,880
Motor vehicles	9,008,272	(5,732,195)	3,276,077
Renovation	1,390,474	(324,932)	1,065,542
Capital work-in-progress	86,330	-	86,330
	<b>100,106,940</b>	<b>(16,842,874)</b>	<b>83,264,066</b>
<b>2015</b>			
Leasehold land	18,797,976	-	18,797,976
Leasehold land and buildings	43,318,789	(2,950,048)	40,368,741
Computers	1,529,403	(715,168)	814,235
Furniture, fittings and office equipment	1,991,985	(294,287)	1,697,698
Machinery	8,310,838	(3,453,698)	4,857,140
Motor vehicles	4,416,639	(1,881,717)	2,534,922
Renovation	995,588	(8,297)	987,291
Capital work-in-progress	5,789,948	-	5,789,948
	<b>85,151,166</b>	<b>(9,303,215)</b>	<b>75,847,951</b>

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

#### 6. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Company	At 1.4.2015 RM	Addition RM	Reclassification RM	Depreciation Charge RM	At 31.3.2016 RM
<b>2016</b>					
<i>Net Book Value</i>					
Leasehold land	9,398,988	-	2,900,321	(150,144)	12,149,165
Capital work-in-progress	2,895,474	4,847	(2,900,321)	-	-
	12,294,462	4,847	-	(150,144)	12,149,165

	At 1.4.2014 RM	Additions RM	At 31.3.2015 RM
<b>2015</b>			
<i>Net Book Value</i>			
Leasehold land	-	9,398,988	9,398,988
Capital work-in-progress	-	2,895,474	2,895,474
	-	12,294,462	12,294,462

The Company	At Cost RM	Accumulated Depreciation RM	Net Book Value RM
<b>2016</b>			
Leasehold land	12,299,309	150,144	12,149,165
<b>2015</b>			
Leasehold land	9,398,988	-	9,398,988
Capital work-in-progress	2,895,474	-	2,895,474
	12,294,462	-	12,294,462

- (a) Included in the assets of the Group at the end of reporting period were motor vehicles with total net book value of RM1,097,338 (2015 – Nil), which were acquired under hire purchase terms. These leased assets have been pledged as security of the related financial lease liabilities of the Group.
- (b) The net book value of property, plant and equipment of the Group have been pledged to licensed banks as security for banking facilities granted to the Group are as follows:-

	The Group	
	2016 RM	2015 RM
Freehold land and buildings	2,046,260	-
Leasehold land and buildings	22,207,950	20,512,348
	24,254,210	20,512,348



## 7. INVESTMENT PROPERTY

	The Group	
	2016 RM	2015 RM
Cost:-		
At 1 April	-	-
Acquisition of a subsidiary (Note 32)	6,594,323	-
At 31 March	6,594,323	-
Accumulated depreciation:-		
At 1 April	-	-
Depreciation during the financial year	(10,926)	-
At 31 March	(10,926)	-
	6,583,397	-
Represented by:-		
Land and buildings	6,583,397	-
Fair value	6,594,323	-

- (a) All the investment property of the Group have been pledged to licensed banks as security for banking facilities granted to the Group (2015 - Nil).
- (b) The fair values of the investment property are within level 2 of the fair value hierarchy and are arrived at by reference to market evidence of transaction prices for similar properties and are performed by registered valuers having appropriate recognised professional qualification and recent experience in the locations and category of properties being valued. The most significant input into this valuation approach is the price of comparable properties.

## 8. AMOUNT OWING BY SUBSIDIARIES

	The Company	
	2016 RM	2015 RM
Non-current portion:		
- receivable between one year to two years	1,874,552	1,891,417
- receivable between two to five years	6,282,288	6,087,537
- receivable more than five years	4,800,141	6,727,717
	12,956,981	14,706,671
Current portion:		
- receivable within one year	2,761,563	1,373,213
	15,718,544	16,079,884

The amount owing by subsidiaries consist of the following:-

	The Company	
	2016 RM	2015 RM
Amount owing:		
- interest bearing	14,731,440	16,533,126
- non-interest bearing	987,104	(453,242)
	15,718,544	16,079,884

- (a) The interest bearing amount owing is non-trade in nature, unsecured and bore an effective interest of 5.50% (2015 - 3.50%) per annum; and
- (b) The non-interest bearing amount owing is non-trade in nature, unsecured, interest-free and repayable on demand.

The amounts owing are to be settled in cash.

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

#### 9. DEFERRED TAX ASSETS/(LIABILITIES)

	The Group	
	2016 RM	2015 RM
<u>Deferred tax assets</u>		
At 1 April	163,398	523,675
Acquisition of a subsidiary (Note 32)	359,101	-
Recognised in profit or loss (Note 29)	(10,347)	(360,277)
At 31 March	512,152	163,398
<u>Deferred tax liabilities</u>		
At 1 April	-	-
Acquisition of a subsidiary (Note 32)	(1,472,361)	-
Recognised in profit or loss (Note 29)	2,144	-
At 31 March	(1,470,217)	-

The deferred tax assets/(liabilities) are attributable to the following:-

	The Group	
	2016 RM	2015 RM
<u>Deferred tax assets</u>		
Accelerated capital allowances over depreciation	(1,298,711)	(1,126,982)
Revaluation of property	(1,355,941)	(1,449,718)
Other temporary differences	3,166,804	2,740,098
	512,152	163,398
<u>Deferred tax liabilities</u>		
Accelerated capital allowances over depreciation	(174)	-
Fair value adjustment on properties through acquisition of a subsidiary	(1,470,043)	-
	(1,470,217)	-

## 10. GOODWILL

	The Group	
	2016 RM	2015 RM
Cost:-		
At 1 April	-	-
Acquisition of a subsidiary (Note 32)	3,931,378	-
At 31 March	3,931,378	-

- (a) The carrying amounts of goodwill are related to water treatment segment.
- (b) The Group has assessed the recoverable amounts of goodwill and determined that no impairment is required. The recoverable amounts of the water treatment segment are determined using the value in use approach, and this is derived from the present value of the future cash flows from cash-generating unit computed based on the projections of financial budgets approved by management covering a period of 5 years. The key assumptions used in the determination of the recoverable amounts are as follows:-

	Gross Margin %	Growth Rate %	Discount Rate %
Water treatment segment	36.0	22.5	9.46

- (i) Budgeted gross margin      Average gross margin achieved in 3 financial years immediately before the budgeted period increased for expected efficiency improvements and cost saving measures.
- (ii) Growth rate                      Based on the expected projection of water treatment segment.
- (iii) Discount rate (pre-tax)      Reflects specific risks relating to water treatment segment.

The values assigned to the key assumptions represent management's assessment of future trends in the cash-generating unit and are based on both external sources and internal historical data.

- (c) The directors believe that there is no reasonable possible change in the above key assumptions applied that are likely to materially cause the respective cash-generating unit carrying amount to exceed its recoverable amount.

## 11. INVENTORIES

	The Group	
	2016 RM	2015 RM
At cost:		
- Raw materials	28,637,535	29,060,146
- Work-in-progress	264,355	-
- Finished goods	1,617,239	-
	30,519,129	29,060,146
At net realisable value:		
- Raw materials	1,343,011	516,713
	31,862,140	29,576,859
Recognised in profit or loss:-		
Inventories recognised as cost of sales	88,531,592	96,714,881
Amount written down to net realisable value	395,310	57,765

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

## 12. AMOUNTS OWING BY/(TO) CONTRACT CUSTOMERS

	The Group	
	2016 RM	2015 RM
Costs incurred on contracts to date	243,411,781	201,444,327
Attributable profits	96,347,961	66,046,027
	339,759,742	267,490,354
Progress billings	(354,239,495)	(278,337,540)
	(14,479,753)	(10,847,186)
The amounts owing comprise the following:-		
Amount owing by contract customers	39,328,744	28,346,957
Amount owing to contract customers	(53,808,497)	(39,194,143)
	(14,479,753)	(10,847,186)

## 13. TRADE RECEIVABLES

	The Group	
	2016 RM	2015 RM
Trade receivables	94,377,280	61,165,819
Retention receivables	5,063,286	7,680,551
	99,440,566	68,846,370
Allowance for impairment losses	(5,873,109)	(5,113,286)
	93,567,457	63,733,084
Allowance for impairment losses:-		
At 1 April	(5,113,286)	(6,390,656)
Addition from acquisition of a subsidiary	(1,091,308)	-
Addition during the financial year	(3,141,212)	(3,004,558)
Write-back during the financial year	3,472,697	4,281,928
At 31 March	(5,873,109)	(5,113,286)

- (a) The Group's normal trade credit terms range from 30 to 90 (2015 - 30 to 90) days. Other credit terms are assessed and approved on a case-by-case basis.
- (b) Included in the trade receivables is a total amount of RM1,272,774 (2015 - RM1,663,673) owing by the related parties.

## 14. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	The Group		The Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Other receivables	1,716,043	369,050	20,390	-
Deposits	708,778	271,940	1,000	1,000
Prepayments	2,705,319	2,117,668	-	66,407
	<u>5,130,140</u>	<u>2,758,658</u>	<u>21,390</u>	<u>67,407</u>

Included in prepayments of the Group are amounts paid in advance to suppliers amounting to approximately RM2,251,000 (2015 – RM1,028,000).

## 15. DERIVATIVE ASSETS/(LIABILITIES)

	The Group		Assets/(Liabilities)	
	Contract/Notional Amount 2016 RM	2015 RM	2016 RM	2015 RM
Forward foreign currency contracts:				
- Cash flow hedge	70,944,588	99,315,128	3,887,723	(4,774,418)
- Fair value through profit or loss	42,407,079	32,609,472	2,869,211	(1,416,453)
	<u>113,351,667</u>	<u>131,924,600</u>	<u>6,756,934</u>	<u>(6,190,871)</u>

### (a) Cash Flow Hedge

At the end of the reporting period, the Group held forward currency contracts designated as hedges of expected future sales denominated in United States Dollar and Euro to customers for which the Group has firm commitments over the next 12 months.

The terms of the forward currency contracts have been negotiated to match the terms of the commitments. There were no highly probable transactions for which hedge accounting had previously been used, which are no longer expected to occur. No amount was recognised for ineffectiveness in other expenses in the profit or loss for the current financial year.

The cash flow hedge of the expected future transactions were assessed to be highly effective and the related net unrealised gain of RM8,662,141 (2015 - loss of RM4,908,517) was included in other comprehensive income in respect of these contracts.

### (b) Fair Value Through Profit or Loss

The Group uses forward currency contracts to manage some of the Group's sales denominated in United States Dollar and Euro. These forward currency contracts are not designated as cash flow hedge and are entered into for periods consistent with the currency transaction exposure.

During the financial year, the Group recognised a gain of RM4,285,664 (2015 - loss of RM1,462,076) arising from fair value changes of its forward currency contracts.

The method and assumptions applied in determining the fair value of these derivatives are disclosed in Note 40.4 to the financial statements.

## 16. LIQUID INVESTMENTS

The liquid investments are short-term money market funds, the withdrawal proceeds of which can be received on the following day after the notice of withdrawal.

The liquid investments bore a weighted effective interest rate of 3.82% (2015 - 3.67%) per annum at the end of the reporting period.

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

#### 17. FIXED DEPOSIT WITH A LICENSED BANK

The fixed deposit with a licensed bank bore an effective rate of 3.15% (2015 – Nil) per annum. The fixed deposit has a maturity period of 30 days.

#### 18. SHARE CAPITAL

	The Group/The Company			
	2016	2015	2016	2015
	Number Of Shares		RM	RM
Ordinary Shares Of RM0.10 Each:-				
<b>Authorised</b>				
At 1 April	1,000,000,000	500,000,000	100,000,000	50,000,000
Created during the financial year	-	500,000,000	-	50,000,000
At 31 March	1,000,000,000	1,000,000,000	100,000,000	100,000,000
<b>Issued and Fully Paid-Up</b>				
At 1 April	516,000,000	258,000,000	51,600,000	25,800,000
Issuance of shares pursuant to bonus issue	-	258,000,000	-	25,800,000
At 31 March	516,000,000	516,000,000	51,600,000	51,600,000

In the previous financial year:-

- (a) the Company increased its authorised share capital from RM50,000,000 to RM100,000,000 by the creation of 500,000,000 new ordinary shares of RM0.10 each; and
- (b) the Company had on 15 October 2014 increased its issued and paid-up share capital from RM25,800,000 to RM51,600,000 by way of a bonus issue of 258,000,000 new ordinary shares of RM0.10 each credited as fully paid-up on the basis of one (1) bonus share for every one (1) existing ordinary share held in the Company and the bonus shares were listed on the ACE Market of Bursa Malaysia Securities Berhad on 16 October 2014.

#### 19. CASH FLOW HEDGE RESERVE

This reserve comprises the effective portion of the cumulative gains and losses on the hedging instrument deemed effective in a cash flow hedge.

	The Group	
	2016	2015
	RM	RM
At 1 April	(4,774,418)	134,099
Gain/(Loss) on cash flow hedge	8,662,141	(4,908,517)
At 31 March	3,887,723	(4,774,418)

#### 20. MERGER DEFICIT

The merger deficit arose from the difference between the carrying value of the investment and the nominal value of the shares of a subsidiary upon consolidation under the merger accounting principles.

#### 21. FOREIGN EXCHANGE TRANSLATION RESERVE

The foreign exchange translation reserve arose from the translation of the financial statements of a foreign subsidiary and is not distributable by way of dividends.

## 22. HIRE PURCHASE PAYABLES

	The Group	
	2016 RM	2015 RM
Minimum hire purchase payments:		
- not later than one year	468,622	-
- later than one year but not later than five years	936,524	-
	1,405,146	-
Less: Future finance charges	(107,998)	-
Present value of hire purchase payables	1,297,148	-
<u>Current (Note 25)</u>		
Not later than one year	455,877	-
<u>Non-current</u>		
Later than one year but not later than five years	841,271	-
	1,297,148	-

- (a) The hire purchase payables of the Group are secured by the Group's motor vehicles under hire purchase.
- (b) The hire purchase payables of the Group at the end of the reporting period bore effective interest rates ranging from 4.61% to 6.79% (2015 – Nil). The interest rates are fixed at the inception of the hire purchase arrangements.

## 23. TERM LOANS

	The Group	
	2016 RM	2015 RM
<u>Current (Note 25)</u>		
Not later than one year	400,542	-
<u>Non-current</u>		
Later than one year and not later than two years	406,084	-
Later than two years and not later than five years	1,253,942	-
Later than five years	3,546,952	-
	5,206,978	-
	5,607,520	-

The term loans bore interest rates ranging from 4.65% to 7.85% (2015 – Nil) per annum at the end of the reporting period and are secured by:-

- (a) a facility agreement;
- (b) a legal charge over certain property and investment property of the Group; and
- (c) a joint and several guarantee of certain directors and former directors of a subsidiary.

## 24. TRADE PAYABLES

The normal trade credit terms granted to the Group range from 30 to 90 (2015 - 30 to 90) days.

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

#### 25. SHORT-TERM BORROWINGS

	The Group		The Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Bankers' acceptances	1,862,000	-	-	-
Revolving credits (unsecured)	15,000,000	-	15,000,000	-
Hire purchase payables (Note 22)	455,877	-	-	-
Term loans (Note 23)	400,542	-	-	-
	<u>17,718,419</u>	<u>-</u>	<u>15,000,000</u>	<u>-</u>

- (a) Bankers' acceptances bore a weighted average interest rate of 4.85% (2015 – Nil) per annum at the end of the reporting period and are secured by:-
- a facility agreement;
  - a first legal charge over certain properties and investment properties of the Group; and
  - a joint and several guarantee of certain directors of a subsidiary.
- (b) Revolving credits bore an effective interest rate of 5.00% (2015 – Nil) per annum at the end of the reporting period.

#### 26. NET ASSETS PER ORDINARY SHARE

The net assets per ordinary share is calculated based on the net assets value of the Group at the end of the reporting period of RM161,649,897 (2015 - RM131,240,243) divided by the number of ordinary shares of RM0.10 each in issue at the end of the reporting period of 516,000,000 (2015 - 516,000,000).

#### 27. REVENUE

	The Group		The Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Trading and services	5,096,601	4,090,762	-	-
Contract revenue	255,012,170	273,784,365	-	-
Dividend income	-	-	10,000,000	10,000,000
	<u>260,108,771</u>	<u>277,875,127</u>	<u>10,000,000</u>	<u>10,000,000</u>



**28. PROFIT BEFORE TAXATION**

	<b>The Group</b>		<b>The Company</b>	
	<b>2016</b>	<b>2015</b>	<b>2016</b>	<b>2015</b>
	<b>RM</b>	<b>RM</b>	<b>RM</b>	<b>RM</b>
Profit before taxation is arrived at after charging/(crediting):-				
Allowance for impairment losses on trade receivables	3,141,212	3,004,558	-	-
Audit fee:				
- statutory	120,880	92,620	38,000	33,000
- non-statutory	67,000	34,000	67,000	34,000
Depreciation of property, plant and equipment	3,714,511	2,516,537	150,144	-
Depreciation of investment property	10,926	-	-	-
Directors' fee	509,412	436,948	473,412	410,948
Directors' non-fee emoluments	3,385,597	2,394,017	-	-
Equipment written off	7,229	5,440	-	-
Interest expense:				
- bankers' acceptances	47,142	-	-	-
- hire purchase	5,424	-	-	-
- revolving credits	82,603	-	82,603	-
- term loans	23,380	-	-	-
Inventories written down	395,310	57,765	-	-
Loss/(Gain) on foreign exchange:				
- realised	15,443,029	5,614,056	-	-
- unrealised	4,308,688	(1,863,816)	-	-
Rental expense on:				
- motor vehicles	14,949	29,296	-	-
- premises	138,140	144,950	-	-
Staff costs:				
- defined contribution plan	1,294,773	1,185,857	-	-
- salaries and other benefits	12,058,627	10,799,618	-	-
Dividend income	-	-	(10,000,000)	(10,000,000)
Fair value (gain)/loss on derivatives	(4,285,664)	1,462,076	-	-
Loss/(Gain) on disposal of equipment	1,023	(80,000)	-	-
Interest income	(532,713)	(1,455,471)	(606,370)	(881,109)
Rental income	(25,950)	-	-	-
Write-back of allowance for impairment losses on trade receivables	(3,472,697)	(4,281,928)	-	-

The estimated monetary value of non-cash benefits provided to certain directors of the Group during the financial year amounted to RM73,566 (2015 - RM48,217).

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

## 29. INCOME TAX EXPENSE

	The Group		The Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Current tax:				
- for the financial year	9,647,995	12,954,318	125,435	146,862
- (over)/underprovision in the previous financial year	(964,059)	(302,576)	(577)	70,944
	8,683,936	12,651,742	124,858	217,806
Deferred tax assets (Note 9):				
- origination and recognition of temporary differences	47,499	638,460	-	-
- effect of change of tax rate	(1,362)	-	-	-
- reversal of deferred tax liability arising from revaluation reserve	(35,790)	(37,281)	-	-
- overprovision in the previous financial year	-	(240,902)	-	-
	10,347	360,277	-	-
Deferred tax liabilities (Note 9):				
- origination and recognition of temporary differences	174	-	-	-
- reversal of deferred tax liability arising from fair value of the net identifiable assets from acquisition of a subsidiary	(2,318)	-	-	-
	(2,144)	-	-	-
	8,692,139	13,012,019	124,858	217,806

During the financial year, the statutory tax rate was reduced from 25% to 24%.

A reconciliation of income tax expense applicable to profit before taxation at the statutory tax rates to income tax expense at the effective tax rate of the Group and of the Company is as follows:-

	The Group		The Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Profit before taxation	39,581,431	52,165,307	9,072,444	8,793,185
Tax at the statutory tax rate of 24% (2015 - 25%)	9,499,543	13,041,327	2,177,387	2,198,296
Tax effects of:-				
Non-taxable income	(313,934)	(366,823)	(2,405,678)	(2,566,261)
Non-deductible expenses	1,087,891	1,113,879	353,726	514,827
Effect of tax incentive	(525,608)	(195,605)	-	-
Reversal of deferred tax liability arising from revaluation reserve	(35,790)	(37,281)	-	-
Reversal of deferred tax liability arising from fair value of the net identifiable assets from acquisition of a subsidiary	(2,318)	-	-	-
Effect of change of tax rate on deferred tax	(1,362)	-	-	-
Utilisation of deferred tax assets not recognised in the previous financial year	(52,224)	-	-	-
(Over)/Underprovision in the previous financial year:				
- current tax	(964,059)	(302,576)	(577)	70,944
Overprovision in the previous financial year:				
- deferred tax assets	-	(240,902)	-	-
Income tax expense for the financial year	8,692,139	13,012,019	124,858	217,806

### 30. EARNINGS PER SHARE

The basic earnings per share is arrived at by dividing the Group's profit attributable to owners of the Company of RM30,766,859 (2015 – RM39,153,288) by the number of ordinary shares in issue during the financial year of 516,000,000 (2015 - 516,000,000).

	<b>The Group</b>	
	<b>2016</b>	<b>2015</b>
Profit attributable to owners of the Company (RM)	30,766,859	39,153,288
Number of ordinary shares at 31 March	516,000,000	516,000,000
Basic earnings per share (sen)	5.96	7.59

No disclosure on diluted earnings per share as there were no dilutive potential ordinary shares outstanding at the end of the reporting period.

### 31. DIVIDEND

	<b>The Group/The Company</b>	
	<b>2016</b>	<b>2015</b>
	<b>RM</b>	<b>RM</b>
<b>In respect of the financial year ended 31 March 2015:-</b>		
Paid:		
- final single tier dividend of 1.75 sen per ordinary share on 516,000,000 ordinary shares	9,030,000	-
<b>In respect of the financial year ended 31 March 2014:-</b>		
Paid:		
- final single tier dividend of 3.0 sen per ordinary share on 258,000,000 ordinary shares	-	7,740,000

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

### 32. ACQUISITION OF A SUBSIDIARY

During the financial year, the Company acquired 60.23% equity interests in TEK. The acquisition of this subsidiary falls within the strategic fit of the Group's business in the boiler and palm oil industry and aligns with the Group's strategy to be a leader in renewable energy and sustainable environmental solutions.

The following summaries the major classes of consideration transferred and the recognised amounts of assets acquired and liabilities assumed at the date of acquisition:-

	<b>The Group 2016 RM</b>
Property, plant and equipment (Note 6)	8,772,359
Investment property (Note 7)	6,594,323
Deferred tax assets (Note 9)	359,101
Inventories	2,791,511
Amount owing by contract customers	3,828,288
Trade and other receivables	7,497,780
Current tax assets	304,813
Amount owing to contract customers	(183,855)
Trade and other payables	(3,045,217)
Loans and borrowings	(8,404,144)
Deferred tax liabilities (Note 9)	(1,472,361)
Cash and cash equivalents	1,440,220
Net identifiable assets acquired	18,482,818
Non-controlling interests, measured at the proportionate share of the fair value of the net identifiable assets	(7,850,196)
Goodwill (Note 10)	3,931,378
Total purchase consideration, to be settled by cash	14,564,000
Less: Cash and cash equivalents of a subsidiary acquired	(1,440,220)
Net cash outflow on acquisition of a subsidiary	13,123,780
	<b>The Company 2016 RM</b>
Total purchase consideration, to be settled by cash/ Net cash outflow on acquisition of a subsidiary	14,564,000

(a) The goodwill is attributable mainly to the control premium paid. In addition, the purchase consideration also included benefits derived from the expected revenue growth of the subsidiary, its future market development as well as a customer list. These benefits are not recognised separately from goodwill because they do not meet the recognition criteria for identifiable intangible assets. The goodwill is not deductible for tax purposes.

(b) The subsidiary has contributed revenue of RM2,553,483 and profit after taxation of RM213,427 to the Group since the date of acquisition.

If the acquisition was effective at the beginning of the current financial year, the Group's revenue and profit after taxation for the current financial year would have been approximately RM285,860,000 and RM32,107,000 respectively.

There were no acquisitions of new subsidiaries in the previous financial year.

### 33. CASH AND CASH EQUIVALENTS

For the purpose of the statements of cash flows, cash and cash equivalents comprise the following:-

	The Group		The Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Liquid investments	15,426,104	12,943,109	256,199	1,087,539
Fixed deposits with licensed banks	121,470	-	-	-
Cash and bank balances	10,763,934	13,637,707	60,927	599,485
	26,311,508	26,580,816	317,126	1,687,024

### 34. KEY MANAGEMENT PERSONNEL COMPENSATION

The key management personnel of the Group and of the Company are the executive directors and non-executive directors of the Company and of the subsidiaries.

(a) The key management personnel compensation during the financial year are as follows:-

	The Group		The Company	
	2016 RM	2015 RM	2016 RM	2015 RM
<u>Directors of the Company</u>				
Executive directors:				
- emoluments	3,385,597	2,394,017	-	-
- fees	36,000	157,000	-	131,000
- benefits-in-kind	73,566	48,217	-	-
	3,495,163	2,599,234	-	131,000
Non-executive directors:				
- fees	473,412	279,948	473,412	279,948
	3,968,575	2,879,182	473,412	410,948
<u>Directors of the Subsidiaries</u>				
Executive directors:				
- emoluments	92,347	-	-	-
- fees	2,500	-	-	-
	94,847	-	-	-
Total directors' remuneration	4,063,422	-	-	-

(b) The number of the Company's directors with total remuneration falling in bands of RM50,000 are as follows:-

	2016 Number Of Directors	2015 Number Of Directors
Executive directors:-		
Below RM50,000	1	3
RM550,001 – RM600,000	-	1
RM650,001 – RM700,000	1	-
RM700,001 – RM750,000	1	1
RM750,001 – RM800,000	1	-
RM1,150,001 – RM1,200,000	-	1
RM1,200,001 – RM1,250,000	1	-
Non-executive directors:-		
Below RM50,000	-	2
RM50,001 – RM100,000	3	3
RM100,001 – RM150,000	2	-
	10	11

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

## 35. RELATED PARTY DISCLOSURES

### (a) Identities of Related Parties

Parties are considered to be related to the Group if the Group or the Company has the ability, directly or indirectly, to control or jointly control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group or the Company and the party are subject to common control.

In addition to the information detailed elsewhere in the financial statements, the Group has related party relationships with its directors, significant investors, key management personnel and entities within the same group of companies.

### (b) Significant Related Party Transactions and Balances

Other than those disclosed elsewhere in the financial statements, the Group and the Company also carried out the following transactions with the related parties during the financial year:-

	The Group		The Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Purchase of equipment from:				
- Eita Electric Sdn. Bhd.*	425,137	406,482	-	-
Sales to:				
- QL Endau Fishmeal Sdn. Bhd. #	11,350	5,150	-	-
- QL Foods Sdn. Bhd. #	2,230,516	-	-	-
- QL Marine Products Sdn. Bhd. #	12,820	799,890	-	-
- QL Plantation Sdn. Bhd. #	373,400	5,600	-	-
- QL ESCO Sdn. Bhd. #	308,690	182,810	-	-
- QL Ansan Poultry Farm Sdn. Bhd. #	1,031,524	1,150,736	-	-
Purchase of leasehold land from:				
- Logiston Sdn. Bhd.*	-	18,208,587	-	9,104,293
Dividend income from a subsidiary:				
- Boilermech Sdn. Bhd.	-	-	(10,000,000)	(10,000,000)
Interest income from a subsidiary:				
- Boilermech Sdn. Bhd.	-	-	(574,314)	(612,275)

\* A company in which a substantial shareholder is connected to certain Directors of the Company.

# A company in which a corporate shareholder has a substantial financial interest.

## 36. OPERATING SEGMENTS

Operating segments are prepared in a manner consistent with the internal reporting provided to the management as its chief operating decision maker in order to allocate resources to segments and to assess their performance. For management purposes, the Group is organised into business units based on their products and services provided.

The Group is organised into 3 main business segments as follows:-

- (i) Bio-energy systems                      Manufacturing, installation and repair of bio-energy systems (which involve the generation of energy from bio-based materials) and trading of related parts and accessories.
  - (ii) Water treatment                        General trader and contractor of water treatment chemicals and equipment.
  - (iii) Others                                      Investment holding.
- (a) The management assesses the performance of the reportable segments based on their profit before taxation. The accounting policies of the reportable segments are the same as the Group's accounting policies.
  - (b) Each reportable segment assets is measured based on all assets (including goodwill) of the segment other than tax-related assets.
  - (c) Each reportable segment liabilities is measured based on all liabilities of the segment other than tax-related liabilities.

## 36. OPERATING SEGMENTS (CONT'D)

### BUSINESS SEGMENTS

	Bio-Energy Systems RM	Water Treatment RM	Others RM	Group RM
<b>2016</b>				
<u>Revenue</u>				
External revenue	257,555,288	2,553,483	-	260,108,771
Inter-segment revenue	-	-	10,000,000	10,000,000
	257,555,288	2,553,483	10,000,000	270,108,771
Adjustments and eliminations				(10,000,000)
Consolidated revenue				260,108,771
<u>Results</u>				
Segment results	44,098,543	353,387	(1,424,125)	43,027,805
Interest income	484,445	3,822	44,446	532,713
Interest expense	(39,001)	(36,945)	(82,603)	(158,549)
Write-back of impairment losses on trade receivables	3,472,697	-	-	3,472,697
Fair value gain on derivatives	4,285,664	-	-	4,285,664
Depreciation of property, plant and equipment	(3,498,020)	(66,347)	(150,144)	(3,714,511)
Depreciation of investment property	-	(10,926)	-	(10,926)
Equipment written off	(7,026)	(203)	-	(7,229)
Loss on disposal of equipment	(1,023)	-	-	(1,023)
Allowance for impairment losses on trade receivables	(3,141,212)	-	-	(3,141,212)
Inventories written down	(395,310)	-	-	(395,310)
Unrealised loss on foreign exchange	(4,308,688)	-	-	(4,308,688)
	40,951,069	242,788	(1,612,426)	39,581,431
Income tax expense				(8,692,139)
Consolidated profit after taxation				30,889,292
<u>Assets</u>				
Segment assets	247,583,341	35,828,365	13,324,058	296,735,764
Deferred tax assets				512,152
Current tax assets				1,741,023
Consolidated total assets				298,988,939
<u>Liabilities</u>				
Segment liabilities	100,231,954	12,357,580	15,245,094	127,834,628
Deferred tax liabilities				1,470,217
Current tax liabilities				61,568
Consolidated total liabilities				129,366,413
<u>Other Segments Items</u>				
Additions to non-current assets other than financial instruments:				
- property, plant and equipment	2,339,409	8,792,047	4,847	11,136,303
- investment property	-	6,594,323	-	6,594,323

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

## 36. OPERATING SEGMENTS (CONT'D)

### BUSINESS SEGMENTS (CONT'D)

	Bio-Energy Systems RM	Others RM	Group RM
<b>2015</b>			
<u>Revenue</u>			
External revenue	277,875,127	-	277,875,127
Inter-segment revenue	-	10,000,000	10,000,000
	<u>277,875,127</u>	<u>10,000,000</u>	<u>287,875,127</u>
Adjustments and eliminations			(10,000,000)
Consolidated revenue			<u>277,875,127</u>
<u>Results</u>			
Segment results	54,345,024	(2,814,556)	51,530,468
Interest income	1,158,750	296,721	1,455,471
Write-back of impairment losses on trade receivables	4,281,928	-	4,281,928
Gain on disposal of equipment	80,000	-	80,000
Unrealised gain on foreign exchange	1,863,816	-	1,863,816
Depreciation of property, plant and equipment	(2,508,493)	(8,044)	(2,516,537)
Equipment written off	(5,440)	-	(5,440)
Allowance for impairment losses on trade receivables	(3,004,558)	-	(3,004,558)
Inventories written down	(57,765)	-	(57,765)
Fair value loss on derivatives	(1,462,076)	-	(1,462,076)
	<u>54,691,186</u>	<u>(2,525,879)</u>	<u>52,165,307</u>
Income tax expense			(13,012,019)
Consolidated profit after taxation			<u>39,153,288</u>
<u>Assets</u>			
Segment assets	211,150,853	15,693,472	226,844,325
Deferred tax assets			163,398
Current tax assets			2,196,669
Consolidated total assets			<u>229,204,392</u>
<u>Liabilities</u>			
Segment liabilities	95,414,147	2,543,040	97,957,187
Current tax liabilities			6,962
Consolidated total liabilities			<u>97,964,149</u>
<u>Other Segments Items</u>			
Additions to non-current assets other than financial instruments:			
- property, plant and equipment	23,722,715	12,413,728	36,136,443



## 36. OPERATING SEGMENTS (CONT'D)

### GEOGRAPHICAL INFORMATION

	Revenue	
	2016 RM	2015 RM
Local	100,064,030	105,427,727
Overseas	160,044,741	172,447,400
	<u>260,108,771</u>	<u>277,875,127</u>

No information is presented on the basis of geographical information for non-current assets as the Group operates primarily in Malaysia during the financial year.

### MAJOR CUSTOMERS

There is no customer with revenue equal to or more than 10% of the Group's revenue.

## 37. CAPITAL COMMITMENT

	The Group	
	2016 RM	2015 RM
Purchase of property, plant and equipment: - approved and contracted for	-	1,226,000

## 38. CONTINGENT LIABILITIES

	The Group		The Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Corporate guarantee given by a subsidiary to licensed banks for credit facilities granted to companies of which certain directors of the subsidiary has financial interest	12,100,000	-	-	-
Corporate guarantee given to licensed banks for credit facilities granted to a subsidiary	-	-	48,847,573	35,847,573

## 39. FOREIGN EXCHANGE RATES

The principal closing foreign exchange rates used (expressed on the basis of one unit of foreign currency to RM equivalent) for the translation of foreign currency balances at the end of the reporting period are as follows:-

	The Group	
	2016 RM	2015 RM
United States Dollar	3.9020	3.7035
Indonesian Rupiah	0.0003	0.0003
Euro	4.4315	N/A

N/A – Not Applicable

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

#### 40. FINANCIAL INSTRUMENTS

The Group's activities are exposed to a variety of market risk (including foreign currency risk, interest rate risk and equity price risk), credit risk and liquidity. The Group's overall financial risk management policy focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

##### 40.1 FINANCIAL RISK MANAGEMENT POLICIES

The Group's policies in respect of the major areas of treasury activity are as follows:-

###### (a) Market Risk

###### (i) Foreign Currency Risk

The Group is exposed to foreign currency risk on transactions and balances that are denominated in currencies other than the respective functional currencies of entities within the Group. The currencies giving rise to this risk are primarily United States Dollar ("USD"), Euro ("EUR") and Indonesian Rupiah ("IDR"). Foreign currency risk is monitored closely on an ongoing basis to ensure that the net exposure is at an acceptable level. On occasion, the Group enters into forward foreign currency contracts to hedge against its foreign currency risk as disclosed in Note 15 to the financial statements.

The Group's exposure to foreign currency risk (a currency which is other than the functional currency of the entities within the Group) that based on the carrying amounts of the financial instruments at the end of the reporting period is summarised below:-

###### Foreign Currency Exposure

The Group	Indonesian Rupiah RM	United States Dollar RM	Euro RM	Others RM	Ringgit Malaysia RM	Total RM
<b>2016</b>						
<b>Financial assets</b>						
Trade receivables	297,040	36,530,690	3,921,878	-	52,817,849	93,567,457
Other receivables and deposits	70,015	780	-	-	2,354,026	2,424,821
Derivative assets	-	-	-	-	6,756,934	6,756,934
Liquid investments	-	-	-	-	15,426,104	15,426,104
Fixed deposit with a licensed bank	-	-	-	-	121,470	121,470
Cash and bank balances	392,338	6,291,150	-	982	4,079,464	10,763,934
	<b>759,393</b>	<b>42,822,620</b>	<b>3,921,878</b>	<b>982</b>	<b>81,555,847</b>	<b>129,060,720</b>
<b>Financial liabilities</b>						
Trade payables	6,812	3,966,282	-	63,185	36,389,977	40,426,256
Other payables and accruals	37,921	1,465,695	-	-	8,329,591	9,833,207
Hire purchase payables	-	-	-	-	1,297,148	1,297,148
Term loans	-	-	-	-	5,607,520	5,607,520
Revolving credits	-	-	-	-	15,000,000	15,000,000
Bankers' acceptances	-	-	-	-	1,862,000	1,862,000
	<b>44,733</b>	<b>5,431,977</b>	<b>-</b>	<b>63,185</b>	<b>68,486,236</b>	<b>74,026,131</b>
Net financial assets/ (liabilities)	714,660	37,390,643	3,921,878	(62,203)	13,069,611	55,034,589
Less: Forward foreign currency contracts (contracted notional principal)	-	(36,286,781)	(3,921,878)	-	-	(40,208,659)
Less: Net financial assets denominated in the entity's functional currencies	(440,141)	-	-	-	(13,069,611)	(13,509,752)
Currency exposure	<b>274,519</b>	<b>1,103,862</b>	<b>-</b>	<b>(62,203)</b>	<b>-</b>	<b>1,316,178</b>

## 40. FINANCIAL INSTRUMENTS (CONT'D)

### 40.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

#### (a) Market Risk (Cont'd)

##### (i) Foreign Currency Risk (Cont'd)

*Foreign Currency Exposure (Cont'd)*

The Group	Indonesian Rupiah RM	United States Dollar RM	Others RM	Ringgit Malaysia RM	Total RM
<b>2015</b>					
<b>Financial assets</b>					
Trade receivables	-	28,652,456	-	35,080,628	63,733,084
Other receivables and deposits	51,420	9,999	-	579,571	640,990
Liquid investments	-	-	-	12,943,109	12,943,109
Cash and bank balances	454,901	10,769,987	982	2,411,837	13,637,707
	506,321	39,432,442	982	51,015,145	90,954,890
<b>Financial liabilities</b>					
Trade payables	747,677	2,867,862	577,704	34,157,447	38,350,690
Other payables and accruals	27,738	73,850	-	14,119,895	14,221,483
Derivative liabilities	-	-	-	6,190,871	6,190,871
	775,415	2,941,712	577,704	54,468,213	58,763,044
Net financial (liabilities)/assets	(269,094)	36,490,730	(576,722)	(3,453,068)	32,191,846
Less: Forward foreign currency contracts (contracted notional principal)	-	(35,354,710)	-	-	(35,354,710)
Less: Net financial (assets)/ liabilities denominated in the entity's functional currencies	(452,688)	-	-	3,453,068	3,000,380
Currency exposure	(721,782)	1,136,020	(576,722)	-	(162,484)

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

#### 40. FINANCIAL INSTRUMENTS (CONT'D)

##### 40.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

###### (a) Market Risk (Cont'd)

###### (i) Foreign Currency Risk (Cont'd)

###### *Foreign Currency Risk Sensitivity Analysis*

The following table details the sensitivity analysis to a reasonably possible change in Indonesian Rupiah ("IDR") and United States Dollar ("USD") at the end of the reporting period, with all other variables held constant:-

	The Group	
	2016	2015
	RM	RM
<b>Effects on Profit After Taxation</b>		
IDR/RM - strengthened by 10%	+20,863	-54,134
- weakened by 10%	-20,863	+54,134
<hr/>		
USD/RM - strengthened by 10%	+83,894	+85,202
- weakened by 10%	-83,894	-85,202
<hr/>		
<b>Effects on Other Comprehensive Income</b>		
IDR/RM - strengthened by 10%	+44,014	+45,269
- weakened by 10%	-44,014	-45,269
<hr/>		
USD/RM - strengthened by 10%	-	-
- weakened by 10%	-	-
<hr/>		

Strengthening/Weakening of Ringgit Malaysia against the other foreign currencies at the end of the reporting period would have immaterial impact on the profit after taxation.

The Company does not have any transactions or balances denominated in foreign currencies and hence no foreign currency risk sensitivity analysis is presented.

###### (ii) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to interest rate risk arises mainly from long-term borrowings and financial assets with variable rates. The Group's policy is to obtain the most favourable interest rates available and by maintaining a balanced portfolio of mix of fixed and floating rate borrowings.

The Group's and the Company's borrowings and fixed deposit with a licensed bank are carried at amortised cost. Therefore, they are not subject to interest rate risk as defined in MFRS 7 since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

The Group's and the Company's exposure to interest rate risk that based on the carrying amounts of the financial instruments at the end of the reporting period are disclosed in Notes 8, 16 and 23 to the financial statements.

## 40. FINANCIAL INSTRUMENTS (CONT'D)

### 40.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

#### (a) Market Risk (Cont'd)

##### (ii) Interest Rate Risk (Cont'd)

###### *Interest Rate Risk Sensitivity Analysis*

The following table details the sensitivity analysis to a reasonably possible change in the interest rates at the end of the reporting period, with all other variables held constant:-

	The Group		The Company	
	2016	2015	2016	2015
	RM	RM	RM	RM
<b>Effects on Profit After Taxation</b>				
Increase of 25 basis points	27,911	32,358	28,630	33,718
Decrease of 25 basis points	(27,911)	(32,358)	(28,630)	(33,718)
<b>Effects on Other Comprehensive Income</b>				
Increase of 25 basis points	-	-	-	-
Decrease of 25 basis points	-	-	-	-

##### (iii) Equity Price Risk

The Group does not have any quoted investments and hence is not exposed to equity price risk.

#### (b) Credit Risk

The Group's exposure to credit risk, or the risk of counterparties defaulting, arises mainly from trade and other receivables. The Group manages its exposure to credit risk by the application of credit approvals, credit limits and monitoring procedures on an ongoing basis. For other financial assets (including cash and bank balances and derivatives), the Group minimises credit risk by dealing exclusively with high credit rating counterparties.

The Group uses ageing analysis to monitor the credit quality of the trade receivables. Any receivables having significant balances past due or more than 90 days, which are deemed to have higher credit risk, are monitored individually.

The Group establishes an allowance for impairment that represents its estimate of incurred losses in respect of the trade and other receivables as appropriate. The main components of this allowance are a specific loss component that relates to individually significant exposures, and a collective loss component established for groups of similar assets in respect of losses that have been incurred but not yet identified (where applicable). Impairment is estimated by management based on prior experience and the current economic environment.

##### (i) Credit Risk Concentration Profile

The Group does not have any major concentration of credit risk related to any individual customer or counterparty.

##### (ii) Exposure to Credit Risk

At the end of the reporting period, the maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statement of financial position of the Group and of the Company after deducting any allowance for impairment losses (where applicable).

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

#### 40. FINANCIAL INSTRUMENTS (CONT'D)

##### 40.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

###### (b) Credit Risk (Cont'd)

###### (iii) Ageing analysis

The ageing analysis of the Group's trade receivables as at the end of the reporting period is as follows:-

The Group	Gross Amount RM	Individual Impairment RM	Collective Impairment RM	Carrying Amount RM
<b>2016</b>				
<i>Trade receivables:-</i>				
Not past due	49,530,474	-	-	49,530,474
Past due 0 - 30 days	33,266,470	-	-	33,266,470
Past due more than 30 days	11,580,336	(4,541,936)	-	7,038,400
	94,377,280	(4,541,936)	-	89,835,344
<i>Retention receivables:-</i>				
Not past due	2,849,093	-	-	2,849,093
Past due	2,214,193	(1,331,173)	-	883,020
	5,063,286	(1,331,173)	-	3,732,113
	99,440,566	(5,873,109)	-	93,567,457
<b>2015</b>				
<i>Trade receivables:-</i>				
Not past due	36,803,789	-	-	36,803,789
Past due 0 - 30 days	7,273,133	-	-	7,273,133
Past due more than 30 days	17,088,897	(3,306,600)	-	13,782,297
	61,165,819	(3,306,600)	-	57,859,219
<i>Retention receivables:-</i>				
Not past due	5,873,865	-	-	5,873,865
Past due	1,806,686	(1,806,686)	-	-
	7,680,551	(1,806,686)	-	5,873,865
	68,846,370	(5,113,286)	-	63,733,084

At the end of the reporting period, trade receivables that are individually impaired were those who have defaulted on payments. These receivables are not secured by any collateral or credit enhancement.

The Group believes that no additional impairment allowance is necessary in respect of trade receivables that are past due but not impaired because they are substantially companies with good collection track record and no recent history of default.

## 40. FINANCIAL INSTRUMENTS (CONT'D)

### 40.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

#### (c) Liquidity Risk

Liquidity risk arises mainly from general funding and business activities. The Group practises prudent liquidity risk management by maintaining sufficient cash balances and the availability of funding through certain committed credit facilities.

#### *Maturity Analysis*

The following table sets out the maturity profile of the financial liabilities at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period):-

<b>The Group</b>	<b>Contractual Interest Rate %</b>	<b>Contractual Carrying Amount RM</b>	<b>Contractual Undiscounted Cash Flows RM</b>	<b>Within 1 year RM</b>	<b>1 - 5 years RM</b>	<b>Over 5 years RM</b>
<b>2016</b>						
<u>Non-derivative Financial Liabilities</u>						
Trade payables	-	40,426,256	40,426,256	40,426,256	-	-
Other payables and accruals	-	9,833,207	9,833,207	9,833,207	-	-
Hire purchase payables	2.43 - 3.64	1,297,148	1,405,146	468,622	936,524	-
Term loans	4.65 - 7.85	5,607,520	9,029,011	682,308	2,729,232	5,617,471
Bankers' acceptances	4.80 - 4.90	1,862,000	1,862,000	1,862,000	-	-
Revolving credits	5.00	15,000,000	15,114,932	15,114,932	-	-
		<b>74,026,131</b>	<b>77,670,552</b>	<b>68,387,325</b>	<b>3,665,756</b>	<b>5,617,471</b>
<b>2015</b>						
<u>Non-derivative Financial Liabilities</u>						
Trade payables	-	38,350,690	38,350,690	38,350,690	-	-
Other payables and accruals	-	14,221,483	14,221,483	14,221,483	-	-
<u>Derivative Financial Liabilities</u>						
Derivative liabilities - net payment	-	6,190,871	6,190,871	6,190,871	-	-
		<b>58,763,044</b>	<b>58,763,044</b>	<b>58,763,044</b>	<b>-</b>	<b>-</b>

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

#### 40. FINANCIAL INSTRUMENTS (CONT'D)

##### 40.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

###### (c) Liquidity Risk (Cont'd)

###### Maturity Analysis (Cont'd)

The Company	Contractual Interest Rate %	Contractual Carrying Amount RM	Contractual Undiscounted Cash Flows RM	Within 1 year RM	1 - 5 years RM	Over 5 years RM
<b>2016</b>						
<u>Non-derivative Financial Liabilities</u>						
Other payables and accruals	-	215,090	215,090	215,090	-	-
Revolving credits	5.00	15,000,000	15,114,932	15,114,932	-	-
		15,215,090	15,330,022	15,330,022	-	-
<b>2015</b>						
<u>Non-derivative Financial Liabilities</u>						
Other payables and accruals	-	2,509,801	2,509,801	2,509,801	-	-

##### 40.2 CAPITAL RISK MANAGEMENT

The Group manages its capital by maintaining an optimal capital structure so as to support its businesses and maximise shareholders' value. To achieve this objective, the Group may make adjustments to the capital structure in view of changes in economic conditions, such as adjusting the amount of dividend payment, returning of capital to shareholders or issuing new shares.

The Group manages its capital based on debt-to-equity ratio that complies with debt covenants and regulatory, if any. The debt-to-equity ratio is calculated as net debt divided by total equity. The Group includes within net debt, loans and borrowings from financial institutions less cash and cash equivalents. Capital includes equity attributable to the owners of the Company and non-controlling interests.

As the Group has insignificant external borrowings, the debt-to-equity ratio is not presented as it does not provide a meaningful indicator of the risk of borrowings.

Under the requirement of Bursa Malaysia Practice Note No. 17/2005, the Company is required to maintain a consolidated shareholders' equity (total equity attributable to owners of the Company) more than 25% of the issued and paid-up share capital (excluding treasury shares) and such shareholders' equity is not less than RM40 million. The Company has complied with this requirements.



## 40. FINANCIAL INSTRUMENTS (CONT'D)

### 40.3 CLASSIFICATION OF FINANCIAL INSTRUMENTS

	The Group		The Company	
	2016 RM	2015 RM	2016 RM	2015 RM
<b>Financial Assets</b>				
<u>Loans and receivables financial assets</u>				
Trade receivables	93,567,457	63,733,084	-	-
Other receivables and deposits	2,424,821	640,990	21,390	1,000
Amount owing by subsidiaries	-	-	15,718,544	16,079,884
Dividend receivable	-	-	10,000,000	10,000,000
Fixed deposit with a licensed bank	121,470	-	-	-
Cash and bank balances	10,763,934	13,637,707	60,927	599,485
	<b>106,877,682</b>	<b>78,011,781</b>	<b>25,800,861</b>	<b>26,680,369</b>
<u>Fair value through profit or loss</u>				
Derivative assets	2,869,211	-	-	-
Liquid investments	15,426,104	12,943,109	256,199	1,087,539
	<b>18,295,315</b>	<b>12,943,109</b>	<b>256,199</b>	<b>1,087,539</b>
<u>Others</u>				
Derivative assets - cash flow hedge	3,887,723	-	-	-
<b>Financial Liabilities</b>				
<u>Other financial liabilities</u>				
Trade payables	40,426,256	38,350,690	-	-
Other payables and accruals	9,833,207	14,221,483	215,090	2,509,801
Hire purchase payables	1,297,148	-	-	-
Term loans	5,607,520	-	-	-
Bankers' acceptances	1,862,000	-	-	-
Revolving credits	15,000,000	-	15,000,000	-
Derivative liabilities - cash flow hedge	-	4,774,418	-	-
	<b>74,026,131</b>	<b>57,346,591</b>	<b>15,215,090</b>	<b>2,509,801</b>
<u>Fair value through profit or loss</u>				
Derivative liabilities	-	1,416,453	-	-

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

#### 40. FINANCIAL INSTRUMENTS (CONT'D)

##### 40.4 FAIR VALUE INFORMATION

The fair values of the financial assets and financial liabilities of the Group and of the Company which are maturing within the next 12 months approximated their carrying amounts due to the relatively short-term maturity of the financial instruments.

The following table sets out the fair value profile of financial instruments that are carried at fair value and those not carried at fair value at the end of the reporting period:-

The Group	Fair Value Of Financial Instruments							Carrying Amount
	Carried At Fair Value			Not Carried At Fair Value			Total Fair Value	
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3		
RM	RM	RM	RM	RM	RM	RM	RM	
<b>2016</b>								
<u>Financial Assets</u>								
Liquid investments	15,426,104	-	-	-	-	-	15,426,104	15,426,104
Derivative assets	-	6,756,934	-	-	-	-	6,756,934	6,756,934
<u>Financial Liabilities</u>								
Hire purchase payables	-	-	-	-	1,297,148	-	1,285,197	1,297,148
Term loans	-	-	-	-	5,607,520	-	5,607,520	5,607,520
<b>2015</b>								
<u>Financial Asset</u>								
Liquid investments	12,943,109	-	-	-	-	-	12,943,109	12,943,109
<u>Financial Liability</u>								
Derivative liabilities	-	6,190,871	-	-	-	-	6,190,871	6,190,871

#### 40. FINANCIAL INSTRUMENTS (CONT'D)

##### 40.4 FAIR VALUE INFORMATION (CONT'D)

The Company	Fair Value Of Financial Instruments Carried At Fair Value			Fair Value Of Financial Instruments Not Carried At Fair Value			Total Fair Value RM	Carrying Amount RM
	Level 1 RM	Level 2 RM	Level 3 RM	Level 1 RM	Level 2 RM	Level 3 RM		
<b>2016</b>								
<u>Financial Assets</u>								
Amount owing by a subsidiary (non-current)	-	-	-	-	12,956,981	-	12,956,981	12,956,981
Liquid investments	256,199	-	-	-	-	-	256,199	256,199
<b>2015</b>								
<u>Financial Assets</u>								
Amount owing by a subsidiary (non-current)	-	-	-	-	14,706,671	-	14,706,671	14,706,671
Liquid investments	1,087,539	-	-	-	-	-	1,087,539	1,087,539

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## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 31 MARCH 2016

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#### 40. FINANCIAL INSTRUMENTS (CONT'D)

##### 40.4 FAIR VALUE INFORMATION (CONT'D)

###### (a) Fair Value of Financial Instruments Carried at Fair Value

- (i) The fair values above have been determined using the following basis:-
  - (aa) The fair value of liquid investments is measured at their quoted closing bid prices at the end of the reporting period.
  - (ab) The fair value of forward currency contracts are determined using forward exchange rates at the end of the reporting period with the resulting value discounted back to present value.
- (ii) There were no transfer between level 1 and level 2 during the financial year.

###### (b) Fair Value of Financial Instruments not Carried at Fair Value

The fair values, which are for disclosure purposes, have been determined using the following basis:-

- (i) The fair value of the non-current portion of amount owing by a subsidiary that carry floating interest rate equal its carrying amount as the impact of discounting is not material. The fair value is determined on cash flows discounted using the current market borrowing rate of 5.50% (2015 – 3.75%).
- (ii) The carrying amounts of the term loans approximated their fair values as these are floating rate instruments that are repriced to market interest rates on or near the reporting date.
- (iii) The fair value of hire purchase payables that carry fixed interest rates equal their carrying amount as the impact of discounting is not material. The fair values are determined on cash flows discounted using the current market borrowing rates ranging from 2.80% - 2.84% (2015 – Nil).

#### 41. SIGNIFICANT EVENT DURING THE FINANCIAL YEAR

During the financial year, the Company acquired 698,287 ordinary shares of RM1.00 each in Teknologi Enviro-Kimia (M) Sdn. Bhd. ("TEK"), representing approximately 60.23% of the issued and paid up capital of TEK for a cash consideration of RM14,564,000. TEK and its subsidiaries are principally engaged in business as general trader and contractor of water treatment chemical and equipment.

#### 42. SUPPLEMENTARY INFORMATION – DISCLOSURE OF REALISED AND UNREALISED PROFITS

The breakdown of the retained profits of the Group and the Company at the end of the reporting period into realised and unrealised profits are presented in accordance with the directive issued by Bursa Malaysia Securities Berhad and prepared in accordance with Guidance on Special Matter No. 1, *Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants*, as follows:-

	The Group		The Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Total retained profits:				
- realised	125,889,903	104,144,948	11,065,256	11,147,670
- unrealised	2,093,130	2,101,226	-	-
At 31 March	127,983,033	106,246,174	11,065,256	11,147,670

# LIST OF PROPERTIES

## AS AT 31 MARCH 2016

Owner Company	Location	Tenure of lease	Land area and built up area	Existing Use	Approximate age of buildings	Net Book Value 31 March 2016 RM'000	Date of last revaluation
<b>Boilermech Sdn Bhd</b>	Lot 875, Jalan Subang 8, Taman Perindustrian Subang, 47620 Subang Jaya, Selangor.	99 years, expiring on 2 Sept 2068	Land area: 20,407 square meters Built up area: 10,004 square meters	Corporate & administrative office and factory	19 years	19,956	30 August 2010
<b>Boilermech Sdn Bhd</b>	Lot 873, Jalan Subang 8, Taman Perindustrian Subang, 47620 Subang Jaya, Selangor.	99 years, expiring on 12 Oct 2061	Land area: 14,163 square meters Built up area: 9,304 square meters	Factory and warehouse	19 years	19,348	6 September 2012
<b>Boilermech Sdn Bhd</b>	Lot 169438 held under Mukim Klang, Klang, Selangor.	99 years, expiring on 24 Feb 2097	Land area: 44,517 square meters	Vacant industrial land	N/A	12,149	9 June 2014
<b>Boilermech Holdings Berhad</b>	Lot 169438 held under Mukim Klang, Klang, Selangor.	99 years, expiring on 24 Feb 2097	Land area: 44,517 square meters	Vacant industrial land	N/A	12,149	9 June 2014
<b>Teknologi Enviro-Kimia (M) Sdn Bhd</b>	Lot 1508, Jalan Taman Hui Sing, 93350 Kuching, Sarawak.	60 years, expiring on 27 March 2072	Land area: 1,590 square meters Built up area: 1,221 square meters	Office	5 years	5,991	6 January 2016
<b>Teknologi Enviro-Kimia (M) Sdn Bhd</b>	Lot 3681, Block 32, Kemena Land District, Jalan Sungai Nyigu, 97000 Bintulu, Sarawak.	60 years, expiring on 19 October 2059	Land area: 1,077 square meters Built up area: 489 square meters	Warehouse	16 years	948	5 January 2016
<b>Teknologi Enviro-Kimia (M) Sdn Bhd</b>	Lot 2359, Block 32, Kemena Land District, Jalan Sungai Nyigu, 97000 Bintulu, Sarawak.	60 years, expiring on 7 April 2057	Land area: 7,809 square meters	Vacant industrial land	N/A	2,495	5 January 2016
<b>T.E.K. Water Sdn Bhd</b>	No 66, Jalan Mutiara Emas 7/5, Taman Mount Austin, 81100 Johor Bahru, Johor.	Freehold	Land area: 362 square meters Built up area: 312 square meters	Office and warehouse	23 years	998	8 January 2016

<b>Owner Company</b>	<b>Location</b>	<b>Tenure of lease</b>	<b>Land area and built up area</b>	<b>Existing Use</b>	<b>Approximate age of buildings</b>	<b>Net Book Value 31 March 2016 RM'000</b>	<b>Date of last revaluation</b>
<b>T.E.K. Water Sdn Bhd</b>	No 68, Jalan Mutiara Emas 7/5, Taman Mount Austin, 81100 Johor Bahru, Johor.	Freehold	Land area: 362 square meters Built up area: 312 square meters	Office and warehouse	23 years	1,048	8 January 2016
<b>T.E.K. Water Sdn Bhd</b>	No 27, Jalan Austin Perdana 2/25, Taman Austin Perdana, 81100 Johor Bahru, Johor.	Freehold	Land area: 123 square meters Built up area: 117 square meters	Office	7 years	948	8 January 2016
<b>T.E.K. Water Sdn Bhd</b>	No 29, Jalan Austin Perdana 2/25, Taman Austin Perdana, 81100 Johor Bahru, Johor.	Freehold	Land area: 123 square meters Built up area: 117 square meters	Office	7 years	948	8 January 2016

# SHAREHOLDERS' ANALYSIS REPORT

## AS AT 30 JUNE 2016

Authorised share capital	: RM100,000,000
Issued and paid-up capital	: RM51,600,000
Types of shares	: Ordinary shares of RM0.10 each
Voting rights	: One vote per ordinary share

### SHAREHOLDERS BY SIZE OF HOLDINGS

Holdings	No. of Holders	Total Holdings	%
Less than 100	8	169	0.00
100 – 1,000	154	110,615	0.02
1,001 – 10,000	1,312	7,686,700	1.49
10,001 – 100,000	1,099	40,680,800	7.88
100,001 to less than 5% of issued shares	304	186,757,456	36.20
5% and above of issued shares	3	280,764,260	54.41
	<b>2,880</b>	<b>516,000,000</b>	<b>100.00</b>

### DIRECTORS' SHAREHOLDINGS

Name of Directors	Direct	%	Indirect	%
Dr Chia Song Kun	400,000	0.08	216,358,436 <sup>(1)</sup>	41.93
Leong Yew Cheong	64,405,824	12.48	-	-
Chia Lik Khai	500,000	0.10	-	-
Gan Chih Soon	20,094,140	3.89	-	-
Chia Seong Fatt	200,000	0.04	216,358,436 <sup>(2)</sup>	41.93
Tee Seng Chun	17,208,140	3.33	4,020,000 <sup>(3)</sup>	0.78
Low Teng Lum	400,000	0.08	754,000 <sup>(3)</sup>	0.15
Mohd Yusof Bin Hussian	420,000	0.08	50,000 <sup>(3)</sup>	0.01
Ho Cheok Yuen	-	-	-	-
Adrian Chair Yong Huang	-	-	-	-

Notes:

- <sup>(1)</sup> Deemed interest by virtue of shares held by QL Green Resources Sdn Bhd ("QLGR") via his and his spouse's shareholdings of more than 15% in CBG Holdings Sdn Bhd ("CBG"), which is a major shareholder of QL Resources Berhad ("QL"). QL holds 100% shares in QLGR.
- <sup>(2)</sup> Deemed interest by virtue of shares held by QLGR via his and his spouse's shareholdings of more than 15% in Farsathy Holdings Sdn Bhd ("Farsathy"), which is a major shareholder of QL. QL holds 100% shares in QLGR.
- <sup>(3)</sup> Deemed interest via their spouses' shareholdings in the Company.



## SUBSTANTIAL SHAREHOLDERS

Name of Substantial Shareholders	Direct	%	Indirect	%
QL Green Resources Sdn Bhd	216,358,436	41.93	-	-
Leong Yew Cheong	64,405,824	12.48	-	-
Dr Chia Song Kun	400,000	0.08	216,358,436 <sup>(1)</sup>	41.93
Chia Seong Fatt	200,000	0.04	216,358,436 <sup>(2)</sup>	41.93
QL Resources Berhad	-	-	216,358,436 <sup>(3)</sup>	41.93
CBG Holdings Sdn Bhd	-	-	216,358,436 <sup>(4)</sup>	41.93
Farsathy Holdings Sdn Bhd	-	-	216,358,436 <sup>(4)</sup>	41.93

Notes:

<sup>(1)</sup> Deemed interest by virtue of shares held by QLGR via his and his spouse's shareholdings of more than 15% in CBG, which is a major shareholder of QL. QL holds 100% shares in QLGR.

<sup>(2)</sup> Deemed interest by virtue of shares held by QLGR via his and his spouse's shareholdings of more than 15% in Farsathy, which is a major shareholder of QL. QL holds 100% shares in QLGR.

<sup>(3)</sup> Deemed interest by virtue of its wholly-owned subsidiary, QLGR, pursuant to Section 6A of the Companies Act, 1965.

<sup>(4)</sup> Deemed interest by virtue of its substantial shareholdings in QL pursuant to Section 6A of the Companies Act, 1965.

## TOP THIRTY (30) LARGEST SHAREHOLDERS

No.	Name of Shareholders	Shareholdings	%
1.	QL Green Resources Sdn Bhd	180,763,636	35.03
2.	Leong Yew Cheong	64,405,824	12.48
3.	QL Green Resources Sdn Bhd	35,594,800	6.90
4.	Gan Chih Soon	20,094,140	3.89
5.	Tee Seng Chun	17,208,140	3.33
6.	Lai Yee Kein	8,202,330	1.59
7.	Wong Poon Han	6,300,372	1.22
8.	Law Chee Wong	6,000,000	1.16
9.	Wong Wee Voo	5,545,170	1.07
10.	Loh Foo	5,000,004	0.97
11.	Liu Fui Moy	4,021,000	0.78
12.	Hong Yuet Ngan	4,000,000	0.78
13.	Maybank Nominees (Tempatan) Sdn Bhd (Pledged securities account for Yoong Kah Yin)	3,163,000	0.61
14.	Len Tze Jian	3,131,728	0.61
15.	Amanahraya Trustees Berhad (Affin Hwang Growth Fund)	3,042,600	0.59
16.	Nahoorammah A/P Sithamparam Pillay	3,000,000	0.58
17.	Amanahraya Trustees Berhad (Affin Hwang Principled Growth Fund)	2,331,500	0.45
18.	Lee Fah On	2,228,200	0.43
19.	Heng Chin Choo	2,149,600	0.42
20.	They Heng Chong @ Teh Chong Fay	1,841,900	0.36

## SHAREHOLDERS' ANALYSIS REPORT

### AS AT 30 JUNE 2016

#### TOP THIRTY (30) LARGEST SHAREHOLDERS (CONT'D)

No.	Name of Shareholders	Shareholdings	%
21.	HSBC Nominees (Asing) Sdn Bhd (Exempt AN for Morgan Stanley & Co. LLC)	1,775,400	0.34
22.	Lim See Pek	1,673,100	0.32
23.	Alliancegroup Nominees (Tempatan) Sdn Bhd (Pledged securities account for Lim See Pek)	1,600,000	0.31
24.	Citigroup Nominees (Tempatan) Sdn Bhd (Kumpulan Wang Persaraan (Diperbadankan) (Affin Hwng SM CF))	1,441,600	0.28
25.	Malacca Equity Nominees (Tempatan) Sdn Bhd (Exempt AN for Phillip Capital Management Sdn Bhd (EPF))	1,431,200	0.28
26.	Tay Puat Keng @ Tee Puat Keng	1,429,000	0.28
27.	Yong Yew San	1,410,000	0.27
28.	Hoe Wei Ying	1,360,000	0.26
29.	Maybank Nominees (Tempatan) Sdn Bhd (Affin Hwang Asset Management Berhad for Lembaga Tabung Angkatan Tentera)	1,082,200	0.21
30.	Public Nominees (Tempatan) Sdn Bhd (Pledged securities account for Lo Lee Yung)	1,068,300	0.21
		<b>392,294,744</b>	<b>76.01</b>



Boilermech Holdings Berhad (897694-T)  
(Incorporated in Malaysia)

# NOTICE OF ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN** that the Sixth Annual General Meeting of the Company will be held at Throne, Empire Hotel Subang, Empire Subang, Jalan SS16/1, 47500 Subang Jaya, Selangor Darul Ehsan on Thursday, 18 August 2016 at 10.00 a.m.

## AGENDA

### As Ordinary Business

1. To receive the Statutory Financial Statements for the financial year ended 31 March 2016 together with the Reports of the Directors and Auditors thereon. **Refer to Explanatory Note 1**
2. To approve the payment of Directors' fees amounting to RM384,000 and SGD30,000 for the financial year ending 31 March 2017. **Resolution 1**
3. To re-elect the following directors who retire pursuant to Article 78 of the Company's Articles of Association and being eligible offer themselves for re-election:
  - (a) Dr Chia Song Kun **Resolution 2**
  - (b) Mohd Yusof Bin Hussian **Resolution 3**
  - (c) Chia Lik Khai **Resolution 4**
4. To approve the payment of a final single tier dividend of 1.50 sen per ordinary share of RM0.10 each amounting to RM7,740,000 for the financial year ended 31 March 2016. **Resolution 5**
5. To re-appoint Messrs Crowe Horwath as Auditors of the Company and to authorise the Directors to fix their remuneration. **Resolution 6**

### As Special Business:

To consider and if thought fit, to pass the following resolutions as Ordinary Resolutions:

6. **Approval for Issuance of New Ordinary Shares pursuant to Section 132D of the Companies Act, 1965** **Resolution 7**

"THAT, subject to the Companies Act, 1965, the Articles of Association of the Company and the approvals from Bursa Malaysia Securities Berhad and other relevant government/regulatory authorities, where such approval is necessary, the Directors be and are hereby empowered pursuant to Section 132D of the Companies Act, 1965 to issue new ordinary shares of RM0.10 each in the Company, from time to time and upon such terms and conditions and for such purposes and to such persons whomsoever the Directors may, in their absolute discretion deem fit and expedient in the interest of the Company, provided that the aggregate number of shares issued pursuant to this resolution does not exceed 10% of the issued and paid-up share capital for the time being of the Company AND THAT such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company."

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## NOTICE OF ANNUAL GENERAL MEETING

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### 7. **Proposed Renewal of Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature** **Resolution 8**

"THAT subject to the Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities"), approval be and is hereby given to the Company and its subsidiary(ies) to enter into recurrent related party transactions of a revenue or trading nature with the related parties ("Recurrent Related Party Transactions") as set out in Section 2.2 of the Circular to the Shareholders dated 27 July 2016 ("the Circular"), subject further to the following:

- (i) the Recurrent Related Party Transactions are entered into in the ordinary course of business on terms not more favourable to the related parties than those generally available to the public, and the Recurrent Related Party Transactions are undertaken on arms' length basis and are not to the detriment of the minority shareholders of the Company;
- (ii) the disclosure is made in the annual report of the breakdown of the aggregate value of the Recurrent Related Party Transactions conducted pursuant to the shareholders' mandate during the financial year, amongst others, based on the following information:
  - (a) the type of Recurrent Related Party Transactions made; and
  - (b) the names of the related parties involved in each type of Recurrent Related Party Transaction made and their relationship with the Company;
- (iii) the shareholders' mandate is subject to annual renewal and this shareholders' mandate shall only continue to be in full force until:
  - (a) the conclusion of the next Annual General Meeting ("AGM") of the Company following this AGM, at which this shareholders' mandate will lapse, unless by a resolution passed at the said AGM, such authority is renewed;
  - (b) the expiration of the period within which the next AGM is required to be held pursuant to Section 143(1) of the Companies Act, 1965 ("Act") (but shall not extend to such extension as may be allowed pursuant to Section 143(2) of the Act); or
  - (c) revoked or varied by resolution passed by the shareholders in general meeting;whichever is the earlier;

AND THAT the Directors and/or any of them be and are hereby authorised to complete and do all such acts and things as they may consider expedient or necessary (including executing such documents as may be required) to give effect to the Recurrent Related Party Transactions contemplated and/or authorised by this Ordinary Resolution;

AND THAT, the estimates given of the Recurrent Related Party Transactions specified in Section 2.2 of the Circular being provisional in nature, the Directors and/or any of them be and are hereby authorised to agree to the actual amount or amounts thereof provided always that such amount or amounts comply with the procedures set out in Section 2.4 of the Circular."

To consider and if thought fit, to pass the following resolution as Special Resolution:

8. **Proposed Amendment to the Articles of Association of the Company**

**Special Resolution 1**

THAT the proposed amendment to the existing Article 136 of the Company's Articles of Association in the following form and manner be hereby approved:

**Existing Article 136**

The Directors shall from time to time in accordance with Section 169 of the Act and the Listing Requirements, cause to be prepared and laid before the Company in general meeting such profit and loss accounts, balance sheets and reports as are referred to in the said section and the Listing Requirements. The interval between the close of a financial year of the Company and the issue of the annual audited accounts, the Directors' and Auditors' reports shall not exceed four (4) months. A copy of the annual report including such document in printed form or in CD-Rom or other electronic form permitted under the Listing Requirements or any combination thereof shall not be less than twenty-one (21) days before the date of the meeting, provided always that it shall not exceed six (6) months from the close of a financial year of the Company be sent to every Member of, and to every holder of debentures of the Company under the provisions of the Act or of these Articles. The requisite number of copies of each of such document as may be required by Bursa Securities or such stock exchange, if any, upon which the Company's securities may be listed, shall at the same time be likewise sent to Bursa Securities and such stock exchange, if any, provided that these Articles shall not require a copy of these documents to be sent to any person of whose address the Company is not aware, but any Member to whom a copy of these documents has not been sent shall be entitled to receive a copy, free of charge on application at the Registered Office.

**Proposed Amended Article 136**

The Directors shall from time to time in accordance with Section 169 of the Act and the Listing Requirements, cause to be prepared and laid before the Company in general meeting such profit and loss accounts, balance sheets and reports as are referred to in the said section and the Listing Requirements. The interval between the close of a financial year of the Company and the issue of the annual audited accounts, the Directors' and Auditors' reports shall not exceed four (4) months. A copy of the annual report including such document in printed form or in CD-Rom or other electronic form permitted under the Listing Requirements or any combination thereof shall not be less than twenty-one (21) days before the date of the meeting provided always that it shall not exceed ~~six (6)~~ **four (4)** months from the close of a financial year of the Company be sent to every Member of, and to every holder of debentures of the Company under the provisions of the ~~Act~~ **Listing Requirements** or of these Articles. ~~The requisite number of copies of each of such document as may be required by Bursa Securities or such stock exchange, if any, upon which the Company's securities may be listed, shall at the same time be likewise sent to Bursa Securities and such stock exchange, if any, provided that~~ These Articles shall not require a copy of these documents to be sent to any person of whose address the Company is not aware, but any Member to whom a copy of these documents has not been sent shall be entitled to receive a copy, free of charge on application at the Registered Office.

9. To transact any other business for which due notice shall have been given.

## NOTICE OF ANNUAL GENERAL MEETING

### NOTICE OF DIVIDEND ENTITLEMENT AND PAYMENT

**NOTICE IS ALSO HEREBY GIVEN THAT** subject to the approval of Members at the Sixth Annual General Meeting of the Company to be held on 18 August 2016, a final single tier dividend of 1.50 sen per ordinary share of RM0.10 each for the financial year ended 31 March 2016, will be paid on 15 September 2016 to Depositors whose names appear in the Record of Depositors of the Company on 24 August 2016.

A Depositor shall qualify for entitlement only in respect of:

- (a) Securities transferred into the Depositor's securities account before 4:00 p.m. on 24 August 2016 in respect of ordinary transfers; and
- (b) Securities bought on the Bursa Malaysia Securities Berhad on a cum entitlement basis according to the Rules of Bursa Malaysia Securities Berhad.

BY ORDER OF THE BOARD

**TAN BEE HWEE** (MAICSA 7021024)

**WONG WAI FOONG** (MAICSA 7001358)

**ANGELINE NG SEK OI** (MAICSA 7054606)

*Company Secretaries*

Date: 27 July 2016

NOTES:-

1. For the purposes of determining a member who shall be entitled to attend and vote at the forthcoming Sixth Annual General Meeting of the Company, the Company shall be requesting the Record of Depositors as at 10 August 2016. Only a depositor whose name appears on the Record of Depositors as at 10 August 2016 shall be entitled to attend and vote at the meeting as well as for appointment of proxy(ies) to attend and vote on his/her stead.
2. The instrument appointing a proxy shall be in writing (in the common or usual form) under the hand of the appointor or of his attorney duly authorised in writing or, if the appointor is a corporation, either under seal or under the hand of an officer or attorney duly authorised. A proxy may but need not be a Member of the Company and a Member may appoint any person to be his proxy without limitation and the provisions of Section 149(1)(b) of the Companies Act, 1965 shall not apply to the Company. There shall be no restriction as to the qualification of the proxy.
3. A Member may appoint not more than two (2) proxies to attend the same meeting. Where a Member of the Company is an authorised nominee as defined under The Securities Industry (Central Depositories) Act, 1991, it may appoint at least one (1) proxy but not more than two (2) proxies in respect of each Securities Account it holds with ordinary shares of the Company standing to the credit of the said Securities Account.
4. Where a Member or the authorised nominee appoints two (2) proxies, he shall specify the proportion of his shareholdings to be represented by each proxy.
5. Where a Member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for the omnibus account, there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. Where an exempt authorised nominee appoints two (2) or more proxies to attend and vote at the same meeting, the appointment shall be invalid unless he specifies the proportions of his holdings to be represented by each proxy.

An exempt authorised nominee refers to an authorised nominee defined under the Securities Industry (Central Depositories) Act, 1991 ("SICDA") which is exempted from compliance with the provisions of subsection 25A(1) of SICDA.

6. The instrument appointing a proxy and the power of attorney or other authority, if any, under which it is signed or a notarially certified copy of that power or authority shall be deposited by hand at or by facsimile transmission to the Company's Share Registrar, Tricor Investor & Issuing House Services Sdn Bhd at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur or alternatively, their Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur not less than forty-eight (48) hours before the time for holding the meeting or adjourned meeting at which the person named in the instrument proposed to vote and in default the instrument of proxy shall not be treated as valid.
7. If the Proxy Form is signed under the hand of an officer duly authorised, it should be accompanied by a statement reading "signed as authorised officer under Authorisation Document which is still in force, no notice of revocation having been received". If the Proxy Form is signed under the attorney duly appointed under a Power of Attorney, it should be accompanied by a statement reading "signed under Power of Attorney which is still in force, no notice of revocation having been received". A copy of the Authorisation Document or the Power of Attorney, which should be valid in accordance with the laws of the jurisdiction in which it was created and is exercised, should be enclosed with the Proxy Form.

**Explanatory Notes on Ordinary Business/Special Business:****1. Item 1 of the Agenda****To receive the Statutory Financial Statements for the Financial Year Ended 31 March 2016**

This Agenda item is meant for discussion only as the provision of Section 169(1) of the Companies Act, 1965 does not require a formal approval of the shareholders for the Statutory Financial Statements. Hence, this Agenda item is not put forward for voting.

**2. Item 6 of the Agenda****Approval for Issuance of New Ordinary Shares pursuant to Section 132D of the Companies Act, 1965**

The Ordinary Resolution 7 is proposed to seek for a renewal of the general authority for the Directors to issue shares pursuant to Section 132D of the Companies Act, 1965. If passed, it will empower the Directors of the Company from the date of the Sixth Annual General Meeting ("AGM") until the next AGM to allot and issue shares in the Company up to an amount not exceeding in total 10% of the issued share capital of the Company for the time being for such purposes as the Directors consider would be in the interest of the Company. This authority will, unless revoked or varied at a general meeting, expire at the next AGM of the Company.

The Company has not issued any new shares pursuant to Section 132D of the Companies Act, 1965 under the general mandate which was approved at the Fifth AGM of the Company held on 20 August 2015 and which will lapse at the conclusion of the Sixth AGM.

The above renewal of the general mandate sought will enable the Directors of the Company to issue and allot shares, including but not limited to further placing of shares for purpose of funding investment(s), working capital and/or acquisitions, at any time to such persons in their absolute discretion without convening a general meeting as it would be both costs and time-consuming to organize a general meeting.

**3. Item 7 of the Agenda****Proposed Renewal of Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature**

The Ordinary Resolution 8 is proposed and if passed, will enable the Company and/or its subsidiary company(ies) to enter into recurrent transactions involving the interest of Related Parties, which are necessary for the Group's day-to-day operations and undertaken at arm's length, subject to the transactions being carried out in the ordinary course of business and on terms not to the detriment of the minority shareholders of the Company.

**4. Item 8 of the Agenda****Proposed Amendment to the Articles of Association of the Company**

The proposed Special Resolution 1 will bring the Articles of Association of the Company in line with the amendments to the Main Market Listing Requirements of Bursa Malaysia Securities Berhad.

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**Boilermech Holdings Berhad** (897694-T)  
(Incorporated in Malaysia)

# PROXY FORM

<b>CDS Account No. of Authorised Nominee*</b>

I/We \_\_\_\_\_ IC No. /Passport No./Company No. \_\_\_\_\_

of \_\_\_\_\_

being a member of **Boilermech Holdings Berhad**, hereby appoint \_\_\_\_\_

IC No./Passport No. \_\_\_\_\_ of \_\_\_\_\_

or failing him, \_\_\_\_\_ IC No. /Passport No. \_\_\_\_\_

of \_\_\_\_\_

or failing him/her, the CHAIRMAN OF THE MEETING as my/our proxy, to vote for me/us on my/our behalf at the SIXTH ANNUAL GENERAL MEETING of the Company to be held at Throne, Empire Hotel Subang, Empire Subang, Jalan SS16/1, 47500 Subang Jaya, Selangor Darul Ehsan on Thursday, 18 August 2016 at 10.00 a.m. and at any adjournment thereof.

My/our proxy is to vote as indicated below:

ITEM	AGENDA	RESOLUTION	FOR	AGAINST
1.	To receive the Statutory Financial Statements for the financial year ended 31 March 2016 together with the Reports of the Directors and Auditors thereon.			
	<b>ORDINARY RESOLUTIONS</b>			
2.	To approve the payment of Directors' fees amounting to RM384,000 and SGD30,000 for the financial year ending 31 March 2017.	1		
3.	To re-elect the following directors who retire pursuant to Article 78 of the Company's Articles of Association and being eligible offer themselves for re-election: (a) Dr Chia Song Kun (b) Mohd Yusof Bin Hussian (c) Chia Lik Khai	2 3 4		
4.	To approve the payment of a final single tier dividend of 1.50 sen per ordinary share of RM0.10 each amounting to RM7,740,000 for the financial year ended 31 March 2016.	5		
5.	To re-appoint Messrs Crowe Horwath as Auditors of the Company and to authorise the Directors to fix their remuneration.	6		
6.	Approval for Issuance of New Ordinary Shares pursuant to Section 132D of the Companies Act, 1965	7		
7.	Proposed Renewal of Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature	8		
	<b>SPECIAL RESOLUTION</b>			
8.	Proposed Amendment to the Articles of Association of the Company	1		

Please indicate with an "X" in the spaces as provided above how you wish to cast your votes. If no specific direction as to voting is given, the proxy will vote or abstain from voting at his/her discretion.

\_\_\_\_\_  
Signature/Common Seal

Number of shares held:

Date :

For appointment of two proxies, percentage of shareholdings to be represented by the proxies:		
	No. of Shares	Percentage
Proxy 1		%
Proxy 2		%
<b>Total</b>		<b>100%</b>

#### NOTES:-

- For the purposes of determining a member who shall be entitled to attend and vote at the forthcoming Sixth Annual General Meeting of the Company, the Company shall be requesting the Record of Depositors as at 10 August 2016. Only a depositor whose name appears on the Record of Depositors as at 10 August 2016 shall be entitled to attend and vote at the meeting as well as for appointment of proxy(ies) to attend and vote on his/her stead.
- The instrument appointing a proxy shall be in writing (in the common or usual form) under the hand of the appointor or of his attorney duly authorised in writing or, if the appointor is a corporation, either under seal or under the hand of an officer or attorney duly authorised. A proxy may but need not be a Member of the Company and a Member may appoint any person to be his proxy without limitation and the provisions of Section 149(1)(b) of the Companies Act, 1965 shall not apply to the Company. There shall be no restriction as to the qualification of the proxy.
- A Member may appoint not more than two (2) proxies to attend the same meeting. Where a Member of the Company is an authorised nominee as defined under The Securities Industry (Central Depositories) Act, 1991, it may appoint at least one (1) proxy but not more than two (2) proxies in respect of each Securities Account it holds with ordinary shares of the Company standing to the credit of the said Securities Account.
- Where a Member or the authorised nominee appoints two (2) proxies, he shall specify the proportion of his shareholdings to be represented by each proxy.
- Where a Member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for the omnibus account, there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. Where an exempt authorised nominee appoints two (2) or more proxies to attend and vote at the same meeting, the appointment shall be invalid unless he specifies the proportions of his holdings to be represented by each proxy.  
An exempt authorised nominee refers to an authorised nominee defined under the Securities Industry (Central Depositories) Act, 1991 ("SICDA") which is exempted from compliance with the provisions of subsection 25A(1) of SICDA.
- The instrument appointing a proxy and the power of attorney or other authority, if any, under which it is signed or a notarially certified copy of that power or authority shall be deposited by hand at or by facsimile transmission to the Company's Share Registrar, Tricor Investor & Issuing House Services Sdn Bhd at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur or alternatively, their Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur not less than forty-eight (48) hours before the time for holding the meeting or adjourned meeting at which the person named in the instrument proposed to vote and in default the instrument of proxy shall not be treated as valid.
- If the Proxy Form is signed under the hand of an officer duly authorised, it should be accompanied by a statement reading "signed as authorised officer under Authorisation Document which is still in force, no notice of revocation having been received". If the Proxy Form is signed under the attorney duly appointed under a Power of Attorney, it should be accompanied by a statement reading "signed under Power of Attorney which is still in force, no notice of revocation having been received". A copy of the Authorisation Document or the Power of Attorney, which should be valid in accordance with the laws of the jurisdiction in which it was created and is exercised, should be enclosed with the Proxy Form.

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Affix Stamp

The Share Registrar

**TRICOR INVESTOR & ISSUING HOUSE SERVICES SDN BHD**

Unit 32-01, Level 32, Tower A  
Vertical Business Suite  
Avenue 3, Bangsar South  
No. 8, Jalan Kerinchi  
59200 Kuala Lumpur

1<sup>st</sup> Fold here

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